

CONTRACT AWARD INFORMATION – CONSULTANCY SERVICES

ESTABLISHMENT OF A CENTRAL REVENUE AUTHORITY (CRA) – GOVERNMENT OF BARBADOS

CONSULTANCY SERVICES FOR THE INTEGRATION OF DOMESTIC TAXES

1. **Summary of Scores:**

Names of Shortlisted Consultants	Technical Scores					Financial		Total Combined Score	Final Rank	
	Specific Experience (75)	Methodology (150)	Key Experts (275)	Knowledge Transfer ()	National Experts Participation ()	Total (100 ¹)	Submitted Price (US\$)			Evaluated Price (US\$)
Ecorys UK Limited	65	135	247			89.4	764,950.00	764,950.00	87.92	2
PricewaterhouseCoopers SRL	59	118	255			86.4	629,425.00	629,425.00	89.12	1

2. **Name of Successful Consultant:** PricewaterhouseCoopers SRL
3. **Successful Proposal's Price:** US\$629,425.00
4. **Commencement Date of Contract:** December 10, 2012
5. **Duration of Contract:** Fifteen (15) non-continuous months

¹ Averaged - Based on 5 evaluators

6. **Summary Scope of Contract:**

This consultancy will:

- (i) Confirm the legal basis for integration and identify any amendments as needed;
- (ii) Develop a transition strategy;
- (iii) Assist in the selection of a single head for tax administration;
- (iv) Develop an organization structure based on the functional model;
- (v) Assess the current state of reform and modernization initiatives;
- (vi) Assess the magnitude of any business process review needed;
- (vii) Undertake business process reviews and make changes to processes;
- (viii) Develop needed procedures;
- (ix) Establish current state of risk-based decision making across the former organizations and develop CRA approach;
- (x) Assess IT requirements (from the perspective of the business user) and move to address these in concert with the IT consultancy;
- (xi) Review e-applications across the former departments and develop an e-strategy;
- (xii) Identify critical gaps in tax administration and move to address them quickly;
- (xiii) Develop an HR plan (in concert with HR) that identifies positions to be abolished and new positions needed;
- (xiv) Develop a communications strategy; and
- (xv) Assess training and capacity building needs.