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CARIBBEAN DEVELOPMENT BANK



EVALUATION REPORT

**CLUSTER COUNTRY STRATEGY AND PROGRAMME
EVALUATION OF OECS AND OVERSEAS DEVELOPMENT
TERRITORIES BORROWERS (2010-18)**

VOLUME II – APPENDICES

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**OFFICE OF INDEPENDENT EVALUATION
AUGUST 2019**

Cluster Country Strategy and Programme Evaluation of OECS Countries (2010-18)

Final Report – Volume II Appendices

August 2019



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APPENDIX 1 TERMS OF REFERENCE

CONSULTANCY SERVICES FOR THE CLUSTER COUNTRY STRATEGY PROGRAMME EVALUATION OF THE OECS AND OVERSEAS DEVELOPMENT TERRITORIES (2005-2017) **TERMS OF REFERENCE**

1. BACKGROUND

1.01 The Office of Independent Evaluation (OIE) Five-Year Plan highlights Country Strategy and Programme Evaluations (CSPEs) as one of its key evaluation activities. The Country Strategy Paper (CSP) is the planning instrument that translates overall corporate priorities into country specific ones. It identifies where the Caribbean Development Bank (CDB) can provide support in a results-oriented manner to achieve the country's development objectives and poverty reduction goals, in consultation with the government, development partners, and other stakeholders. CSPEs are higher level evaluation exercises, intended to build on self-evaluation of projects and programmes. They seek to assess the relevance of country strategies and provide a synthesis view of the effectiveness, efficiency, and sustainability of their programme interventions.

1.02 This CSPE will be a cluster country evaluation, focusing on the Organisation of Eastern Caribbean States (OECS) and the Overseas Dependent Territories (ODTs).

1.03 Over the period 2000-04, two CSPs were prepared among the OECS/ODTs: Dominica (2001-03) and Grenada (2000-02). The period 2005-09 shows the preparation of two CSPs: St. Kitts and Nevis (2006-08) and St. Lucia (2005-08). The periods 2005-09, 2010-14 and 2015-18 reflect a cross-over of CSP periods for different countries as shown in Table 1. At least one CSP was prepared for each country over this period, with the exception of the British Virgin Islands, where no CSP was prepared.

TABLE 1: CSP TIME PERIODS

	2000-02	2001-03	2005-08	2008 - 2011	2009-2011	2010-12	2010-14	2012-15	2013-16	2014-18	2015-17	2016-2020
OECS:												
A&B							x					
DOM		x				x						
GRD	x				x					x		
SKN			x						x			
SL			x						x			
SVG				x						x		
ODTs:												
ANG						x						x
BVI ¹												
TCI												x
MON								x				

¹ A CSP for BVI was completed in draft, but not taken to the CDB Board of Directors due to the passage of hurricanes Irma and Maria and impending elections.

The strategic objectives of the CSPs can be consolidated into the following four thematic areas: (i) Strengthening Fiscal and Debt Sustainability and Public-Sector Performance/Promoting Governance (SFDPG); (ii) Enhancing Infrastructure, Sectoral Competitiveness and Supporting the Small Business Sector (EISCSB); (iii) Reducing Vulnerability to Natural Hazards and Reducing Environmental Risks (RVRE); and (iv) Enhancing Human Resource Development and Promoting Social Inclusion (EHRDSI).

1.04 CDB committed resources to the OECS and ODTs through loans, grants, Technical Assistance (TA), the Basic Needs Trust Fund (BNTF) and the Caribbean Technological Consultancy Services (CTCS). The total is estimated at USD1.6 bn over the period 2000-2017 (Table 2). The largest share among OECS borrowers was committed to St. Lucia (23%). Among ODTs, Anguilla (46%) and the British Virgin Islands (42%) received the majority of the resources. Resources for the OECS also include some elements of regional and multi-country programming, for projects such as the Caribbean Court of Justice and LIAT.

TABLE 2: TOTAL RESOURCES COMMITTED TO OECS AND ODTs, 2000-2017

<i>USD'000</i>					
	LOANS	TAS	BNTF	CTCS	TOTAL
OECS:					
Antigua and Barbuda	240,478	2,340.4		191.3	243,010
Dominica	165,068	4,420.2	14,337.2	301.3	169,790
Grenada	199,788	8,299.6	12,068.4	252.8	220,409
St. Kitts and Nevis	135,958	1,787.5	5,224.9	589.5	143,560
St. Lucia	284,665	5,194.4	17,832.4	237.9	307,930
St. Vincent and the Grenadines	226,246	18,030.1	15,053.9	329.9	259,660
Sub- Total	1,252,203	40,072.2	50,179.6	1,902.7	1,344,358
ODTs:					
Anguilla	113,733	814.8		244.9	114,793
British Virgin Islands	104,763	300.0		181.3	105,244
Turks and Caicos Islands	17,871	634.8	2,672.7	187.7	21,366
Montserrat	2,500	669.8	6,239.2	302.9	9,712
Sub- Total	238,867	2,419.4	8,911.9	916.8	151,115
TOTAL	1,491,070	42,491.6	59,091.50	2,819.5	1,595,473

2. OBJECTIVES AND SCOPE OF THE EVALUATION

2.01 **Evaluation use:** The intended audience would be the Board of Directors, CDB management, governments of the OECS and ODTs, and other development partners. New CSPs are currently required for St. Lucia, Dominica, the British Virgin Islands, and Montserrat. Within the next year, country strategies for St. Vincent and the Grenadines, Grenada and Antigua and Barbuda will come to their end of cycle. This evaluation would therefore provide evidence-based lessons for the next round of country strategies for OECS/ODT borrowers.

2.02 **Objective of the Evaluation:** The evaluation will assess Bank programming and performance in up to 10 of its Borrowing Member Countries. This accountability and lesson identification exercise will use the DAC criteria of relevance, effectiveness, efficiency and sustainability to assess the Country Strategy and

portfolio of loans, grants, and Technical Assistance. By assessing and interpreting past performance, and articulating forward-looking conclusions and recommendations, the evaluation will inform the design and implementation of future CSPs and program interventions.

2.03 **Evaluation Questions:** The cluster CSPE should be designed to answer the following broad questions:

- (a) Were CDB's strategies and operational programmes **relevant** to the development challenges facing the BMC? Were CDB's strategies and operational programmes **aligned** with national priorities, well positioned given CDB's mandate and country competence, **coherent** across different instruments, and harmonised with the assistance provided by other development partners?
- (b) Was CDB assistance **effective and efficient**² in achieving the desired objectives? Are achievements **sustainable** or likely to be sustainable, over time?
- (c) Did CDB assistance take particular account of the **vulnerability** of the OECS/ODTs, and to what extent did its assistance contribute to reducing vulnerability?
- (d) To what extent did CDB's interventions incorporate policy goals and achieve results in **cross-cutting themes** defined in corporate Strategic Plans, including gender equality; DRM and environmental sustainability; and energy security.
- (e) Were **capacity and institutional issues** adequately identified, analysed, and addressed in CDB strategy, lending, and TA?
- (f) How did **regional approaches** figure in CDB's strategies and programs in the OECS, and to the extent they did, how effective were they?
- (g) Was **Technical Assistance** strategically focused, relevant, and appropriately integrated with lending activities? To what extent was it effective?
- (h) Overall, what were the strengths and weaknesses of **CDB's performance** in the OECS/ODTs over the review period, considering quality of strategy and program at entry, quality of supervision, quality of other services, and client relationships?³

It is expected that the evaluators will work with OIE to devise appropriate sub-questions during the inception phase.

2.04 **Scope:** The CSPE will assess Country Strategies and Bank programming in up to 10 of its BMCs (excluding British Virgin Islands), over the period 2005-2017. For the thematic area "strengthening fiscal and debt sustainability", it may draw significantly from the recently completed Policy-Based Lending evaluation. Likewise, the Basic Needs Trust Fund has some existing evaluation evidence. Not all themes (identified above) need be assessed for every borrower. A purposive matrix identifying which themes were most important for which borrowers should guide deployment of evaluation data gathering.

2.05 **Approach:** The Consultant Team will be expected to design and implement a robust evaluation drawing from the Evaluation Cooperation Group (ECG) good practice standard for Country Strategy and Program Evaluation. A theory-based approach would be useful where CSPs have not explicitly identified their expected outcomes and the logic chains intended to achieve them. Logic chains would likely focus on the four thematic areas. Theory development will have to be undertaken at the inception stage of the

² Efficiency in a CSPE refers to the extent to which the design and delivery of assistance were cost effective. Assessment may include indicators related to project/programme implementation, for example of planned versus actual commitments, disbursement patterns, project supervision, monitoring and evaluation arrangements, projects at risk, implementation problems and their resolution. Where available, economic rates of return will also be considered.

³ For a more complete description of the parameters for assessment of CDB performance, refer to the ECG Good Practice Standards for CSPE's, Appendix 2, Section E.

evaluation. A determination will be needed as to whether a generic Theory of Change will serve for most country strategies in the OECS/ODTs, or whether more specificity on a country by country basis is required.

2.06 **Related ongoing evaluations:** Two related evaluations will be completed by October/November 2018. An evaluation of the CDB's Disaster Management Strategy and Operational Guidelines (DiMSOG) will be presented to Oversight and Assurance Committee (OAC) in October 2018. It incorporates findings, lessons and recommendations for this important area of Bank activity, much of which took place in the OECS and ODTs. Likewise, an evaluation of the Bank's Gender Equality Strategy and Operational Guidelines (GEPOS) will be delivered to the December meeting of the OAC. Both evaluation reports will be available as inputs to this one.

2.07 **Methodology:** The following guidelines should be considered for developing the CSPE methodology:

- Specific evaluation questions, derived from the general questions outline in the TORs, will be developed in consultation with OIE.
- A methodology that makes best use of existing but limited secondary data, but also devises efficient means of primary data collection to support findings and conclusions will need to be devised. It should be based on an adequately representative sample of the loan and grant portfolio to assess Bank performance over the period.
- Document review, including CDB and other multilateral institution Country Strategies, related evaluations by OIE and other evaluation offices, and available portfolio documentation (appraisal reports, PSRs, PCRs, PCVRs) will be a starting point.
- Country visits, stakeholder engagement through (face to face and virtual) interview, focus group, and survey, as well as site visits and direct observation will play a significant role. Such primary data is also important to triangulate secondary sources which are often self-reporting in nature.
- Formal ratings, (on a 4- or 6-point scale for example), of criteria and Bank performance will not be required in this evaluation. Rather, areas of strength and weakness, lessons, and opportunities for improvement will be identified.

3. ASSIGNMENT TIMEFRAME AND DELIVERABLES

3.01 An estimated level of effort of approximately 230-person days by a multi-disciplinary evaluation team will be required for this assignment. It is expected the evaluation will commence in October/November 2018, with the submission of the final evaluation report to take place in early May 2019. The evaluation will include onsite work at CDB offices in Barbados as well as travel to OECS/ODTs (up to 10).

3.02 The proposed timeline and deliverables are summarised as follows:

DELIVERABLE	ESTIMATED DATES
Contract Signature	October 15, 2018
Inception Report with evaluation design including method and work plan.	November 15, 2018
Findings and Conclusion Report	March 15, 2019
Draft Final Evaluation Report	April 15, 2019
Final Evaluation Report and Presentation	May 07, 2019

- (a) *Deliverable 1*: The Inception report will be based on an initial review of documents, and discussions with Bank staff, and will include a full evaluation design including: overall approach; specific evaluation questions; methods; sampling, data collection and analysis plan; draft interview or survey instruments; measures to ensure ethical conduct and confidentiality; and calendar of activities. The inception report should include an evaluation matrix. Comments from OIE will be provided within two weeks of submission.
- (b) *Deliverable 2*: The Findings and Conclusions will contain the initial compiled, organised and analysed evidence from the document review, portfolio analysis, internal interviews and survey, and field visits. Comments to be provided by OIE (after consultation with Advisory Group) within two weeks of submission.
- (c) *Deliverable 3*: Draft Final Evaluation Report to include validated findings and conclusions, and will present lessons and recommendations, and a strategy for dissemination. Comments from OIE (in consultation with the Advisory Group) to be provided within two weeks of submission.
- (d) *Deliverable 4*: Final Evaluation Report including executive summary and PowerPoint presentation summarising highlights of the evaluation.

4. EVALUATION TEAM QUALIFICATIONS

4.01 The evaluation team should compromise individuals with the following expertise:

- (a) Experience in the design and conduct of country evaluations;
- (b) An appropriate mix of qualifications to address the thematic areas identified;
- (c) Knowledge of development issues in the Caribbean, including the context of poverty and vulnerability, institutional and policy development, gender equality, natural disaster management, and sustainable energy;
- (d) Experience working with multi-lateral banks and government clients.
- (e) Strong inter-cultural communication skills in English;
- (f) Ability to integrate qualitative and quantitative data;
- (g) Strong report writing and presentation skills, ability and experience in communicating concepts using non-technical language to diverse audiences;
- (h) Ability to work in an iterative, collaborative, team approach; and to give and receive constructive feedback.

5. MANAGEMENT OF THE EVALUATION

5.01 The consultants will report to CDB's Office of Independent Evaluation (OIE) which will be providing overall direction and guidance, and approval of deliverables. The OIE will convene an Advisory Group of principal stakeholders from the Operations area of the Bank for this evaluation. The Group will provide feedback on the scope of work, evaluation design and work plan, findings, and draft reports.

APPENDIX 2 EVALUATION MATRIX

CRITERIA	UNIT OF ANALYSIS ⁴	KEY QUESTIONS	SUB-QUESTIONS	ILLUSTRATIVE INDICATORS	CORRESPONDING SOURCES OF DATA	DATA COLLECTION METHODS
CONTEXT						
CDB internal context	Country programme and OECS sub-region	1. What were the key strategic and operational changes within the CDB between 2010-18 that have had a (positive or negative) effect on its support to the OECS countries and ODTs?	1.1 What have been the key CDB internal reforms and strategic changes that affected CDB support for OECS/ODTs development? 1.2 What have been the key operational changes that affected CDB support for OECS/ODTs development?	Changes in: <ul style="list-style-type: none"> • CDB's membership • CDB's priorities • CDB's sectoral/thematic engagement • CDB's culture • CDB's sources and uses of revenue and capital • CDB's human resource capacities • CDB's technological capacities • CDB's programming capacities and instruments • CDB's operational practices • CDB's partnerships 	<ul style="list-style-type: none"> • CDB policies (and when they were developed) • CDB strategic plans • CDB portfolio • CDB staff, management, and Board members 	<ul style="list-style-type: none"> • Document review • Interviews
Country contexts	Country programme and OECS sub-region	1. What were the key developmental and institutional changes in the OECS countries and ODTs and the region between 2010-18 that have affected OECS/ODT	1.1 What were the key political, social, economic, environmental changes ⁵ in the OECS/ODTs that affected their development? 1.2 What have been the key changes, if any, in the roles played by regional institutions over the period that affected OECS/ODTs development?	<ul style="list-style-type: none"> • Key political, social, economic, environmental changes in the OECS/ODTs • Key changes in the roles of regional bodies • Trends in access to funding by regional institutions 	<ul style="list-style-type: none"> • Stakeholders in the financial Ministries of OECS/ODTs • Existing research on development challenges in OECS/ODTs • Media sources 	<ul style="list-style-type: none"> • Interviews • Document review

⁴ This refers to the focus of the evaluation analysis. In this evaluation, there are three key units of analysis: the country programme, the OECS sub-region programming and CDB's country programme management. We have clarified the unit(s) of analysis for each of the proposed evaluation questions.

⁵ The analysis of the developmental context and challenges in the OECS/ODTs will be gender-sensitive, by exploring (where possible) the gender dimensions of political, social, economic and environmental issues from an intersectional lens.

OECS CLUSTER EVALUATION - APPENDICES

CRITERIA	UNIT OF ANALYSIS ⁴	KEY QUESTIONS	SUB-QUESTIONS	ILLUSTRATIVE INDICATORS	CORRESPONDING SOURCES OF DATA	DATA COLLECTION METHODS
		development (positively or negatively)?			<ul style="list-style-type: none"> Government publications OECS Secretariat 	
Donor context	Country programme and OECS sub-region	1. What were the key changes in the (bilateral, multilateral) donor landscape in the OECS countries and ODTs between 2010-18 that have affected their development (positively or negatively)?	1.1 What has been the evolution of the type, scope and thematic/sectoral foci of the contributions of other donors to OECS/ODTs? 1.2 What, if any, has been the implication of activities of other donors for CDB programming in OECS/ODTs?	<ul style="list-style-type: none"> Key changes in donors' sectoral/thematic and country foci Key changes in donors' resource allocations to OECS/ODTs 	<ul style="list-style-type: none"> Staff and documentation of key bilateral donors (Canadian High Commission, British High Commission, EU) Staff and documentation of key MDBs (IDB, World Bank) 	<ul style="list-style-type: none"> Interviews Document review
CDB'S COUNTRY STRATEGY AND PROGRAMME PERFORMANCE						
Relevance	Country programme	1. To what extent were country strategies and programmes relevant to the development challenges facing the OECS countries and ODTs?	1.1 To what extent did country strategies and programmes take particular account of the development challenges as well as institutional and capacities issues in the OECS/ODTs, including their vulnerability ⁶ ? 1.2 To what extent did country strategies and programmes reflect the development priorities and needs of the OECS/ODTs as identified in their National Development Plans (and other relevant national plans, such as the national gender action plan)?	<ul style="list-style-type: none"> Perceptions of CDB managers, staff and government stakeholders that the country strategies and programmes are/were relevant to address the developmental and institutional/capacity challenges in the OECS/ODTs. The extent to which development challenges (economic, social, political, environmental) identified/addressed in country strategies. Degree of sectoral/thematic alignment between the CSP and the country's National 	<ul style="list-style-type: none"> Country-level stakeholders CSPs and their Results Frameworks National development plans, (and other relevant national plans, e.g. national gender action plan) CDB staff and management Country-specific analysis institutional and capacity challenges 	<ul style="list-style-type: none"> Interviews Document review

⁶ 'Vulnerability' refers to the heightened risk of being exposed to sudden changes/shocks (such as economic, political, social, natural disasters).

CRITERIA	UNIT OF ANALYSIS ⁴	KEY QUESTIONS	SUB-QUESTIONS	ILLUSTRATIVE INDICATORS	CORRESPONDING SOURCES OF DATA	DATA COLLECTION METHODS
			<p>1.3 To what extent did country stakeholders consider the country strategies and programmes to be relevant to their development challenges?</p> <p>1.4 To what extent were country strategies and programmes adapted as required to respond to the evolving country context?</p>	<p>Development Plan or other national priorities/policies (e.g. national gender strategy/action plan).</p> <ul style="list-style-type: none"> • Extent to which needed changes were made in the country strategy and/or programme to respond to evolving OECS/ODT contexts. 	<ul style="list-style-type: none"> • Country-specific analysis of developmental challenges and vulnerabilities (e.g., if available, enhanced country poverty assessments, country gender assessments, climate vulnerability assessments) 	
		2. To what extent were the country strategies and programmes in OECS/ODTs aligned with CDB's mandate and relevant strategic objectives ⁷ and competencies?	<p>2.1 To what extent were the CDB country strategies and programmes well positioned given the CDB mandate and relevant strategic objectives?</p> <p>2.2 To what extent did the country strategies and programmes incorporate the cross-cutting theme of gender equality?</p> <p>2.3 To what extent are country level stakeholders satisfied with the types of expertise offered by CDB staff?</p>	<ul style="list-style-type: none"> • Degree of alignment between the country strategy and programmes and the CDB mandate, relevant strategic objectives, cross-cutting priority of gender equality and CDB staff competencies. • Percentage of CDB's country programme planned investments congruent with relevant CDB strategic objectives. • Percentage of CDB country stakeholders who express satisfaction with the types of expertise offered by CDB • Frequency and types of CDB expertise gaps identified. 	<ul style="list-style-type: none"> • CSPs and their Results Frameworks • CDB Strategic Plans • CDB mandate • Country-level stakeholders • CDB staff • CDB sector/thematic policies and strategies 	<ul style="list-style-type: none"> • Interviews • Document review
		3. How coherent were CDB's interventions in the OECS/ODTs?	3.1 To what extent were CDB interventions in the OECS/ODTs aligned with the CSPs and their results framework?	<ul style="list-style-type: none"> • Degree of thematic/sectoral alignment between the CSP and CDB interventions. • Percentage of CDB's financial contribution congruent with 	<ul style="list-style-type: none"> • CDB country and regional project portfolio • CSPs and their Results Frameworks 	<ul style="list-style-type: none"> • Document and database reviews • interviews

⁷ This refers to the strategic objectives 1 and 2 of the current 2015-2019 CDB Strategic Plan in addition to energy security and regional cooperation and integration. Gender equality will be looked at as a cross-cutting theme.

OECS CLUSTER EVALUATION - APPENDICES

CRITERIA	UNIT OF ANALYSIS ⁴	KEY QUESTIONS	SUB-QUESTIONS	ILLUSTRATIVE INDICATORS	CORRESPONDING SOURCES OF DATA	DATA COLLECTION METHODS
			<p>3.2 To what extent did the various types of CDB interventions in a country and/or a sector/theme complement one another?</p> <p>3.3 To what extent were there important gaps in CDB interventions that affected progress towards intended/unintended outcomes?</p> <p>3.4 To what extent has CDB coordinated and harmonized its interventions in OECS/ODTs with other development partners in the region?</p>	<p>planned CDB financing as defined in the CSP.</p> <ul style="list-style-type: none"> Degree of coherence across various CDB funding instruments in a country and/or a sector/theme Frequency of duplication in development support among partners Frequency of intervention gaps that affected intended/unintended outcomes Frequency of gaps in support among partners that affect progress towards outcomes Perceptions of national stakeholders and key development partners. 	<ul style="list-style-type: none"> CDB staff Stakeholders in OECS/ODTs Donors Sector/thematic portfolio of other development actors (MDBs, bilateral) 	
	OECS sub-region	3. To what extent did sub-regional approaches figure in CDB's strategies and programmes in the OECS countries?	<p>3.1 To what extent have the relevant sub-regional institutions defined an OECS strategy?</p> <p>3.2 To what extent are CDB's implicit or explicit sub-regional approaches (corporate or sector) aligned with OECS sub-regional institutional strategies or approaches?</p>	<ul style="list-style-type: none"> Degree to which CDB corporate strategies and programming align with approaches in OECS sub-regional institutions 	<ul style="list-style-type: none"> CDB corporate and sectoral policies and strategies Strategic documents of OECS Secretariat, ECCB, and other relevant actors in the OECS CDB stakeholders Stakeholders from OECS sub-regional institutions 	<ul style="list-style-type: none"> Document reviews Interviews

CRITERIA	UNIT OF ANALYSIS ⁴	KEY QUESTIONS	SUB-QUESTIONS	ILLUSTRATIVE INDICATORS	CORRESPONDING SOURCES OF DATA	DATA COLLECTION METHODS
Effectiveness ⁸	Country programme	1. What have been the most significant outcomes as a consequence of CDB support to OECS/ODTs?	<p>1.1 What have been the main intended/unintended outcomes in OECS/ODTs?</p> <p>1.2 To what extent have intended/unintended outcomes addressed country-specific vulnerabilities, institutional/capacity challenges, and gender equality considerations?</p> <p>1.3 To what extent were the intended/unintended outcomes of CDB's assistance in line with the objectives and planned outcomes identified in the CSPs and their results framework?</p> <p>1.4 What have been the key enabling/limiting factors associated with intended/unintended outcomes?</p>	<ul style="list-style-type: none"> Percentage of intended outcomes reflected in the CSP's results framework. Perception of CDB and national stakeholders and expert judgement regarding the intended/ unintended outcomes achieved in the BMC and the level of contribution of CDB towards their achievement. Perception of CDB and national stakeholders regarding the enabling/limiting factors associated with the achievement of intended/ unintended outcomes. Enabling/limiting factors listed in key documents. 	<ul style="list-style-type: none"> PCVRs, PCRs, and programme evaluations CDB project databases ARPPs DERs CDB staff BMC stakeholders (relevant government ministries) Select CDB implementing partners in BMCs (e.g., businesses, NGOs, DFIs, CSOs) Other development partners Beneficiaries Regional experts 	<ul style="list-style-type: none"> Document reviews Interviews
	OECS sub-region	2. What has been the contribution of CDB's regional approaches in advancing its explicit/implicit strategies in the OECS sub-region?	<p>2.1 To what extent has CDB defined an explicit or implicit sub-regional approach for the OECS countries, either globally or by sector/theme?</p> <p>2.2 To what extent are CDB regional and country-specific interventions in the sub-region</p>	<ul style="list-style-type: none"> Stakeholders' perceptions that CDB has an implicit sub-regional approach Extent to which CDB regional interventions are congruent with its implicit or explicit sub-regional approach 	<ul style="list-style-type: none"> CDB staff Staff of sub-regional institutions (OECS Secretariat, ECCB) CDB Board members 	<ul style="list-style-type: none"> Document reviews Interviews

⁸ Due to the significant shortage of results data (outputs and outcomes) reported by CDB stakeholders, the evaluation will focus on intended/unintended outcomes identified through a goal free approach and rely on a combination of perceptual data, secondary sources from other donors and MDBs, and the modest set of CDB data available on results achieved to assess their link to CDB's assistance to the BMC.

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CRITERIA	UNIT OF ANALYSIS ⁴	KEY QUESTIONS	SUB-QUESTIONS	ILLUSTRATIVE INDICATORS	CORRESPONDING SOURCES OF DATA	DATA COLLECTION METHODS
			contributing to an implicit or explicit sub-regional approach?			
Sustainability	Country programme	1. To what extent were unintended/intended outcomes in the OECS countries and ODTs sustained and why?	<p>1.1 To what extent were unintended/intended outcomes sustained in the OECS/ODTs?</p> <p>1.2 What were the main factors influencing the level of sustainability achieved for intended/unintended outcomes?</p> <p>1.3 What approaches is CDB taking to encourage and support the sustainability of its interventions in OECS/ODTs?</p> <p>1.4 To what extent have national governments demonstrated the ability to sustain the results of CDB interventions?</p>	<ul style="list-style-type: none"> • Evidence of financial investment by governments or other financial partners in sustaining results achieved. • Evidence of human and institutional capacities in OECS/ODTs to sustain results achieved. • Frequency and nature of sustainability gaps by sector/theme and country. • Perceptions about the adequacy of sustainability strategies. 	<ul style="list-style-type: none"> • CDB staff • BMC stakeholders (relevant government ministries) • Select CDB implementing partners in BMCs (e.g., businesses, NGOs, DFIs, CSOs) • Other development partners • CDB report on sustainability (2017) • Beneficiaries • Regional experts 	<ul style="list-style-type: none"> • Document reviews • Interviews
Efficiency	CDB's country programme management	1. How efficient and effective was CDB's management of the country strategy and programme cycle (planning, design, approval, implementation, supervision, completion reporting, evaluation and risk management)?	<p>1.1 To what extent does CDB have efficient and effective systems to plan, design, approve, implement, manage risk, monitor, report on and evaluate the progress of country strategies and programmes in OECS countries and the ODTs?</p> <p>1.2. To what extent were roles and responsibilities for CDB country programme management clear and appropriate within the CDB and to the BMCs?</p> <p>1.3 To what extent were CDB's capacities (human, institutional, financial) sufficient in managing</p>	<ul style="list-style-type: none"> • Evidence of established programme design, development, supervision, monitoring, reporting, evaluation and risk management processes • Stakeholders' perceptions regarding the adequacy of staffing numbers, staff skills, guidelines, tools, checklists, training to support effective country programme management • Degree of satisfaction by national stakeholders re timeliness of CDB decision making, problem-solving and risk management abilities 	<ul style="list-style-type: none"> • CDB staff • CDB Board members • BMC stakeholders (relevant government ministries) • Project/programme evaluation reports • CDB corporate guidelines • Staff in National gender machineries • CSPs • CDB corporate strategies 	<ul style="list-style-type: none"> • Document reviews • Interviews

CRITERIA	UNIT OF ANALYSIS ⁴	KEY QUESTIONS	SUB-QUESTIONS	ILLUSTRATIVE INDICATORS	CORRESPONDING SOURCES OF DATA	DATA COLLECTION METHODS
			<p>the country strategy and programme cycle?</p> <p>1.4 To what extent did the country strategy and programme cycle allow for adjustments in response to developments in the OECS/ODTs?</p> <p>1.5 How was the efficiency of CDB's management of the country strategies and programmes perceived by national stakeholders, by CDB staff and other development partners?</p> <p>1.6 To what extent does the CDB have adequate processes for country strategy and programme communication, coordination, decision making with the BMCs, within the CDB, with other development partners?</p> <p>1.7 How has been the quality of the CSPs' results frameworks and to what extent have the CDB and national stakeholders used the CSPs and their results frameworks to monitor progress towards objectives and targets?</p> <p>1.8 To what extent were country strategies and programmes and CDB corporate and strategic planning and reporting processes aligned?</p>	<ul style="list-style-type: none"> • Perceptions regarding the clarity of CDB roles and responsibilities • Evidence that country strategies and programmes were adjusted as required • Evidence that country and corporate planning and reporting systems are connected 		

CRITERIA	UNIT OF ANALYSIS ⁴	KEY QUESTIONS	SUB-QUESTIONS	ILLUSTRATIVE INDICATORS	CORRESPONDING SOURCES OF DATA	DATA COLLECTION METHODS
	Country programme	2. How efficient was CDB's assistance in addressing priorities in the CSPs?	<p>2.1 To what extent were the design and delivery of CDB assistance to OECS and ODTs cost effective?</p> <p>2.2 How do country stakeholders indicate that CDB's assistance compares to assistance they might obtain from other MDBs to address development challenges in OECS/ODTs?</p> <p>2.3 What are the perceived strengths and areas for improvement in the types of support provided by CDB (TA, capital lending, PBLs, policy dialogue, etc.) and the processes used by CDB to provide this support to OECS and ODTs?</p> <p>2.4 To what extent were there budgetary cost overruns/savings?</p>	<ul style="list-style-type: none"> Planned vs. actual commitments by country, sector/theme, type of intervention⁹ Degree of satisfaction by national stakeholders with the types, quality and timeliness of CDB programming interventions Proportion of country stakeholders which identify distinct benefits/disadvantages of CDB support (e.g., affordability, quality of expertise, etc.) Percentage of CDB projects at risk in a country and/or sector/theme Frequency of cost overruns/savings 	<ul style="list-style-type: none"> CDB databases CDB staff CDB Board members BMC stakeholders (relevant government ministries) Project/programme evaluation reports CDB corporate reports 	<ul style="list-style-type: none"> Document reviews Interviews

⁹ Where information is available from CDB.

CRITERIA	UNIT OF ANALYSIS ⁴	KEY QUESTIONS	SUB-QUESTIONS	ILLUSTRATIVE INDICATORS	CORRESPONDING SOURCES OF DATA	DATA COLLECTION METHODS
CONCLUSIONS AND RECOMMENDATIONS						
Conclusions		Overall, what were the strengths and weaknesses of CDB's developmental and operational performance in the OECS/ODTs between 2010-18?	<ul style="list-style-type: none"> • What were the strengths and weaknesses of each country programme and across country programmes in realizing planned objectives? • What are the key conclusions for CDB about managing for the development performance of a country strategy and programme? • What conclusions can be drawn from this evaluation about CSPEs that can inform future Country Strategy Programme Evaluations? 			
Recommendations		What are this evaluation's main recommendations?	<ul style="list-style-type: none"> • What changes, if any, are needed to how CDB approaches designing, implementing, monitoring and evaluating its country strategies and programming in the future? • What changes, if any are needed to improve the composition of CDB's future support to OECS/ODTs? • What changes, if any, are required in how CDB approaches its support to OECS countries on a regional basis? 			

APPENDIX 3 METHODS AND LIMITATIONS

METHODS OF DATA COLLECTION

The evaluation used a mixed methods approach to strengthen the reliability of data and increase the validity of findings and recommendations. This helped to broaden and deepen understanding of the processes through which results were achieved, and how these were affected by the context within which the programme was implemented. The approach also allowed for triangulation of data from a variety of sources. Methods included interviews with individuals and focus groups, country site visits, and document review.

- **Interviews and focus groups with CDB staff and national and regional stakeholders:** The evaluation team conducted individual and group interviews with more than 255 individuals including: CDB managers and staff in Barbados, selected members of CDB's Board, representatives of national governments and sub-regional organisations, and other multilateral development banks (MDBs) (see Appendix 4 for a list of stakeholders consulted). Interview guides were drafted, tested and revised as required for various respondents, using the evaluation matrix as the guiding framework. The information and opinions collected during interviews were aggregated and synthesised and informed the findings of the evaluation.
- **Country visits:** In January and February 2019, the five-person evaluation team conducted country visits to Anguilla, Antigua and Barbuda, Dominica, Grenada, St. Lucia, St. Vincent and the Grenadines, and St. Kitts and Nevis to obtain the perspectives of key stakeholders on CDB country and regional programming. A Field Visit Guide was the basis for data collection, which was pilot tested in Grenada and revised to guide data collection in the remaining countries. The evaluation team debriefed key BMC stakeholders at the conclusion of all but one of the country visits.¹⁰
- **Document reviews:** The evaluation team reviewed available CDB strategy documents, reports, policies, operations manuals, Board meeting documents, CDB partner programme documents and previous CDB evaluations. The team also reviewed CSPs and available project appraisal documents, project supervisory reports, Project Completion Reports (PCR), Project Completion Validation Reports (PCVRs) and evaluations for interventions in each of the BMCs/sectors/themes selected for review. Information gleaned from these reviews was analysed according to the key questions and sub-questions in the evaluation matrix. In addition, reports and guidelines on other MDB approaches to country programming were consulted for comparative purposes (i.e. World Bank, IDB, etc.). A list of documents reviewed is presented in Appendix 5.
- **CSP and Sector reviews:** The evaluation team focused on CSPs that fall roughly into the period 2010-18 (see Figure 1.1 above) and reviewed and analysed the performance of CDB across sectors/thematic areas within the respective CSP periods of each country. The reviews were based on available documents (including CDB sector/thematic policies and operational strategies, project appraisal documents, project supervision reports, PCRs and PCVRs, and interviews with CDB staff and BMC representatives).
- **Policy Based Loan (PBL) review:** The evaluation team's macro-economic expert was tasked with generating an update about the performance of CDB's PBL portfolio in the OECS countries and territories as of December 2018, drawing upon the 2017 PBL evaluation, additional document review and interviews with selected CDB and BMC representatives. (See Volume III.)

¹⁰ The evaluation team did not debrief BMC representatives in Dominica because of scheduling difficulties.

- **Validation of preliminary findings and emerging conclusions:** The evaluation team presented and discussed preliminary findings, conclusions and recommendations with the Evaluation Advisory Group in March and June 2019.

LIMITATIONS

The methodology had several minor limitations related to the goal-free approach, the evaluation scope, triangulation of data, profiling CDB support and the maturity of reviewed CDB investments. These are described below.

Goal-free approach The evaluation was faced with dynamic internal and external contexts in the OECS countries and CDB over the evaluation period, multiple information gaps in project and programme monitoring information, and staff turnover in BMCs and CDB. To mitigate some of these challenges, the evaluation design proposed utilising data collection and validation techniques associated with Outcome Harvesting and Goal-free evaluation in order to identify what the CDB did well and how it could improve, rather than rating CDB's performance based upon the extent to which expected results outlined in the CSPs were achieved. In practice, the proposed goal free approach was only partially effective. The combination of staff turnover in BMCs and CDB and the time that had elapsed since some interventions had taken place meant that the evaluation team was unable to rely on stakeholder feedback to identify results as much as had been originally envisaged. To address this limitation, the evaluation team adapted field data collection approaches to include an examination of planned to actual results.

Focused sectoral/thematic review: The decision to limit the evaluation scope (to three sectors/thematic areas per country with the greatest proportional disbursement over the review period) means that the report may not do justice to areas with smaller approvals/disbursements. To mitigate this risk, the evaluation team sought feedback from CERGs on the strategic priority of the identified sectors/thematic areas, and made appropriate adjustments to accommodate this feedback.

Triangulation of data: Triangulation methods were used to increase the quality, integrity and credibility of the evaluation findings and conclusions. In some instances, triangulation across various lines of inquiry and data sources was not possible due to incomplete CDB documentation about project interventions, the limited availability of stakeholders in some BMCs (e.g. Antigua and Barbuda) to participate in interviews during country site visits and/or turnover of CDB and BMC staff. To address this, the evaluation team will solicit input from evaluation audiences on the draft version of this report, and revise the report if/as required.

Profiling CDB support to BMCs and the OECS sub-region: At present, CDB does not have systems that enable (easy) access to financial or other information about CDB activities and performance at the country or regional levels: information is organised by information type (e.g. investments, technical assistance, partner programme) rather than by country or (sub-) region. For certain investments, disbursement information was not easily available (e.g. investments funded through partner programmes; TAs; interventions classified as "regional"). Consequently, it was not possible to generate a complete list of CDB support provided to the BMCs by sector, country, and to the OECS sub-region across all funding programmes over the respective review periods. This made analysis of some evaluation questions difficult (such as analysis of the coherence of CDB's interventions in a specific country or sector). The evaluation team will solicit input from the evaluation audiences on the draft version of this report to identify and address major gaps if/as required.

Maturity of CDB support: The maturity of reviewed CDB investments and other types of support varied within and across sectors and countries. As a consequence, it was sometimes premature to identify outcomes. In these instances, the report provides information on progress to date available at the time of writing.

APPENDIX 4 STAKEHOLDERS CONSULTED

The evaluation team consulted a total of 255 stakeholders by phone or in person.

CARIBBEAN DEVELOPMENT BANK - HEADQUARTERS

NAME	TITLE	INSTITUTION
Monica La Bennet	Vice President, Operations	CDB
Daniel Best	Director	Projects Department
Justin Ram	Director	Economics Department
Ian Durant	Deputy Director	Economics Department
Christine Dawson	Country Economist	Economics Department
Stephan Maier	Country Economist	Economics Department
Amos Peters	Country Economist	Economics Department
Ronald James	Country Economist	Economics Department
Roger McLeod	Country Economist	Economics Department
Kevin Hope	Country Economist	Economics Department
Raquel Frederick	Research Analyst	Economics Department
Donna Kaidou-Jeffrey	Country Economist	Economics Department
E.E. Deidre Clarendon	Division Chief	Social Sector Division
Idamay Denny	Portfolio Manager, Education	Social Sector Division
Ann Marie Chandler	Social Analyst	Social Sector Division
Elizabeth Burges-Sims	Operations Officer (Gender and Development)	Social Sector Division
Maria Ziegler	Operations Officer (Gender and Development)	Social Sector Division
Paul Murphy	Education Specialist	Social Sector Division
Martin Baptiste	Education Specialist	Social Sector Division
George Yearwood	Portfolio Manager	BNTF, Social Sector Division
Sophia Prescod	Programme Assistant	BNTF, Social Sector Division
Dionne O'Connor	Chief Results and Portfolio Analyst	Corporate Strategy Division
Carl Howell	Deputy Director	Corporate Strategy Division

NAME	TITLE	INSTITUTION
Ann-Marie Warner	Chief Policy Analyst	CDB
Douglas Fraser	Head	Procurement Policy
Darran Newman	Division Chief	Technical Cooperation Division
Franzia Edwards	Consultant, Technical Cooperation	Technical Cooperation Division
Michel Thomas	Operations Officer, CTCS	Technical Cooperation Division
Reginald Graham	Consultant Coordinator, Training Unit	Technical Cooperation Division
Andrea Power	Coordinator, Regional Cooperation and Integration	Technical Cooperation Division
L. O'Reilly Lewis	Division Chief	Economic Infrastructure Division
Lano Fonua	Operation Officer	Economic Infrastructure Division
Luther St. Ville	Senior Operations Officer (Agriculture)	Economic Infrastructure Division
Ken Aldonza	Operation Officer (Energy)	Economic Infrastructure Division
O'Reilley Lewis	Division Chief	Economic Infrastructure Division
Alexander Augustine	Project analyst	Economic Infrastructure Division
Tonya Millar	Operations Officer (Analyst)	Economic Infrastructure Division
Andrew Dupigny	Head	Infrastructure Partnerships within the Office of the Vice President (Operations)
Joseph Williams	Head	Renewable Energy/Energy Efficiency Unit
Perter Blackman	Portfolio Manager	Private Sector Development Unit
Yves Persona	Project Manager	ACP-EU Programme
Paul Mondesir	Project Manager	SEEC Programme
Nigel Kirby	Project Manager	UKCIF

ANGUILLA

NAME	TITLE	INSTITUTION
Tim Foy	Governor	Governor's Office
Colin Kicks		Governor's Office
Cardigan Connor	Chief of Staff	Government
Aidan Harrigan	Permanent Secretary, Finance	Ministry of Finance
Karim Hodge	Permanent Secretary, Environment	Ministry of Infrastructure, Communications, Utilities and Housing
Calvin Andre-Samuel	Director	Department of Environment
Ron Connor	Deputy Director	
Fiona Wilkinson	Administrator and Financial Manager	
Larry Franklin	Permanent Secretary	Ministry of Economic Development
Shantelle Richardson	Director of Economic Planning	
Anthea Ipinson-Connor	Chief Projects Officer	
Ludiane Leveret-Richardson	Chief Procurement Officer	
Althea Hodge	Manager	Anguilla Development Board
Heather Richardson	Senior Project Officer	
Micheal Bird	Chief Executive Officer	National Commercial Bank of Anguilla
Nattisha Scott	Chief Financial Officer	
David Gumbs	CEO	Anguilla Electric Company Limited
Peter Lamontagne	CFO	
Harold Ruan	Chairman	
Terone Hodge-Carty	Customer Services Engineer	
Jeri Richardson-Charles	Corporate Secretary	

ANTIGUA AND BARBUDA

NAME	TITLE	INSTITUTION
Whitfield Harris	Financial Secretary	Ministry of Finance
Gail Imhoff-Gordon	Senior Public Financial Management Officer	
Nadia Spencer-Henry		
Dr. Lucine Hanley	Director of Works	Ministry of Works
Dennis Cudjoe	Project Coordinator, Project Implementation Unit	
Anne Harewood George	Community Liaison Officer	UK CIF, Ministry of Works
Girvin Pigott	Project Supervisor	Antigua Public Utility Authority
Farmala Jacobs	Director	Directorate for Gender Affairs
Luxmore Edwards	Director IT Centre	IT Centre
Beverly Laviscount	Focal Point EGRIPS	
Rosa Greenaway	Permanent Secretary	Ministry of Education
Chad Knight-Alexander	Education Officer	
Jessie Purcell	Project Coordinator	
Philmore Mullin	Director	National Office of Disaster Services
Ato Kentish	Senior Environmental Officer	Department of Environment
Ezra Christopher	Environmental consultant, data management	
Joan Simpson		
Shema Roberts	Environment Officer	
Helena Jeffrey Brown	Senior Technical Coordinator	
Ms. Miguelle Christopher	Chief Training Officer	Ministry of Social Transformation, Training division
Ms. Debbie Davis	Deputy Chief Training Officer (Ag.)	
Annetta Alexander-Hunt	General Secretary	Antigua and Barbuda Union of Teachers
Ashworth Azille	President	
Denise Gardner	Deputy General Secretary	
Julie Reifer-Jones	CEO	LIAT HQ
Roger J. Inglis	Chief Financial Officer	LIAT HQ

DOMINICA

NAME	TITLE	INSTITUTION
Rosamund Edwards	Financial Secretary	Ministry of Finance
Emile Lancelot	Chief Technical Officer (Ag)	Ministry of Public Works
Colin Guiste	Project Coordinator	Disaster Vulnerability Reduction Project Management Unit
Fitzroy Pascal	National Disaster Coordinator	Office of Disaster Management
Cecil Shillingford	Consultant	
Annie Edwards	Senior Planning Officer	Physical Planning Division
Pepukaye Bardouille	Chief Executive Officer	Climate Resilience Executing Agency of Dominica
Mathilda John-Rose	General Manager (Ag)	AID Bank
Martha Abel	Head of Credit (Ag)	
Nichol Faustin	Manager Credit (Ag)	
Bernard Ettinoffe	General Manager	DOWASCO
Magnus Williams	Chief Engineer	
Juliana Boston	Financial Comptroller	
Nigel John	Project Coordinator	
Ellise Darwton	Corporate Secretary/Legal Officer	Dominica Electricity Services Limited
Clad Beryl Watt	Financial and Regulatory Analyst	
Dave W. Stamp	Generation Manager	

GRENADA

NAME	TITLE	INSTITUTION
Ophelia Wells-Cornwall	Permanent Secretary	Ministry of Finance
Kim Frederick	Deputy Permanent Secretary	
Aisha Abraham	Acting Deputy Permanent Secretary	
Kendall Alexander	Deputy PS Planning and Economic Management	
Titus Antoine	Head, Economics and Technical Department	
Dexter Telesford	Project Officer	
Elvis Morrain	Permanent Secretary	Ministry of Agriculture
Gregory Delsol	Head of Planning Unit	
Patricia Clarke	Permanent Secretary	Ministry of Public Utilities

NAME	TITLE	INSTITUTION
Veronica Charles		Ministry of Social Development
Najar Andall	Project Manager	BNTF
Carlene Sandy-Lewis	Accounting Officer	
Fitzroy James	Formerly responsible for PSIP, in Ministry of Finance	Consultant to Ministry of Finance
Mervyn Lord	General Manager	Grenada Development Bank
Donald Williams	Manager of Credit	
Jacinta Joseph	Permanent Secretary	Ministry of Education
Stephen Antoine	Project Manager	
Pauline Finlay	Former Chief Education Officer	
Lucilette, Kester, Ingrid, Andre, Lester, Carleen	School Principals	Primary and secondary Schools, Grenada
Kingsley Morgan	CEO	National Training Agency
Garvin Glasgow	Coordinator Training Support	
Kay Julien-Gutu	Marketing and Communication	
Jennesta Charles	Training Officer	
Roderick Griffins	Standards Planning Officer	
Andrea Philip	CEO	Grenada Schools Inc.
Bryon Campbell	Programme Manager	Market Access and Rural Enterprise Development Programme (MAREP)
Shieblyn Boni-Noel	Business Analyst	MAREP
Michelle	Monitoring and Evaluation Officer	MAREP
Vincent Mitchell	St Patrick Environment Community Tourism Organization (SPECTO)	MAREP Client
Marilyn	St Patrick Environment Community Tourism Organization (SPECTO)	MAREP Client
Rose Charles	Riverside Agriculture Women's Organization	MAREP Client
Evan Goody	President, North Eastern Farmers Organization	MAREP Client
Mitchell Reginald	Cane Farmers Organization	MAREP Client
Kerman Monz	Petroglyph Organization	MAREP Client
Leon Hall		MAREP Client
Reginald Boly	Northern District Farmers' Organization	MAREP Client

ST. KITTS & NEVIS

NAME	TITLE	INSTITUTION
Lavern C. Queeley	Director Economic Affairs & PSIP / Secretariat of the CDB Focal Point	Ministry of Sustainable Development
Auren Manners	Senior Project Analyst, Economic Affairs & PSIP / Secretariat of the CDB Focal Point	
William Hodge	Permanent Secretary	Ministry of Education
Tricia Esdaille	Senior Assistant Secretary	
Neva Pemberton	Chief of Education Planning	
Quentin Mortin	Education Planner	
Kertney Thompson	CEO TVET (Project Manager)	TVET Council Secretariat
Clyde Christopher	Director	Advanced Vocational Education Centre (AVEC)
Azilla Clarke	Director	Social Protection Implementation Unit
Osmond Petty	Permanent Secretary (formerly PS, Ministry of Education)	Ministry of National Security
Janelle Lewis	Permanent Secretary	Ministry of Community Development, Gender Affairs and Social Services
Bertill Browne	Director Energy Unit (Project Coordinator)	Ministry of Public Works, Housing, Energy, & Utilities
Yvan McPhail	Energy Officer	
Kevin Morris	Facilities Manager	Department of Sports
Hon. Spencer Brand	Minister	Nevis Island Administration, Ministry of Communications, Public Works, Water Services, Physical Planning and Environment, Posts and Labour
Dr. Ernie Stapleton	Permanent Secretary	
Denzil Stanley	Principal Assistant Secretary	
Brian Kennedy	Project Coordinator, Project Management Unit	Nevis Island Administration, Ministry Works and Public Utilities
Roger Hanley	Manager	Nevis Water Department
Alsted Pemberton	Director, (Former BNTF Coordinator)	Sustainable Development Unit
Delroy Penney	Assistant Liaison Officer	
Ian Ward	Transmission and Distribution Manager	Nevis Electricity Company (NEVLEC)
Jervan Swanston	General Manager	
Jomo Williams	Acting General Manager	St. Kitts Electricity Company (SKELEC)
Bertill Browne		

NAME	TITLE	INSTITUTION
Yvan McPhail	Energy Officer, Energy Unit	
Adele Williams	Director	New Horizons Juvenile Rehabilitation Centre
Shanice Sam	Case worker	
Maurice Williams	Chairperson	Probation and Child Welfare Board
Jacquelin Christopher	Administrative Assistant	
Ruby Thomas	Board member	
Patricia Lake	Board member	
Celia Christopher	Board Member; Acting Director, Department of Gender Affairs	
Sharon Archibald	Board member	

ST. LUCIA

NAME	TITLE	INSTITUTION
Cointha Thomas	Permanent Secretary	Ministry of Finance
Kendall Khodra	Chief Planning Officer	Ministry of Education
Anna-Marie Kessell	Procurement Officer	
Michelle Joseph	Secretary	
Claudine Lewis	Planning Officer	
Marcus Edwards	Former Chief Education Officer	
Esther Brathwaite	Former Permanent Secretary	
Marie-Grace Auguste	Project Manager	
Edith Emmanuel	Project Officer	
Lotty Prospere	Superintendent of Works (Ag), Buildings Unit (Former PC, BEEP)	Ministry of Infrastructure, Ports, Energy, Labour
B. Khodra	Administrative Assistant	Ministry of Education
Ivor Daniel	Permanent Secretary	Ministry of Infrastructure, Ports, Energy, Labour
Calvin Lee	Financial Analyst	
F Hunte- Jn Baptiste	Quantity Surveyor	
Sherman Sylvester	Civil Engineer	

NAME	TITLE	INSTITUTION
Peter Cepal	Quantity Surveyor	
Albert Jn Baptiste	Chief Engineer	
Lydia Glasglow	Civil Engineer	
Ainsworth Chamlomange	Director of Works	
Claudius Emmanuel	Permanent Secretary (Ag)	Department of Economic Development, Transport and Civil Aviation
Tamara Lionel	Economist	
Nadia Wells Hyacinth	Formerly Chief Economist	
Jason Ernest	Director	Water Resource Management Agency
Rupert Lay	Projects Manager	
Maria Mardard	Deputy Director	National Emergency Office
Dorin Gustave	Director	National Emergency Management Organization
Vincent Boland	Managing Director	St. Lucia Development Bank
Neromus Monroe	Finance Manager	
Dorn Lafeuille- Simon	Deputy MD, Risk Manager	
Stephen Regis	School Principal	C. Mason School
Olivia Marcellin	School Principal	Vieux Fort Infant School
Irvin Smith	School Principal	Fond Assan Primary School
Gordon Wyke	Head, PMU	WASCO
Clive Hippolyte	Project Manager	BNTF
Allison Gometz	Project Officer	
Brandon Antoine	M&E Officer	
Jacqueline Allain	CLO	
Darren Jn Phillip	Engineer	

ST. VINCENT AND THE GRENADINES

NAME	TITLE	INSTITUTION
Edmund Jackson	Director General	Ministry of Finance
Maurice Edwards	Fiscal Advisor (former Director General)	

NAME	TITLE	INSTITUTION
Laura Anthony Browne	Former Director of Planning and former CDB Board of Director	
Ricardo Frederick	Former Director, Planning	
Hudson Nedd	Permanent Secretary	Ministry of Transport, Works, Urban Development and Local Government
Alistair Campbell	Chief Engineer	
Marla Mulraine	Project Coordinator	
Nikolai Lewis	Senior Technical Officer	
Mycle Burke	Permanent Secretary	Ministry of Education
Timothy Scott	Project Officer	
Idelia Ferdinand	Education Officer	
Endall Johnson	Senior Education Officer	
Joseph Green	Senior Project Officer, Project Coordinator	Ministry of Housing, Physical Planning Department
Nellie Clarke-Trent	Permanent Secretary	
Tyrone Ballah	Town Planner	Ministry of Health
Neri James	Chief Environmental Officer	
Houlder Peters	Training Officer	National Emergency Management Office
Ellsworth Dacon	Director	Energy Unit
Lance Peters	Deputy Director	
Malika Joseph	Administrative Assistant	
Dr. Alston Stoddard	Project Coordinator	SEEC
Dr Vaughan Lewis	Deputy CEO	VINLEC
Bennie Stapleton	Chief Financial Officer	Bank of SVG
Jackson	Senior Accountant	
Nandi Williams	Corporate Secretary	
Ms Shiaka Martin	SLS	
Dunstan Johnson	Project Manager	BNTF
Sylma McClean	Representing Ministry of Education on the Oversight Board of BNTF	BNTF

DONORS

NAME	TITLE	INSTITUTION
Matthew Straub	First Secretary (Development)	High Commission of Canada
Monique Bergeron	Counselor (Development)	High Commission of Canada

EASTERN CARIBBEAN CENTRAL BANK

NAME	TITLE	INSTITUTION
Timothy Antoine,	Governor	Eastern Caribbean Central Bank.

OECS SECRETARIAT

NAME	TITLE	INSTITUTION
Didacus Jules	Director General	OECS
Sisera Simon	Head	Education Development Management Unit
Reifer Gordon	Education Specialist	Education Development Management Unit
Chamberlain Emmanuel	Head	Environmental & Sustainability Cluster

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APPENDIX 6 PROPORTIONAL CDB DISBURSEMENTS BY BMC SECTORAL/THEMATIC FOCI¹¹ OVER THE REVIEW PERIOD

BMC	REVIEW PERIOD	PRIORITY SECTORS	TOTAL VALUE OF APPROVALS (USD)	TOTAL VALUE OF DISBURSEMENTS (USD)	% OF TOTAL DISBURSEMENT ¹²
A&B	2010-2018	Transport and communication	70,199,000	30,453,014.55	29%
		Environment and DRR	41,571,000	12,086,938	12%
		Education	13,497,180	7,272,594	7%
DOM	2010-2018	Environment and DRR	68,222,000	7,076,275	34%
		Water and sanitation	10,688,200	5,109,871	28%
		Financial, business, and other services	12,131,600	3,563,503	17%
GRD	2009-2018	Financial, business and other services	10,000,000	10,184,351	15%
		Education	21,153,000	5,673,040	8%
		Agriculture and rural development	9,578,213	4,177,564	6%
SKN	2010-2018	Water and sanitation ¹³	8,425,000	9,123,336	31%
		Education	12,580,680	6,899,579	24%
		Energy	5,792,000	88,496	0.3%
STL	2013-2018	Water and sanitation	46,789,000	4,784,994	77%
		Education	24,150,000	46,282	1%
SVG	2008-2018	Transport and communication	27,525,000	21,178,741	19%
		Environment and DRR	58,224,889	15,547,503	14%
		Energy	19,668,358	1,548,875	1%
ANG	2010-2018	Financial, business and other services	22,000,000	22,000,000	22%
		Environment and DRR	11,113,000	9,774,459	10%
		Energy	8,680,000	2,450,000	2%

¹¹ Proportion of disbursement of total disbursement in BMC during the respective review periods.

¹³ In SKN, water interventions preceding the 2013 CSP were considered significant interventions by the CERG and, as such, the portfolio summary was broadened to include interventions approved between 2010 and 2013.

APPENDIX 7 CDB SUPPORT TO OECS AND ODT BORROWERS

OECS/ODTs	Total amounts (USD) approved during review period	Total amounts (USD) disbursed of projects approved during review period	% disbursed during review period	Review Period
A&B 2010-18	\$ 183,439,306	\$ 104,461,311	57%	2010-2018
DOM 2010-18	\$ 99,805,552	\$ 23,304,851	23%	2010-2018
GRN 2009-18	\$ 109,943,494	\$ 69,123,425	63%	2009-2018
SKN 2010-18	\$ 40,174,150	\$ 29,073,719	72%	2010-2018
STL 2013-18	\$ 91,843,760	\$ 6,183,065	7%	2013-2018
SVG 2008-18	\$ 191,661,098	\$ 113,407,614	59%	2008-2018
ANG 2010-18	\$ 109,793,812	\$ 99,177,109	90%	2010-2018
TCI 2015-18	\$ 6,313,150	\$ 5,000,000	79%	2015-2018
MON 2012-18	\$ -	\$ -	0%	2012-2018

APPENDIX 8 OVERVIEW OF PARTNERSHIP PROGRAMMES

<p>ACP-EU Natural Disaster Risk Management Programme¹⁴</p>	<p>The EUR20 million (mn) five-year ACP-EU Natural Disaster Risk Management Programme, launched in July 2014, is being co-implemented by the Caribbean Disaster Emergency Management Agency, the CDB and the Government of the Dominican Republic. The programme is part of a longstanding cooperation that brings together partner entities from African, Caribbean and Pacific countries, which are active on disaster and climate resilience, and to which the EU committed more than EUR320 mn over the period 2008 to 2013. Beneficiary countries of this funding are Antigua and Barbuda, The Bahamas, Barbados, Belize, Dominica, Dominican Republic, Grenada, Guyana, Haiti, Jamaica, Saint Lucia, St. Kitts and Nevis, St. Vincent and the Grenadines, Suriname and Trinidad and Tobago.</p> <p>The overall objective of the Programme is to contribute to reducing vulnerability to the long-term impacts of natural hazards, including the potential impacts of climate change; thereby achieving regional and national sustainable development and poverty reduction goals in the CARIFORUM Countries. Specifically, the programme seeks to strengthen regional, national and community-level capacities for preparedness, management and coordinated interventions, and timely response to natural hazards and the effects of climate change.</p>
<p>Basic Needs Trust Fund (BNTF)¹⁵</p>	<p>BNTF is the main vehicle of the CDB for pursuing poverty reduction in the Region, through the provision of basic infrastructure and skills training towards improving the livelihoods of beneficiaries in participating countries. Projects are implemented through grant financing from the Bank's SDF and Government counterpart contributions. The programme is now in its 9th cycle in eight participating countries – Belize, Dominica, Grenada, Guyana, Jamaica, St. Lucia, St. Vincent and the Grenadines and Suriname.</p>
<p>Canadian Support to the Energy Sector in the Caribbean Fund (CSES-C)¹⁶</p>	<p>The Canadian Support to the Energy Sector in the Caribbean (CSES-C) Fund was established in 2016 to provide technical assistance over a four-year period. Grant resources of CAD5 million, provided by Government of Canada to the Caribbean Development Bank, supports public and private actors in the energy sector in CDB's Borrowing Member Countries.</p>
<p>Caribbean Technological Consultancy Services (CTCS) Network</p>	<p>In 1982, the Bank established the Caribbean Technological Consultancy Services (CTCS) Network to support the growth of MSMEs in the Region through technical assistance. CTCS provides this assistance in the areas of capacity building, technology adoption and adaptation, productivity improvement, and competitiveness. CTCS's programme of activities is financed by the CDB Special Development Fund (SDF).</p>

¹⁴ <http://www.caribank.org/programmes/natural-disaster-risk-management-programme>

¹⁵ <http://www.caribank.org/programmes/basic-needs-trust-fund>

¹⁶ <https://www.caribank.org/publications-and-resources/resource-library/booklets-brochures/canadian-support-energy-sector-caribbean-fund>

CARICOM single Market and Economy (CSME) Standby Facility for Capacity Building ¹⁷	<p>The CSME Facility is administered by the CDB with support from National Authorising Officers. The goal of the CSME Standby Facility for Capacity Building is to provide capacity building measures to CARICOM Member States as they implement the CSME at the national level. It is expected that the Facility will strengthen the administrative capacity of national CSME implementation units.</p> <p>The overall objective of the programme is to support the beneficial integration of the CARICOM states into the global economy through the advancement of the CARICOM Single Market and Economy, while the specific objectives of the programme are:</p> <p>To further advance the CARICOM Single Market and Economy (CSME).</p> <p>To advance regional and sectoral policies.</p>
CARIFORUM-European Union (EU) Economic Partnership Agreement (EPA) Standby Facility for Capacity Building ¹⁸	<p>The EPA Standby Facility is a EUR3.5 million fund provided by the European Union and administered by the CDB, with support from the National Authorising Officers. The Facility is managed by a Steering Committee made up of representatives of the European Commission and the CARICOM Secretariat. The objective of the Facility is the effective implementation of the EPA at the national level. The funding provided by the Facility is to be used to build the capacity of national administrations/agencies involved in EPA implementation in CARIFORUM states. These groups include National Focal Points for EPA Implementation and National EPA Implementation Units.</p>
CARTFund	<p>The Caribbean Aid for Trade and Regional Integration Trust Fund was established in 2009 through funding from UK DFID. The programme was designed to operate as a demand-driven “basket fund,” providing grants on a by-request basis to eligible national and regional public and private sector organizations to support activities aligned with EPA and/or CSME implementation. The Fund is administered by the CDB.</p>
Climate Action Line of Credit (CALC) ¹⁹	<p>CALC was established to finance capital infrastructure projects, which improve resilience to climate change or contribute to climate change mitigation. The USD65 mn Climate Action Line of Credit signed between EIB and CDB in 2011 funded nine projects between 2012 and 2016. In 2017, EIB and CDB signed an agreement for the new Climate Action Framework Loan II which builds on the activities of CALC.</p>
Community Disaster Risk Reduction Fund (CDRRF) ²⁰	<p>The Community Disaster Risk Reduction Trust Fund was established by the CDB with grant financing from the Department of Foreign Affairs, Trade and Development, Canada and the Department for International Development, United Kingdom. The Fund finances community-based disaster risk reduction and climate change adaptation initiatives at the local level across eligible borrowing member countries of the CDB.</p>

¹⁷ <http://www.caribank.org/tcd/regional-cooperation-integration/epa-csme>

¹⁸ <http://www.caribank.org/tcd/regional-cooperation-integration/epa-csme>

¹⁹ https://www.caribank.org/sites/default/files/publication-resources/Partnering%20for%20Renewable%20Energy%20and%20Energy%20Efficiency%20in%20the%20Caribbean_updated_0.pdf

²⁰ <http://www.caribank.org/programmes/cdrri1>

GeoSmart Initiative ²¹	The CDB GeoSmart Initiative represents all of the Caribbean Development Bank's resource mobilisation efforts to support geothermal energy development. The GeoSmart Initiative was developed by CDB to provide financing to support sustainable geothermal development in five countries—Dominica, Grenada, St. Kitts and Nevis, Saint Lucia, and St. Vincent and the Grenadines. Most of the initial resources of the Initiative have been provided through the Sustainable Energy Facility for the Eastern Caribbean Programme of the CDB and IDB. The resource available include grants, contingent grants and loan resources as appropriate for the relevant stages of the geothermal energy development.
Geothermal Risk Mitigation Programme for the Eastern Caribbean ²²	The Geothermal Risk Mitigation Programme for the Eastern Caribbean is a package of grant financing to support geothermal energy development in up to five countries – Dominica, Grenada, St. Kitts and Nevis, Saint Lucia, and St. Vincent and the Grenadines.
Sustainable Energy Facility (SEF) ²³ for the Eastern Caribbean	Sustainable Energy Facility for the Eastern Caribbean is a loan and grant package provided by the IDB to CDB for renewable energy and energy efficiency. SEF has three components: EE investments; regulatory framework, institutional strengthening and capacity building; renewable energy (intermittent and base-load).
Sustainable Energy for the Eastern Caribbean Programme (SEEC) ²⁴	<p>The Sustainable Energy for the Eastern Caribbean (SEEC) programme is a four-year multi-donor trust facility and one of the Smart Facilities and Programmes of CDB's Energy Strategy. SEEC is designed to reduce dependency on imported fossil fuels in participating OECS countries. This will be done by displacing fossil fuels in electricity generation with economically viable investments in renewable energy and energy efficiency. SEEC is blended loan/grant facility, with partners UK's DFID and the European Union's Caribbean Investment Forum largely responsible for the grant contributions, and CDB providing loan resources.</p> <p>The six beneficiary countries of the Eastern Caribbean – Antigua and Barbuda, Dominica, Grenada, St. Kitts and Nevis, St. Lucia, and St. Vincent and the Grenadines – will each receive an allocation of grant resources for Energy Efficiency and Renewable Energy investment projects blended with CDB loan resources.</p>
United Kingdom Caribbean Infrastructure Partnership Fund (UKCIF) ²⁵	Established in 2015, the United Kingdom Caribbean Infrastructure Partnership Fund (UKCIF) provides grant funding for infrastructure projects in eight Caribbean countries eligible for Overseas Development Assistance, and one UK Overseas Territory (Antigua and Barbuda, Belize, Dominica, Grenada, Guyana, Jamaica, Saint Lucia, Saint Vincent and the Grenadines and the UK Overseas Territory – Montserrat). CDB is the implementing partner for the Fund. The programme will encourage growth in these countries, and support improved livelihoods, poverty reduction and safer conditions for citizens.

²¹ <https://www.caribank.org/publications-and-resources/resource-library/booklets-brochures/cdb-geosmart-initiative>

²² https://www.caribank.org/sites/default/files/publication-resources/Partnering%20for%20Renewable%20Energy%20and%20Energy%20Efficiency%20in%20the%20Caribbean_updated_0.pdf

²³ https://www.caribank.org/sites/default/files/publication-resources/Partnering%20for%20Renewable%20Energy%20and%20Energy%20Efficiency%20in%20the%20Caribbean_updated_0.pdf

²⁴ <http://www.caribank.org/seec>

²⁵ <https://www.caribank.org/our-work/programmes/united-kingdom-caribbean-infrastructure-partnership-fund-ukcif>

APPENDIX 9 PROJECT PORTFOLIOS BY COUNTRY

ANGUILLA

CDB interventions in Anguilla approved between 2010-2018

Interventions in the priority sector 'Financial, Business and Other Services'

Interventions in the priority sector 'Energy'

Interventions in third priority sector 'Environment and DRR'

CDB Interventions approved between 2010-2018							
Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	04/OR-ANL	POLICY-BASED LOAN	Public Sector Management	10000-EQUITY & RESERVES	55,000,000.00	2010-07-22	55,000,000.00
Loan	05/OR-ANL	COMMUNITY COLLEGE DEVELOPMENT PROJECT	Education	10000-EQUITY & RESERVES	3,215,000.00	2013-12-12	302,268.65
Loan	06/OR-ANL	SIXTH POWER PROJECT	Energy	10000-EQUITY & RESERVES	683,000.00	2015-07-16	683,000.00
Loan			Energy	13903 - EIB IV	1,658,000.00	2015-07-16	1,658,000.00
Loan	7/OR-ANL	ANGUILLA BANK RESOLUTION - BRIDGE BANK CAPITALISATION	Financial Business and Other Services	10000-EQUITY & RESERVES	22,000,000.00	2016-05-18	22,000,000.00
Loan	PENDING	REHABILITATION AND RECONSTRUCTION LOAN - HURRICANE IRMA	Environment & DRR	10000-EQUITY & RESERVES	5,313,000.00	2017-12-14	3,994,577.74
Loan	PENDING	SEVENTH POWER PROJECT	Energy	10000-EQUITY & RESERVES	6,230,000.00	2017-07-20	
Loan	10/OR-ANL	FIRST PROGRAMMATIC STABILITY AND RESILIENCE BUILDING	Public Sector Management	10000-EQUITY & RESERVES	9,300,000.00	2018-07-26	9,300,000.00
Loan	9/OR-ANL	HURRICANE RECOVERY SUPPORT LOAN	ENVIRONMENT AND DRR	10000-EQUITY & RESERVES	5,600,000.00	2018-05-28	5,579,881.90
Grant	3507	PREPARATION OF A SUSTAINABLE TOURISM MASTER PLAN	TOURISM	29100-USDF	150,000.00	2010-02-25	
Grant	3690	BUILDING EFFECTIVE GOVERNANCE FOR LAND USE PLANNING & ENVIRONMENTAL MANAGEMENT	MULTI-SECTOR	29100-USDF	245,812.00	2012-07-18	160,000.00
Grant	3754	COMMUNITY COLLEGE DEVELOPMENT PROJECT ANGUILLA GEN DEV	EDUCATION	39100-GEN. DEV.	50,000.00	2013-12-12	40,381.09
Grant		COMMUNITY COLLEGE DEVELOPMENT PROJECT ANGUILLA USDF	EDUCATION	29100-USDF	40,000.00	2013-12-12	
Grant	3981	ENERGY AUDITS FOR PUBLIC FACILITIES - ANGUILLA	ENERGY	33509- DFATD - CSES	109,000.00	2017-06-19	109,000.00
Grant	4027	DISASTER MANAGEMENT EMERGENCY RELIEF: HURRICANE IRMA (2017) - ANGUILLA	ENVIRONMENT AND DRR	29100-USDF	200,000.00	2017-09-12	200,000.00

Intervention	PRN/Legal No.	Project Title	Client	Fund	Amount	Board Approval	Agreement Date
CTCS	651	NATIONAL WORKSHOP ON COMPUTERISED JOB	CTCS - WORKSHOPS	29100-USDF	15,426.50	2010-11-01	2010-11-01
CTCS	651	NATIONAL WORKSHOP ON COMPUTERISED	CTCS PROGRAMME	29100-USDF	15,820.00	2015-03-27	2015-03-27
CTCS	651	NATIONAL WORKSHOP ON ENHANCING	CTCS - WORKSHOPS	29100-USDF	12,470.00	2012-10-12	2012-10-12
CTCS	651	NATIONAL WORKSHOP ON FINANCIAL	CTCS - WORKSHOPS	29100-USDF	10,984.00	2012-07-11	2012-07-11
CTCS	651	NATIONAL WORKSHOP ON MARKETING	CTCS - WORKSHOPS	29100-USDF	13,950.00	2013-10-01	2013-10-01
CTCS	651	NATIONAL WORKSHOPS ON MANAGING FOR	CTCS PROGRAMME	29100-USDF	11,585.00	2016-03-04	2016-03-04

CTCS	651	SERVSAT TRAINING AND CERTIFICATION FOR	CTCS PROGRAMME	29100-USDF	34,408.00	2016-02-09	2016-02-09
CTCS	651	TA TO ISLAND ART IN TRAINING MANAGEMENT	ISLAND ART	29100-USDF	11,121.70	2011-11-08	2011-11-08
CTCS	651	WORKSHOP ON SMALL ENGINE MAINTENANCE &	CTCS - WORKSHOPS	29100-USDF	21,238.71	2013-07-26	2013-07-29
CTCS	651	COMPUTERISED JOB ESTIMATION TECHNIQUESWORKSHOP FOR ARTI	CTCS - WORKSHOPS	29100-USDF	22,655.00	2018-08-20	2018-08-20

CDB interventions approved before 2010

Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	03/OR-ANL	FIFTH POWER PROJECT	Energy	10000-EQUITY & RESERVES	6,089,000.00	2005-05-16	6,089,000.00
Loan	07/SFR-OR-ANL	5TH CONSOLIDATED LINE OF CREDIT - ABDB	Financial Business and Other Services	10000-EQUITY & RESERVES	300,000.00	2005-12-08	300,000.00
Loan	09/SFR-	CARIBBEAN CATASTROPHE RISK INSURANCE FACILITY	Environment & DRR	29100-USDF	4,700,000.00	2005-12-08	4,699,936.46
Loan	PENDING	NATURAL DISASTER MANAGEMENT - IMMEDIATE RESPONSE - HURRICANE OMAR	Environment & DRR	29100-USDF	200,000.00	2009-05-25	200,000.00
					425,000.00	2009-07-21	

ANTIGUA AND BARBUDA

CDB interventions in Antigua and Barbuda approved between 2010-2018

Interventions in the priority sector 'Environment and DRR'

Interventions in the priority sector 'Transport and Communication'

Interventions in the priority sector 'Education'

PBLs and regional interventions

CDB Interventions approved between 2010-2018							
Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	09/OR-ANT	FLEET MODERNISATION PROJECT - LIAT (1974) LIMITED	Transport and Communication	10000-EQUITY & RESERVES	21,900,000.00	2013-07-18	21,900,000.00
Loan	10/OR-ANT	BASIC EDUCATION PROJECT II	Education	10000-EQUITY & RESERVES	13,383,000.00	2013-10-17	7,272,594.23
Loan	11/OR-ANT	POLICY-BASED LOAN	Public Sector Management	10000-EQUITY & RESERVES	50,000,000.00	2015-12-10	50,000,000.00
Loan	12/OR-ANT	STREET LIGHT RETROFITTING PROJECT	Energy	10000-EQUITY & RESERVES	2,081,000.00	2016-07-21	1,415,025.52
Loan			Energy	13903 - EIB IV	3,900,000.00	2016-07-21	2,480,613.00
Loan	13/OR-ANT	SECOND ROAD INFRASTRUCTURE REHABILITATION PROJECT	Transport and Communication	10000-EQUITY & RESERVES	45,859,000.00	2017-03-16	6,113,014.55
Loan	14/OR-ANT	EMERGENCY SUPPORT LOAN - LIAT (1974) LIMITED	Transport and Communication	10000-EQUITY & RESERVES	2,440,000.00	2017-12-14	2,440,000.00
Loan	7/SFR-OR-ANT	NDM - REHABILITATION AND RECONSTRUCTION (HURRICANE IRMA)	Environment and Disaster Risk Reduction	29100-USDF	4,913,000.00	2017-12-14	96,937.83
Loan			Environment and Disaster Risk Reduction	13904-EIB V (CALC11)	11,242,000.00	2017-12-14	
Loan			Environment and Disaster Risk Reduction	10000-EQUITY & RESERVES	12,606,000.00	2017-12-14	
Loan	27/SFR/ANT	HURRICANE RECONSTRUCTION SUPPORT	Environment and Disaster Risk Reduction	29000-USA-01	4,300,000.00	2017-12-14	4,300,000.00
Loan			Environment and Disaster Risk Reduction	29001-USAID NO. 3	7,500,000.00	2017-12-14	7,500,000.00
Loan	PENDING	NDM - IMMEDIATE RESPONSE LOAN - HURRICANE IRMA	Environment and Disaster Risk Reduction	29100-USDF	750,000.00	2017-10-19	
Grant	003530	GA 14/ANT - CARIFORUM-EC Economic Partnership Agreement - (EPA)	MULTI-SECTOR	38005-CART TRUST FUND	363,361.00	2010-03-03	388,360.68
Grant	3622	TA - FUNCTIONAL AND EFFICIENCY REVIEWS OF GOVT MINISTRIES - ANTIGUA AND BARBUDA	PUBLIC SECTOR MANAGEMENT	29100-USDF	169,000.00	2011-12-08	

Grant	3654	OECS E-GOVERNMENT FOR REGIONAL INTEGRATION PROJECT	MULTI-SECTOR	29100-USDF	364,765.00	2010-12-09	364,765.00
Grant	3699	INSTITUTIONAL STRENGTHENING OF THE FRAMEWORK FOR DEV'T PLANNING AND MANAGEMENT	MULTI-SECTOR	29100-USDF	149,500.00	2013-02-19	
Grant	3731	TA - MEDIUM TERM DEVELOPMENT STRATEGY - ANTIGUA AND BARBUDA	PUBLIC SECTOR MANAGEMENT	29100-USDF	36,500.00	2013-10-17	
Grant	3753	TA - BASIC EDUCATION PROJECT II - ANTIGUA AND BARBUDA	EDUCATION	29100-USDF	114,180.00	2013-10-17	
Grant	3959	STREET LIGHT RETROFITTING PROJECT	ENERGY	33902-EIB CLIMATE ACTION	30,000.00	2016-07-21	
Grant	4012	TA - EMERGENCY RELIEF - HURRICANE IRMA	ENVIRONMENT AND DRR	29100-USDF	200,000.00	2017-09-11	190,000.00
Grant	4019	NDM - CONSULTANCY SERVICES - HURRICANE IRMA	ENVIRONMENT AND DRR	29100-USDF	60,000.00	2017-10-19	
Grant	??	Photovoltaic Renewable Energy (PVRE) Systems	Energy	??	1,078,000.00	2017-12-14	?

Intervention	PRN/Legal No.	Project Title	Client	Fund	Amount	Board Approval	Agreement Date
SEEC	3959	STREET LIGHT RETROFITTING PROJECT	EU SEEC ANTIGUA AN	39803-SEEC EU	582,663.31	2016-07-21	2016-12-29
SEEC	3959	STREET LIGHT RETROFITTING PROJECT	UK SEEC ANTIGUA AN	38009-SEEC-DFID	384,158.41	2016-07-21	2016-12-29
CTCS	65	MARKET RESEARCH, FEASIBILITY STUDY, BUSINESS PLAN A	CTCS - WORKSHOPS	29100-USDF	58,300.00	2015-12-02	2015-12-02
CTCS	651	NATIONAL TRAINING WORKSHOP ON ENHANCING CUSTOM	CTCS - WORKSHOPS	29100-USDF	16,300.00	2012-10-31	2013-10-31
CTCS	651	NATIONAL WORKSHOP ON MARKETING TECHNIQUES FOR SM	CTCS - WORKSHOPS	29100-USDF	23,400.00	2013-10-24	2013-10-24
CTCS	651	NATIONAL WORKSHOP ON COMPUTERISED MANAGEMENT	CTCS PROGRAMME	29100-USDF	17,100.00	2015-04-22	2015-04-22
CTCS	651	NATIONAL WORKSHOP ON FINANCIAL MANAGEMENT TECH	CTCS - WORKSHOPS	29100-USDF	20,990.00	2012-06-26	2012-07-06
CTCS	651	NATIONAL WORKSHOPS ON MANAGING FOR DEVELOPMEN	CTCS PROGRAMME	29100-USDF	11,635.00	2016-03-04	2016-03-04
CTCS	651	SERVSAME TRAINING AND CERTIFICATION FOR FOOD SERVI	CTCS PROGRAMME	29100-USDF	27,010.00	2014-10-09	2014-10-09
CTCS	651	TRAINING OFFICERS OF ABBS IN BASIC METROLOGY	ANTIGUA AND BARBU	29100-USDF	8,030.00	2010-04-30	2010-04-30
CSME	CSME	STRENGTHENING THE PRIVATE SECTOR PARTICIPATION IN	CSME ANTIGUA AND	39801-EU-STANDBY	275,602.00	2015-10-28	2015-10-28
UKCIF	3945	ROAD INFRASTRUCTURE REHABILITATION	GOVERNMENT OF AN	38010-UK DFID CIF	17,599,392.00	2016-12-08	2016-11-14
UKCIF	UKCIF	ROAD INFRASTRUCTURE REHABILITATION	UK CIF ANTIGUA AND	38010-UK DFID CIF	263,919.53	2016-03-09	2016-06-08
EPA	EPA	ENHANCING PRIVATE SECTORCOMPETITIVENESS THROUGH	EPA ANTIGUA AND BA	39801-EU-STANDBY	234,255.00	2015-10-28	2015-10-28

CDB interventions approved before 2010

Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	06/SFR-OR-ANT	SUPPORT FOR LIAT LTD - GOAB	Transport and Communication	10000-EQUITY & RESERVES	16,364,000.00	2007-07-26	16,364,000.00
Loan				39100-GEN. DEV.	5,455,000.00	2007-07-26	5,455,000.00
Loan	08/OR-ANT	POLICY-BASED LOAN	Public Sector Management	10000-EQUITY & RESERVES	30,000,000.00	2009-12-10	30,000,000.00
Loan	25/SFR-ANT	CARIBBEAN CATASTROPHE RISK INSURANCE FACILITY	Environment and Disaster Risk Reduction	29100-USDF	300,000.00	2009-05-25	300,000.00

DOMINICA

CDB interventions in Dominica approved between 2010-2018

Interventions in the priority sector 'Environment and DRR'

Interventions in the priority sector 'Financial, business and other services'

Interventions in the priority sector 'Water and Sanitation'

Regional interventions

CDB Interventions approved between 2010-2018							
Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	09/OR-DMI	FLEET MODERNISATION PROJECT - LIAT (1974) LIMITED	Transport & Communication	10000-EQUITY & RESERVES	2,400,000.00	2013-07-18	2,400,000.00
Loan	18/SFR-OR-DMI	ROAD IMPROVEMENT AND MAINTENANCE - VALLEY ROADS - 2ND ADD.	Transport & Communication	10000-EQUITY & RESERVES	2,176,000.00	2010-10-21	1,755,766.24
Loan			Transport & Communication	29100-USDF	1,714,000.00	2010-10-21	1,491,963.99
Loan	19/SFR-OR-DMI	NDM - REHABILITATION AND RECONSTRUCTION - LAYOU FLOOD EVENT	Environment and Disaster Risk	10000-EQUITY & RESERVES	2,087,000.00	2011-12-08	653,805.86
Loan			Environment and Disaster Risk	29100-USDF	8,800,000.00	2011-12-08	1,331,013.27
Loan	19/SFR-OR-DMI (ADD)	NDM - REHABILITATION AND RECONSTRUCTION - LAYOU FLOOD EVENT ADD. LOAN	Environment and Disaster Risk	29100-USDF	2,227,000.00	2015-10-15	366,555.27
Loan			Environment and Disaster Risk	29100-USDF	1,000,000.00	2012-03-07	343,377.13
Loan	20/SFR-OR-DMI	NDM - REHABILITATION AND RECONSTRUCTION - TROPICAL STORM OPHELIA	Environment and Disaster Risk	10000-EQUITY & RESERVES	1,000,000.00	2012-03-07	343,377.13
Loan			Environment and Disaster Risk	29100-USDF	3,100,000.00	2012-03-07	221,461.24
Loan	21/SFR-OR-DMI	THIRD WATER SUPPLY PROJECT - WATER AREA-1 NETWORK UPGRADE	Water and Sanitation	19704-IDB-2798/BL-RG	3,939,000.00	2012-10-23	1,974,832.54
Loan			Water and Sanitation	29100-USDF	2,167,000.00	2012-10-23	1,442,633.64
Loan			Water and Sanitation	39726-IDB-2798/BL-RG	1,420,200.00	2012-10-23	120,338.37
Loan	21/SFR-OR-DMI (ADD. LOAN)	THIRD WATER SUPPLY PROJECT (WATER AREA-1 NETWORK UPGRADE) ADD. LOAN	Water and Sanitation	29100-USDF	3,012,000.00	2016-10-13	1,414,209.95
Loan	22/SFR-OR-DMI	NINTH CONSOLIDATED LINE OF CREDIT	Financial Business and Other Services	10000-EQUITY & RESERVES	10,000,000.00	2017-05-22	3,500,000.00
Loan			Financial Business and Other Services	29100-USDF	2,000,000.00	2017-05-22	
Loan	71/SFR-DMI	NDM - IMMEDIATE RESPONSE - LAYOU FLOOD EVENT	Environment and Disaster Risk Reduction	29100-USDF	750,000.00	2011-10-13	742,989.97
Loan	72/SFR-DMI	NDM - IMMEDIATE RESPONSE - TROPICAL STORM OPHELIA	Environment and Disaster Risk Reduction	29100-USDF	750,000.00	2011-12-08	748,132.88
Loan	73/SFR-DMI	NDM - IMMEDIATE RESPONSE - APRIL 2013 TORRENTIAL RAINFALL & FLOOD EVENTS	Environment and Disaster Risk Reduction	29100-USDF	750,000.00	2013-07-18	748,104.48
Loan	74/SFR-DMI	NDM - IR - DECEMBER 2013 TORRENTIAL RAINFALL AND FLOOD EVENT	Environment and Disaster Risk Reduction	29100-USDF	750,000.00	2014-03-13	748,135.01
Loan	75/SFR-DMI	ENERGY EFFICIENCY LINE OF CREDIT - PILOT PROJECT	Energy	29100-USDF	500,000.00	2014-07-17	250,000.00

Loan	76/SFR-DMI	NDM - IMMEDIATE RESPONSE LOAN - TROPICAL STORM ERIKA	Environment and Disaster Risk Reduction	29100-USDF	750,000.00	2015-12-10	747,743.21
Loan	77/SFR-DMI	REHABILITATION AND RECONSTRUCTION - TROPICAL STORM ERIKA	Environment and Disaster Risk Reduction	29100-USDF	30,000,000.00	2015-12-10	
Loan	10/OR-DMI	REHABILITATION AND RECONSTRUCTION - Hurricane Maria	Environment and Disaster Risk Reduction	13904-EIB V (CALC11)	7,788,000.00	2018-03-22	
Loan			Environment and Disaster Risk Reduction	19705-SEF EAST CARIBBEAN	8,016,000.00	2018-03-22	
Grant	3543	IMPLEMENTATION OF THE DOMINICA NATIONAL EXPORT STRATEGY	MULTI-SECTOR	38005-CART TRUST FUND	561,780.00	2010-05-10	519,544.55
Grant	3544	OPERATIONALISATION OF DOMINICA COALITION OF SERVICE INDUSTRIES CARTFUND	MULTI-SECTOR	38005-CART TRUST FUND	347,667.00	2010-05-10	337,681.00
Grant	3561	INSTITUTIONAL STRENGTHENING MIN OF PUBLIC WORKS ENERGY AND PORTS	TRANSPORT AND COMMUNICATION	29100-USDF	434,560.00	2010-07-22	410,000.00
Grant			TRANSPORT AND COMMUNICATION	39722-ATN/SF-11178-RG			
Grant	3596	OECs E-GOVERNMENT FOR REGIONAL INTEGRATION PROJECT (EGRIP)	MULTI-SECTOR	29100-USDF	390,245.00	2010-12-09	390,245.00
Grant	3628	CERTIFICATION OF WORKS LAYOU FLOOD EVENT, DOMINICA	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2011-10-13	11,132.13
Grant	3651	CERTIFICATION OF WORKS IMMEDIATE RESPONSE LOAN T. STORM OPHELIA, DOMINICA	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2011-12-08	19,035.96
Grant	3680	DISASTER MANAGEMENT EMERGENCY RELIEF GRANT: TROPICAL STORM OPHELIA - COMMONWEALTH OF DOMINICA	ENVIRONMENT AND DRR	29100-USDF	160,000.00	2012-01-16	0.00
Grant	3703	TA -DEVELOPMENT OF A NATIONAL LAND USE POLICY AND A NATIONAL PHYSICAL DEVELOPMENT PLAN - COMMONWEALTH OF DOMINICA	ENVIRONMENT AND DRR	29100-USDF	280,000.00	2012-10-23	190,143.91
Grant	3710	NATURAL DISASTER MANAGEMENT REHABILITATION AND RECONSTRUCTION TROPICAL STORM OPHELIA	ENVIRONMENT AND DRR	29100-USDF	37,000.00	2012-03-07	
Grant	3711	THIRD WATER SUPPLY PROJECT - WATER AREA-1 NETWORK UPGRADE	WATER AND SANITATION	29100-USDF	150,000.00	2012-10-23	157,856.66
Grant	3724	SUPPORT TO LABOUR FORCE AND CORE WELFARE INDICATORS QUESTIONNAIRE SURVEY- COMMONWEALTH OF DOMINICA	FINANCIAL BUSINESS AND OTHER SERVICES	29100-USDF	96,600.00	2013-05-06	63,503.63
Grant	3737	CERTIFICATION OF WORKS - APRIL 2013 TORRENTIAL RAINFALL AND FLOOD EVENTS, DOMINICA	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2013-07-02	18,500.00
Grant	3765	CONSULTANCY SERVICES - TORRENTIAL RAINFALL AND FLOOD - DOMINICA	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2014-03-13	18,979.26
Grant	3847	EMERGENCY RELIEF - TROPICAL STORM ERIKA (AUG 2015)	ENVIRONMENT AND DRR	29100-USDF	200,000.00	2015-09-04	18,743.39
Grant	3852	NATURAL DISASTER MANAGMENT - IMMEDIATE RESPONSE - TROPICAL STORM ERIKA	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2015-10-13	
Grant	3862	INSTITUTIONAL STRENGTHENING OF THE MINISTRY OF PUBLIC WORKS AND PORTS - TROPICAL STORM ERIKA POST DISASTER RECOVERY EFFORTS - ENGAGEMENT OF DESIGN ENGINEERS.	TRANSPORT AND COMMUNICATION	29100-USDF	149,500.00	2015-10-13	148,422.20
Grant	3881	REHABILITATION AND RECONSTRUCTION - TROPICAL STORM ERIKA.	ENVIRONMENT AND DRR	29100-USDF	391,000.00	2015-12-10	
Grant			ENVIRONMENT AND DRR	33902-EIB CLIMATE ACTION	75,000.00		

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Grant	3902	INSTITUTIONAL STRENGTHENING OF THE MINISTRY OF FINANCE TROPICAL STORM ERIKA POST DISASTER RECOVERY - ENGAGEMENT OF RECOVERY FUNDING COORDINATOR	MULTI-SECTOR	29100-USDF	90,000.00	2016-05-12	
Grant	3983	NINTH CONSOLIDATED LINE OF CREDIT	FINANCIAL BUSINESS AND OTHER SERVICES	29100-USDF	35,000.00	2017-05-22	
Grant	73524DM	REHABILITATION AND RECONSTRUCTION - HURRICANE MARIA DOMINICA ELECTRICITY SERVICES LTD.	ENVIRONMENT AND DRR	33902-EIB CLIMATE ACTION	211,000.00	2018-03-22	
					99,005,552		
Intervention	PRN/Legal No.	Project Title	Client	Fund	Amount	Board Approval	Agreement Date
BNTF	73034	CA 67/DMI LA ROBE CREOLE LTD	LA ROBE CREOLE LTD.	39008-U.S.A. - B.N.T.F.	10,680.18	2010-07-21	2010-07-21
BNTF	73044	CA 67/DMI LA ROBE CREOLE LTD	LA ROBE CREOLE LTD.	33504-CIDA/BNTF	10,680.18	2010-07-21	2010-07-21
BNTF	73069	ABACUS INC.	ABACUS INC.	39008-U.S.A. - B.N.T.F.	71,223.00	2012-10-23	2015-08-07
BNTF	73069	CA 62/DMI - TRANSNATIONAL ENGINEERING	TRANSNAT ENG. CON	39008-U.S.A. - B.N.T.F.	48,967.00	2012-10-23	2015-02-26
BNTF	73069	CA 84/DMI - CONSULTING ENGINEERS	CONSULTING ENGINE	39008-U.S.A. - B.N.T.F.	75,337.00	2012-10-23	2015-07-24
BNTF	73069	CA 94/DMI - LA ROBE CREOLE LTD.	LA ROBE CREOLE LTD.	39008-U.S.A. - B.N.T.F.	11,718.00	2012-10-23	2017-09-25
BNTF	73069	CA 95/DMI - PRO ENGINEERING DESIGN	PRO ENGINEERING DE	39008-U.S.A. - B.N.T.F.	9,054.00	2012-10-23	2017-09-25
BNTF	73069	GA 45/DMI BNTF 7TH PROGRAMME	BNTF OFFICE - D A	39008-U.S.A. - B.N.T.F.	3,927,909.00	2012-10-23	2013-01-10
BNTF	73069	KTEC LTD - BNTF SEVENTH PROGRAMME	KTEC LIMITED	39008-U.S.A. - B.N.T.F.	39,025.00	2012-10-23	2017-01-23
BNTF	73069	PRO ENGINEERING DESIGN CONSULTANT -	PRO ENGINEERING DE	39008-U.S.A. - B.N.T.F.	16,215.00	2012-10-23	2017-01-27
BNTF	73069	SORELL CONSULTING LIMITED - BNTF	SORELL CONSULTING	39008-U.S.A. - B.N.T.F.	59,123.00	2014-12-11	2017-02-07
BNTF	73069	SORELL CONSULTING LTD - BNTF SEVENTH	SORELL CONSULTING	39008-U.S.A. - B.N.T.F.	25,514.00	2012-10-23	2016-05-17
BNTF	73069	TRANSNATIONAL ENGINEERING CONSULTANTS	TRANSNAT ENG. CON	39008-U.S.A. - B.N.T.F.	15,141.00	2012-10-23	2015-08-06
BNTF	73080	BNTF 8TH PROGRAMME - DOMINICA	BNTF OFFICE - D A	39008-U.S.A. - B.N.T.F.	1,083,343.00	2014-12-11	2015-04-02
BNTF	73080	KTEC LTD - BNTF EIGHTH PROGRAMME	KTEC LIMITED	39008-U.S.A. - B.N.T.F.	31,780.00	2014-12-11	2017-01-23
BNTF	73080	SAFED INC. - BNTF 8TH PROGRAMME	SAFED INC.	39008-U.S.A. - B.N.T.F.	13,907.00	2014-12-11	2017-03-07
BNTF	73080	SORELL CONSULTING LIMITED - BNTF EIGHTH	SORELL CONSULTING	39008-U.S.A. - B.N.T.F.	23,460.00	2014-12-11	2017-02-07
BNTF	73090	BNTF NINTH PROGRAMME - DOMINICA	GOVERNMENT OF DO	39008-U.S.A. - B.N.T.F.	2,939,000.00	2017-03-16	2017-06-29
CTCS	651	ASSIST MGMT OF DYBT IN CONDUCTING AN	DOMINICA YOUTH BU	29100-USDF	4,400.00	2010-06-10	2010-06-16
CTCS	651	CONDUCT A MARKET ASSESSMENT AND	BANILLO PRODUCTS	29100-USDF	7,300.00	2013-03-07	2013-03-07
CTCS	651	DIAGNOSTIC ASSESSMENT OF THE OPERATIONS	CTCS PROGRAMME	29100-USDF	4,575.00	2016-04-19	2016-04-19
CTCS	651	MARKET RESEARCH AND BUSINESS	CTCS PROGRAMME	29100-USDF	17,395.00	2017-03-27	2017-03-27
CTCS	651	NAT'L SENSITISATION SEMINAR ON ENERGY	CTCS - WORKSHOPS	29100-USDF	34,880.00	2013-09-30	2013-09-30
CTCS	651	NATIONAL TRAINING WORKSHOP ON	CTCS - WORKSHOPS	29100-USDF	16,700.00	2012-10-16	2012-10-16
CTCS	651	NATIONAL WORKSHOP ON FINANCIAL	CTCS - WORKSHOPS	29100-USDF	15,047.00	2012-07-06	2012-07-06
CTCS	651	NATIONAL WORKSHOP ON MARKETING	CTCS - WORKSHOPS	29100-USDF	16,150.00	2013-12-18	2013-12-18
CTCS	651	NATIONAL WORKSHOPS ON MANAGING FOR	CTCS PROGRAMME	29100-USDF	11,930.00	2016-03-04	2016-03-04
CTCS	651	RAPID TRAINING OF ARTISANS IN DOMINICA IN	CTCS PROGRAMME	29100-USDF	21,956.00	2017-10-13	2017-10-13
CTCS	651	SEVEN TWO DAY WORKSHOPS IN THE DESIGN AND MANUFACTURE C	DOMINICA ARTS AND	29100-USDF	13,141.00	2011-05-24	2011-06-13
CTCS	651	TA TO CARIB COMMUNITY, DOMINICA IN	CARIB COMMUNITY	29100-USDF	4,605.00	2011-11-22	2011-11-22
CTCS	651	TA TO MS PATRINA MORRISON IN COMMERCIAL	DOMINICA YOUTH BU	29100-USDF	9,550.00	2010-02-18	2010-03-08
CTCS	651	TCDC/CTCS TECHNICAL ASSISTANCE PROJECT -	CTCS - WORKSHOPS	29100-USDF	35,618.00	2015-12-22	2015-12-22
CTCS	651	TRAINING ATTACHMENT FOR 2 DOMINICANS	DOMINICA BUREAU O	29100-USDF	6,061.40	2012-08-15	2012-08-15
CTCS	3794	ENERGY EFFICIENCY LINE OF CREDIT	DOMINICA AID BANK	29100-USDF	68,000.00	2014-07-17	2015-07-17
UKCIF	UKCIF	ROAD AND BRIDGE REHABILITATION LOUIERE TO BAGATTELLE ROAD	UKCIF GOVT OF DOM	38010-UK DFID CIF	1,145,229.88	2016-05-09	2016-07-07
CSME	CSME	BUILDING CAPACITY FOR EFFECTIVE CONSUMER PROTECTION IN DOM	CSME DOMINICA	39801-EU-STANDBY EPA&CS	222,843.00	2015-08-06	2016-03-17
CSME	CSME	PROJECT DESIGN ASSISTANCE - DOMINICA	ANDRE VINCENT HEN	39801-EU-STANDBY EPA&CS	9,625.00	2012-05-21	2013-07-02
SEEC	3984	ENERGY AUDITS IN PUBLIC BUILDINGS, WATERAND WASTE WATER SE	GOVERNMENT OF DO	39803-SEEC EU	76,200.00	2018-08-20	2018-12-31
SEEC	3984	ENERGY AUDITS IN PUBLIC BUILDINGS, WATERAND WASTE WATER SE	GOVERNMENT OF DO	38009-SEEC-DFID	50,800.00	2018-08-20	2018-12-31
EPA	EPA	ENHANCING DOMINICA'S TRADING ENVIRONMENT AND EXPORT CAPACITY	EPA GOV'T OF DMI	39801-EU-STANDBY EPA&CSME	226,979.00	2015-08-06	2015-12-11

Interventions pre-dating 2010 reviewed as part of the PCVR exercise

Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	69/SFR-DMI, PRN 35	Education Enhancement Project – Commonwealth of Dominica	Education	SDF	4,000,000.00	2009-05-25	3,999,745.79

Interventions approved before 2010 in the three priority sectors

Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	16/SFR-OR-DMI	NDM-REHAB. SEA DEFENCES- HURRICANE OMAR.	Environment and Disaster Risk Reduction	29100-USDF	5,100,000.00	2008-12-10	4,753,269.61
Loan				10000-EQUITY & RESERVES	4,060,000.00	2008-12-10	3,795,456.65
Loan	17/SFR-OR-DMI	EIGHTH CONSOLIDATED LINE OF CREDIT	Financial Business and Other Services	10000-EQUITY & RESERVES	7,500,000.00	2009-12-10	7,499,383.68
Loan				29100-USDF	500,000.00	2009-12-10	500,000.00
Loan	67/SFR-DMI	NDM-IMMEDIATE RESPONSE - HURRICANE OMAR.	Environment and Disaster Risk Reduction	29100-USDF	500,000.00	2008-12-10	500,000.00
Loan	68/SFR-DMI	CARIBBEAN CATASTROPHE RISK INSURANCE FACILITY	Environment and Disaster Risk Reduction	29100-USDF	562,500.00	2009-05-25	562,500.00
Loan	70/SFR-DMI	TA - WATER SUPPLY NETWORK - UPGRADING AND EXPANSION	Water and Sanitation	29100-USDF	362,450.00	2009-12-10	362,450.00

GRENADA

CDB interventions in Grenada approved between 2009-2018

Interventions in the priority sector 'Education'

Interventions in the priority sector 'Financial, Business, and Other Services'

Interventions in the priority sector 'Agriculture and Rural Development'

Interventions in the area 'public sector management' will be addressed to the extent the analysis complements the 2018 OIE Evaluation of Policy-based Operations.

CDB Interventions approved between 2009-2018							
Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
[Loan]	15/SFR-OR-GRN	SCHOOLS REHABILITATION AND RECONSTRUCTION PROJECT II	Education	10000-EQUITY & RESERVES	1,341,000.00	2009-10-14	1,315,287.49
[Loan]			Education	29100-USDF	3,659,000.00	2009-10-14	3,629,424.40
Loan	16/SFR-OR-GRN	POLICY-BASED LOAN	Public Sector Management	10000-EQUITY & RESERVES	4,800,000.00	2009-10-14	4,800,000.00
Loan			Public Sector Management	29100-USDF	8,000,000.00	2009-10-14	8,000,000.00
Loan	17/SFR-OR-GRN	MARKET ACCESS AND RURAL ENTERPRISE DEVELOPMENT	Agriculture and Rural Development	10000-EQUITY & RESERVES	1,030,000.00	2010-10-21	1,094,150.31
Loan			Agriculture and Rural Development	29100-USDF	1,970,000.00	2010-10-21	2,058,601.12
Loan	18/SFR-OR-GRN	NDM - REHABILITATION AND RECONSTRUCTION - EXTREME RAINFALL EVENT	Environment and DRR	10000-EQUITY & RESERVES	2,032,000.00	2011-12-08	8,307.01
Loan			Environment and DRR	29100-USDF	6,580,000.00	2011-12-08	830,583.14
Loan	19/SFR-OR-GRN	FIRST GROWTH AND RESILIENCE BUILDING POLICY-BASED LOAN	Public Sector Management	19704-IDB-2798/BL-RG	4,200,000.00	2014-07-17	4,200,000.00
Loan			Public Sector Management	29100-USDF	4,000,000.00	2014-07-17	4,000,000.00
Loan			Public Sector Management	39726-IDB-2798/BL-RG	1,800,000.00	2014-07-17	1,800,000.00
Loan	20/SFR-OR-GRN	SECOND GROWTH AND RESILIENCE POLICY-BASED LOAN	Public Sector Management	10000-EQUITY & RESERVES	6,000,000.00	2015-10-15	6,000,000.00
Loan			Public Sector Management	29100-USDF	4,000,000.00	2015-10-15	4,000,000.00
Loan	21/SFR-OR-GRN	FOURTH CONSOLIDATED LINE OF CREDIT	Financial Business and Other Services	10000-EQUITY & RESERVES	9,000,000.00	2015-12-10	6,989,199.11
Loan			Financial Business and Other Services	29100-USDF	1,000,000.00	2015-12-10	3,195,151.64
Loan	22/SFR-OR-GRN	GRENADA EDUCATION ENHANCEMENT PROJECT - PHASE 1	Education	10000-EQUITY & RESERVES	12,000,000.00	2015-12-10	399,528.15
Loan			Education	29100-USDF	3,000,000.00	2015-12-10	268,855.38

Loan	23/SFR-OR-GRN	THIRD GROWTH AND RESILIENCE BUILDING POLICY BASED LOAN	Public Sector Management	10000-EQUITY & RESERVES	6,000,000.00	2016-12-08	6,000,000.00
Loan			Public Sector Management	29100-USDF	4,000,000.00	2016-12-08	4,000,000.00
Loan	47/SFR-GRN	CARIBBEAN CATASTROPHE RISK INSURANCE FACILITY	Environment and DRR	29100-USDF	712,500.00	2009-05-25	712,500.00
Loan	48/SFR-GRN	TA - REHABILITATION AND UPGRADE STUDY - ST. PATRICK ROAD NETWORK	Transport and Communication	29100-USDF	556,000.00	2009-10-14	556,000.00
Loan	49/SFR-GRN	TA-ST. JOHNS RIVER FLOOD MITIGATION FEASIBILITY STUDY & DETAILED DESIGN	Environment and DRR	29100-USDF	415,000.00	2009-12-10	388,361.35
Loan	51/SFR-GRN	INTEGRATED SOLID WASTE MANAGEMENT PROJECT	Water and Sanitation	29100-USDF	10,700,000.00	2014-12-11	568,748.44
Loan	52/SFR-GRN	AWAKENING SPECIAL POTENTIAL BY INVESTING IN RESTORATION AND EMPOWERMENT (ASPIRE) OF YOUTH PROJECT	SOCIAL INFRASTRUCTURE AND OTHER SERVICES	29100-USDF	500,000.00	2016-12-08	63,406.40
Loan	53/SFR-GRN	STRENGTHENING FOOD SAFETY MANAGEMENT SYSTEMS	Agriculture and Rural Development	29100-USDF	850,000.00	2017-07-20	704,619.05
Loan	PENDING	CLIMATE SMART AGRICULTURE AND RURAL ENTERPRISE PROGRAMME	Agriculture and Rural Development	29100-USDF	5,000,000.00	2017-12-14	
Grant	3447	ECSC HALLS OF JUSTICE FEASIBILITY STUDY AND CONCEPT DESIGNS	MULTI-SECTOR	29100-USDF	900,000.00	2009-05-25	728,026.98
Grant	3506	SCHOOLS REHABILITATION AND RECONSTRUCTION PROJECT II	EDUCATION	29100-USDF	60,000.00	2009-10-14	
Grant	3531	ESTABLISHMENT OF THE CARIBCERT PROGRAMME FOR THE HOTEL AND TOURISM SECTOR	TOURISM	38005-CART TRUST FUND	242,115.00	2010-01-19	241,228.14
Grant	3546	PROPOSAL FOR DESIGNING STRATEGIC PROGRAMME FOR CLIMATE RESILIENCE (SPCR) IN GRENADA	ENVIRONMENT AND DRR	29100-USDF	36,882.00	2010-08-10	36,882.00
Grant	3552	MARKET ACCESS AND RURAL ENTERPRISE DEVELOPMENT PROJECT	AGRICULTURE AND RURAL DEVELOPMENT	29100-USDF	27,000.00	2010-10-21	27,000.00
Grant	3574	SUPPORT FOR GRENADA'S ECONOMIC PARTNERSHIP AGREEMENT UNIT TO FACILITATE IMPLEMENTATION OF THE CARIFORUM-EU EPA	MULTI-SECTOR	38005-CART TRUST FUND	443,573.00	2011-02-01	329,911.95
Grant	3584	TECHNICAL ASSISTANCE - WATER SUPPLY MASTER PLAN - CARRIACOU AND PETITE MARTINIQUE	WATER AND SANITATION	29100-USDF	204,000.00	2010-07-22	188,974.00
Grant	3618	EXTREME RAINFALL EVENT	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2011-09-26	1,935.14
Grant	3630	CENSUS DATA ANALYSIS AND INTERPRETATION TRAINING WORKSHOP	MULTI-SECTOR	39722-ATN/SF-11178-RG	37,800.00	2011-10-03	33,586.00
Grant	3638	IMPROVING BUSINESS CLIMATE FOR MARINE & YACHTING SECTOR IN GRENADA	TOURISM	38005-CART TRUST FUND	347,152.00	2011-04-05	346,328.40

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Grant	3663	OECS E-GOVERNMENT FOR REGIONAL INTEGRATION PROJECT (EGRIP)	MULTI-SECTOR	29100-USDF	424,055.00	2010-12-09	395,830.00
Grant	3693	NATIONAL PROJECT PREPARATION, APPRAISAL & MANAGEMENT WORKSHOP - GRENADA	MULTI-SECTOR	29100-USDF	74,925.00	2012-09-14	60,621.66
Grant	3707	INCREASING THE VALUE ADDED TO NUTMEG IN GRENADA	AGRICULTURE AND RURAL DEVELOPMENT	38005-CART TRUST FUND	451,213.00	2012-12-04	451,213.00
Grant	3721	EVALUATION OF THE IMPLEMENTATION OF THE STRATEGIC PLAN FOR EDUCATION ENHANCEMENT AND DEVELOPMENT	EDUCATION	29100-USDF	60,000.00	2013-05-20	59,945.00
Grant	3810	INTEGRATED SOLID WASTE MANAGEMENT PROJECT	WATER AND SANITATION	29100-USDF	300,000.00	2014-12-11	20,322.32
Grant	3864	SUPPORT TO LEGAL AID AND COUNSELLING CLINIC FOR THE DELIVERY OF PSYCHOSOCIAL AND PSYCHO-EDUCATIONAL PROGRAMMING FOR THE PREVENTION OF GENDER-BASED VIOLENCE.	SOCIAL INFRASTRUCTURE AND OTHER SERVICES	29100-USDF	198,380.00	2015-12-10	159,978.07
Grant	3880	GRENADA EDUCATION ENHANCEMENT PROJECT - PHASE 1	EDUCATION	29100-USDF	401,000.00	2015-12-10	
Grant			EDUCATION	33902-EIB CLIMATE ACTION	132,000.00	2015-12-10	
Grant	3884	ENERGY AUDITS FOR PUBLIC BUILDINGS	ENERGY	38009-SEEC-DFID	115,500.00	2016-03-04	115,450.00
Grant	3894	ESTABLISHING AN ENVIRONMENTAL MANAGEMENT SYSTEM - GDB	ENVIRONMENT AND DRR	29100-USDF	55,373.00	2016-05-11	
Grant	3905	TECHNICAL ASSISTANCE FOR REGIONAL TRAINING IN THE CARICOM MODEL FOR NATIONAL PREVALENCE SURVEYS ON GENDER-BASED VIOLENCE AND THE PILOTING OF THE SURVEY IN GRENADA.	SOCIAL INFRASTRUCTURE AND OTHER SERVICES	29100-USDF	361,396.00	2016-05-16	258,932.88
Grant	3964	TECHNICAL ASSISTANCE - INSTITUTIONAL STRENGTHENING ENERGY SECTOR GRENADA	ENERGY	39727-GRT/FM-15208-RG SEF	231,630.00	2017-03-16	58,556.49
Grant	3972	AWAKENING SPECIAL POTENTIAL BY INVESTING IN RESTORATION AND EMPOWERMENT (ASPIRE) OF YOUTH PROJECT	SOCIAL INFRASTRUCTURE AND OTHER SERVICES	29100-USDF	924,000.00	2016-12-08	184,000.00
Grant	3989	ASSESSMENT FOR THE ENHANCEMENT OF THE T. A. MARRYSHOW COMMUNITY COLLEGE	EDUCATION	29100-USDF	500,000.00	2017-05-22	
Grant	730503	STRENGTHENING FOOD SAFETY MANAGEMENT SYSTEM	Agriculture and Rural Development	29100-USDF	250,000.00	2017-07-20	50,000.00

[loan] = intervention reviewed as part of the PCVR exercise

Special programme interventions approved 2009-2017

Intervention	PRN/Legal No.	Project Title	Client	Fund	Amount	Board Approval	Agreement Date
CTCS	651	J GABRIEL HOTEL GDA: A. BRADSHAW	JANE GABRIEL	29100-USDF	10,124.21	2009-05-11	2009-05-11
CTCS	651	NATIONAL TRAINING WORKSHOP ON	CTCS - WORKSHOPS	29100-USDF	19,170.00	2012-10-31	2012-10-31
CTCS	651	NATIONAL WORKSHOP ON COMPUTERISED JOB	CTCS - WORKSHOPS	29100-USDF	8,750.00	2010-11-01	2010-11-01

CTCS	651	NATIONAL WORKSHOP ON COMPUTERISED	CTCS PROGRAMME	29100-USDF	23,550.00	2015-04-22	2015-04-22
CTCS	651	NATIONAL WORKSHOP ON FINANCIAL	CTCS - WORKSHOPS	29100-USDF	21,804.00	2012-06-26	2012-07-06
CTCS	651	NATIONAL WORKSHOP ON MARKETING	CTCS - WORKSHOPS	29100-USDF	22,525.00	2013-10-01	2013-10-01
CTCS	651	NATIONAL WORKSHOPS ON MANAGING FOR	CTCS PROGRAMME	29100-USDF	12,900.00	2016-03-04	2016-03-04
CTCS	651	SERVSAFE TRAINING AND CERTIFICATION FOR	CTCS PROGRAMME	29100-USDF	25,675.00	2016-08-26	2016-08-26
CTCS	651	TA TO BARRY'S COUNTRY RETREAT IN	BARRY'S COUNTRY RETREAT	29100-USDF	7,750.00	2011-10-25	2011-10-25
CTCS	651	TA TO COSNEL MCINTOSH	C AND GS HOLIDAY SERVICES	29100-USDF	9,700.00	2009-09-22	2009-10-05
CTCS	651	TA TO HOTEL LAURENA CARRIACOU	HOTEL LAURENA	29100-USDF	7,473.30	2009-07-01	2009-07-10
CTCS	651	TA TO JANE GABRIEL	JANE GABRIEL	29100-USDF	10,580.00	2009-03-10	2009-03-10
CTCS	651	TA TO MRS. JANICE ANDREWS TO TRAIN HER	MRS. JANICE ANDREWS	29100-USDF	7,420.00	2010-02-02	2010-02-03
CTCS	651	TA TO SHIRLEY NOEL, GRENADA	SHIRLEY NOEL	29100-USDF	11,000.00	2009-04-22	2009-04-22
CTCS	651	TA TO TWILIGHT RESTAURANT AND BAR -	TWILIGHT RESTAURANT AND BAR	29100-USDF	12,542.00	2011-05-24	2011-06-29
CTCS	651	TRAIN MANAGEMENT AND STAFF IN SALES,	ADES DREAM LIMITED	29100-USDF	7,025.00	2010-06-23	2010-06-30
CTCS	651	TRAIN STAFF AND MANAGEMENT OF THE	JERK CENTRE RESTAURANT AND BAR	29100-USDF	12,542.00	2011-03-11	2011-03-11
CTCS	651	TRAINING STAFF OF BARRY'S COUNTRY	BARRY'S COUNTRY RETREAT	29100-USDF	6,950.00	2012-03-01	2012-03-01
BNTF	73057	GLEANS CONSTRUCTION & ENGINEERING CO.	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N	22,480.24	2014-07-24	2014-07-24
BNTF	73070	BNTF SEVENTH PROGRAMME - GRENADA	BNTF - GRENADA	39008-U.S.A. - B.N	2,586,108.00	2012-10-23	2013-02-04
BNTF	73070	CA 61/GRN - BNTF 7TH PROGRAMME	CONSULTING ENGINEERS PARTNERSHIP LTD.	39008-U.S.A. - B.N	124,679.95	2012-10-23	2015-07-03
BNTF	73070	CA 62/GRN - BNTF 7TH PROGRAMME	SAFED INC.	39008-U.S.A. - B.N	64,930.42	2012-10-23	2015-07-03
BNTF	73070	CA 63/GRN - BNTF 7TH PROGRAMME	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N	31,394.85	2012-10-23	2015-07-17
BNTF	73070	CA 64/GRN - BNTF 7TH PROGRAMME	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N	91,440.87	2012-10-23	2015-07-17
BNTF	73081	CA 65/GRN - GLEANS CONSTRUCTION &	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N	45,756.06	2014-12-11	2015-09-22
BNTF	73081	CA 66/GRN - BARRY'S ENGINEERING CO. LTD.	BARRY'S ENGINEERING CO. LIMITED	39008-U.S.A. - B.N	12,814.94	2014-12-11	2015-10-26
BNTF	73081	CA 67/GRN - SAFED INC.	SAFED INC.	39008-U.S.A. - B.N	27,815.50	2014-12-11	2015-12-16
BNTF	73081	GA 45/GRN - BNTF 8TH PROGRAMME -	BNTF - GRENADA	39008-U.S.A. - B.N	713,265.00	2014-12-11	2015-04-02
BNTF	73090	BNTF NINTH PROGRAMME - GRENADA	GOVERNMENT OF GRENADA	39008-U.S.A. - B.N	2,543,000.00	2017-03-16	2017-06-15
UKCIF	UKCIF	WATER SUPPLY EXPANSION AND SEWERAGE IMPROVEMENT PROJECT	UKCIF GOVT OF GRENADA	38010-UK DFID C	895,252.00	2016-12-08	2017-01-30

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UKCIF	UKCIF	WESTERN ROAD CORRIDOR UPGRADE - FEASIBILITY STUDY, PREPARATION OF DETAILED DESIGNS, CONDUCT OF INSTITUTIONAL ASSESSMENT	UKCIF GOVT OF GRENADA	38010-UK DFID C	1,225,619.38	2017-10-19	2017-11-10
CSME	CSME	ENHANCING THE CAPACITY OF GRENADIAN NATIONALS TO TAKE ADVANTAGE OF CSME.	CSME GRENADA	39801-EU-STAND	189,531.00	2015-09-22	2016-05-03
SEEC	SEEC	PARTIAL CONDITION SURVEY - PUBLIC SECTOR BUILDINGS		38009-SEEC-DFID	9,720.00	2018-04-18	2018-04-18
SEEC	SEEC	PARTIAL CONDITION SURVEY - PUBLIC SECTOR BUILDINGS		38009-SEEC-EU	14,580.00	2018-04-18	2018-04-18
EPA	EPA	ENHANCING THE CAPACITY OF GRENADA TO EXPORT FRESH FRUIT TO THE EUROPEAN UNION AND CARIFORUM MARKETS.	EPA GOV'T OF GRN	39801-EU-STANDBY EPA&CSME	212,625.00	2016-03-30	2016-06-06

Interventions pre-dating 2009 reviewed as part of the PCVR exercise

Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	12/SFR-OR-GRN	ECONOMIC RECONSTRUCTION PROGRAMME - SCHOOL REHABILITATION	Education	926-OC/RG	4,422,000.00	2003-03-06	4,320,000.00
Loan	14/SFR-OR-GRN/ PR	SCHOOL REHABILITATION AND RECONSTRUCTION PROJECT I - GRENADA	Education	OCR, SFR	7,476,000.00	2007-05-28	7,046,594.57

Interventions in priority sectors approved before 2009

Type of intervention	PRN/Legal No.	Loan	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	13/SFR-OR-GRN	GRENVILLE MARKET SQUARE DEVELOPMENT	Agriculture and Rural Development	10000-EQUITY & RESERVES	3,530,000.00	2006-12-14	3,261,996.82
Loan	14/SFR-OR-GRN	SCHOOLS REHABILITATION & RECONSTRUCTION	Education	29100-USDF	7,476,000.00	2007-05-28	7,046,594.57

MONTERRAT

CDB interventions in Montserrat approved between 2012-2018

CDB Interventions approved between 2012-2018						
Intervention	PRN/Legal No.	Project Title	Client	Fund	Amount	Board Approval
BNTF	73073	BNTF SEVENTH PROGRAMME - MONTERRAT	DEVELOPMENT	39008-U.S.A.- B.N.T.	1,757,995.00	2012-10-23
BNTF	73073	CA 38/MOT - KTEC LIMITED BNTF 7TH	KTEC LIMITED	39008-U.S.A.- B.N.T.	39,551.00	2012-12-23
BNTF	73073	CA 39/MOT - GALLOWAY & ASSOCIATES BNTF	GALLOWAY & A	39008-U.S.A.- B.N.T.	10,120.60	2012-10-23
BNTF	73073	CA 40/MOT - ENGINEERING SOLUTIONS INC. -	ENGINEERING S	39008-U.S.A.- B.N.T.	10,056.03	2012-10-23
BNTF	73084	BNTF 8TH PROGRAMME	DEVELOPMENT	39008-U.S.A.- B.N.T.	484,867.00	2014-12-11
BNTF	73084	CA 41/MOT - ENGINEERING SOLUTIONS INC.	ENGINEERING S	39008-U.S.A.- B.N.T.	10,241.57	2014-12-11
BNTF	73084	CA 42/MOT - GALLOWAY & ASSOCIATES	GALLOWAY & A	39008-U.S.A.- B.N.T.	8,062.64	2014-12-11
BNTF	73084	CA 43/MOT - GALLOWAY & ASSOCIATES	GALLOWAY & A	39008-U.S.A.- B.N.T.	3,512.19	2014-12-11
BNTF	73084	CA 44/MOT - K.J. CASSELL CONSULTANTS LTD.	K. J. CASSELL CO	39008-U.S.A.- B.N.T.	13,183.42	2014-12-11
BNTF	73090	BNTF NINTH PROGRAMME - MONTERRAT	GOVERNMENT	39008-U.S.A.- B.N.T.	780,000.00	2017-07-20
BNTF	73060	DESIGN OF A SLAUGHTERHOUSE -	GERALD PROVE	39008-U.S.A.- B.N.T.	9,200.00	2012-11-14
CTCS	651	NATIONAL WORKSHOP IN FISH PROCESSING,	DEPARTMENT C	29100-USDF	25,929.00	2012-06-28
CTCS	651	NATIONAL WORKSHOP IN FINANCIAL	CTCS - WORKSH	29100-USDF	17,392.00	2012-06-26
CTCS	651	NATIONAL TRAINING WORKSHOP ON	CTCS - WORKSH	29100-USDF	15,400.00	2012-10-12
CTCS	651	NATIONAL WORKSHOP ON FOOD AND	CTCS - WORKSH	29100-USDF	36,166.00	2013-10-16
CTCS	651	NATIONAL WORKSHOP ON MARKETING	CTCS - WORKSH	29100-USDF	14,950.00	2013-12-18
CTCS	651	NATIONAL WORKSHOP ON SERVSAFE TRAINING	CTCS PROGRAM	29100-USDF	23,775.00	2015-02-25
CTCS	651	NATIONAL WORKSHOP ON COMPUTERISED	CTCS PROGRAM	29100-USDF	16,928.00	2015-03-27
CTCS	651	NATIONAL WORKSHOPS ON MANAGING FOR	CTCS PROGRAM	29100-USDF	11,130.00	2016-03-04
UKCIF	UKCIF	MONTERRAT PORT DEVELOPMENT PROJECT	UKCIF GOVERN	38010-UK DFID CIF	19,347,038.00	2017-12-14

SKN

CDB interventions in St. Kitts and Nevis approved between 2010-2018

Interventions in the priority sector 'Education'

Interventions in the priority sector 'Energy'

Interventions in the priority sector 'Water and Sanitation'

PBL and related interventions

[loan] = part of the PCVR exercise

CDB Interventions approved between 2010-2018							
Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	10/OR-STK	STREET AND FLOOD LIGHT RETROFITTING PROJECT	Energy	10000-EQUITY & RESERVES	2,222,000.00	2016-12-08	62,099.07
Loan			Energy	13903 - EIB IV	3,570,000.00	2016-12-08	26,396.97
Loan	10/SFR-OR-STK SUPP.	BASIC EDUCATION - SUPPLEMENTAL LOAN	Education	29100-USDF	4,248,160.47	2011-12-08	4,248,160.47
Loan	14/SFR-OR-STK SUPP.	NDM - REHABILITATION - HURRICAN LENNY - SUPPLEMENTAL LOAN	Environment and DRR	29100-USDF	4,030,303.13	2011-12-08	4,030,303.13
Loan	20/SFR-OR-STK	NEVIS WATER SUPPLY ENHANCEMENT PROJECT	Water & Sanitation	10000-EQUITY & RESERVES	7,017,000.00	2010-03-11	7,736,713.78
Loan			Water & Sanitation	29100-USDF	1,408,000.00	2010-03-11	1,386,621.89
Loan	49/SFR-STK	NDM - IMMEDIATE RESPONSE - TROPICAL STORM OTTO	Environment and DRR	29100-USDF	750,000.00	2011-03-17	335,838.06
Loan	50/SFR-STK	PROVISION OF EXCEPTIONAL FINANCIAL ASSISTANCE	Financial, Business and the Other Services	29100-USDF	8,596,166.72	2011-12-08	8,596,166.72
Loan	51/SFR-STK	TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING ENHANCEMENT PROJECT	Education	29100-USDF	8,000,000.00	2015-12-10	2,462,749.67
Grant	3819	UPDATE OF 2009 LABOUR MARKET NEEDS ASSESSMENT IN ST KITTS AND NEVIS	EDUCATION	29100-USDF	32,520.00	2015-03-23	32,520.00
Grant	3883	TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING ENHANCEMENT PROJECT	EDUCATION	29100-USDF	300,000.00	2015-12-10	156,149.08

Projects funded through CDB's special funding programmes (approvals 2010-2018)							
Intervention	PRN/Legal No.	Project Title	Client	Fund	Amount	Board Approval	Agreement Date
BNTF	73038	CA 44/STK - CS CONSULTING ENGINEERS	CS CONSULTING ENGI	39008-U.S.A.- B.N.	8,015.14	2010-03-31	2010-03-31
BNTF	73038	CA 45/ST.K/N - CAROLYN BROWNE T/A C S	CS CONSULTING ENGI	39008-U.S.A.- B.N.	15,343.80	2011-07-05	2011-07-05
BNTF	73048	CA 45/ST.K/N - CAROLYN BROWNE T/A C S	CS CONSULTING ENGI	33504-CIDA/BNTF	15,343.80	2011-07-05	2011-07-05
BNTF	73074	BASIC NEEDS TRUST FUND 7TH PROGRAMME	BNTF - ST. KITTS	39008-U.S.A.- B.N.	1,651,864.00	2012-10-23	2013-02-19
BNTF	73074	CA 56/STK - WARREN THOMPSON BNTF 7	WARREN THOMPSON	39008-U.S.A.- B.N.	9,099.78	2012-10-23	2015-11-10
BNTF	73074	CS CONSULTING ENGINEERS	CS CONSULTING ENGI	39008-U.S.A.- B.N.	8,868.60	2012-10-23	2016-05-09
BNTF	73074	K. J. CASSELL CONSULTANTS LTD	K. J. CASSELL CONSUL	39008-U.S.A.- B.N.	16,711.20	2012-10-23	2015-09-10

BNTF	73074	K. J. CASSELL CONSULTANTS LTD.	K. J. CASSELL CONSUL	39008-U.S.A.- B.N.	30,205.20	2012-10-23	2016-08-08
BNTF	73074	KTECH LTD	KTEC LIMITED	39008-U.S.A.- B.N.	19,850.08	2012-10-23	2015-09-03
BNTF	73074	PEMBERTON DESIGN BUILD STUDIO	PEMBERTON DESIGN	39008-U.S.A.- B.N.	11,600.06	2012-10-23	2015-08-28
BNTF	73074	TRANS GLOBAL ENGINEERING LTD	TRANS-GLOBAL ENGIN	39008-U.S.A.- B.N.	13,875.10	2012-10-23	2015-09-10
BNTF	73074	WARREN THOMPSON	WARREN THOMPSON	39008-U.S.A.- B.N.	4,099.97	2012-10-23	2016-05-09
BNTF	73085	BNTF 8TH PROGRAMME ST KITTS	BNTF - ST. KITTS	39008-U.S.A.- B.N.	455,594.00	2014-12-11	2015-05-06
BNTF	73085	CS CONSULTING ENGINEERS	CS CONSULTING ENGI	39008-U.S.A.- B.N.	9,610.74	2014-12-11	2016-06-13
BNTF	73085	WARREN THOMPSON	WARREN THOMPSON	39008-U.S.A.- B.N.	5,999.48	2014-12-11	2016-05-09
CSME	CSME	ENHANCING THE NATIONAL STATISTICAL SYSTEM OF ST. KITTS AND NEVIS	CSME ST. KITTS AND N	39801-EU-STANDB	257,040.00	2016-03-09	2016-04-20
CSME	CSME	PROJECT DESIGN ASSISTANCE - ST KITTS (CSME)	ERICA RAPIER	39801-EU-STANDB	9,063.00	2012-05-21	2014-02-06
SEEC	3988	ENERGY AUDITS FOR PUBLIC BUILDINGS AND WATER PUMPING STATIONS - ST. KITTS AND NEVIS	GOVERNMENT OF ST.	38009-SEEC-DFID	64,285.00	2017-08-21	2017-10-31
SEEC	3988	ENERGY AUDITS FOR PUBLIC BUILDINGS AND WATER PUMPING STATIONS - ST. KITTS AND NEVIS	GOVERNMENT OF ST.	39803-SEEC EU	85,215.00	2017-08-21	2017-10-31
SEEC	4069	CONSULTANCY FOR LEGAL ADVISORY SERVICES FOR THE GEOTHERMAL ENERGY AGREEMENT	GOVERNMENT OF ST.	38009-SEEC-DFID	59,800.00	2018-07-27	
SEEC	4069	CONSULTANCY FOR LEGAL ADVISORY SERVICES FOR THE GEOTHERMAL ENERGY AGREEMENT	GOVERNMENT OF ST.	39803-SEEC EU	89,700.00	2018-07-27	
ACP-EU	4055	TA - STRENGTHENING COASTAL ROAD INFRASTRUCTURE RESILIENCE TO GEOPHYSICAL AND CLIMATE-RELATED HAZARDS	ACP EU ST. KITTS AND	39802-ACP-EU-CD	604,932.00	2017-05-22	2017-07-17
CTCS	651	CONDUCT THREE WEEK SEWING WORKSHOP IN	SMALL ENTERPRISE D	29100-USDF	11,450.00	2011-08-18	2011-08-18
CTCS	651	CTCS/ISU VYBZING WORKSHOP IN SPOKEN	CTCS PROGRAMME	29100-USDF	4,190.00	2015-03-18	2015-03-18
CTCS	651	NAT'L TRAINING WORKSHOP ENHANCING	CTCS - WORKSHOPS	29100-USDF	19,200.00	2012-10-12	2012-11-02
CTCS	651	NATIONAL TRAINING WORKSHOP ON	CTCS - WORKSHOPS	29100-USDF	15,300.00	2012-10-31	2012-10-31
CTCS	651	NATIONAL WKSHOP ON BASIC HAIR	CTCS - WORKSHOPS	29100-USDF	25,139.00	2011-04-20	2011-04-20
CTCS	651	NATIONAL WORKSHOP ON COMPUTERISED	CTCS PROGRAMME	29100-USDF	17,712.00	2015-03-27	2015-03-27
CTCS	651	NATIONAL WORKSHOP ON COMPUTERISED	CTCS PROGRAMME	29100-USDF	16,700.00	2015-04-22	2015-04-22
CTCS	651	NATIONAL WORKSHOP ON FINANCIAL	CTCS - WORKSHOPS	29100-USDF	17,505.00	2012-09-26	2012-09-26
CTCS	651	NATIONAL WORKSHOP ON FINANCIAL	CTCS - WORKSHOPS	29100-USDF	11,591.00	2013-05-16	2013-05-16
CTCS	651	NATIONAL WORKSHOP ON MARKETING	CTCS - WORKSHOPS	29100-USDF	15,350.00	2013-10-01	2013-10-01
CTCS	651	NATIONAL WORKSHOP ON MARKETING	CTCS - WORKSHOPS	29100-USDF	16,050.00	2013-10-24	
CTCS	651	NATIONAL WORKSHOPS ON MANAGING FOR	CTCS PROGRAMME	29100-USDF	10,495.00	2016-03-04	2016-03-04
CTCS	651	NATIONAL WORKSHOPS ON MANAGING FOR	CTCS PROGRAMME	29100-USDF	13,320.00	2016-03-04	2016-03-04
CTCS	651	PROVIDE MS. PATRICIA JAMES IN ADVANCED	PATRICIA CLOTHEL JA	29100-USDF	11,038.00	2010-02-19	2010-03-01
CTCS	651	ST. KITTS AGRO-PROCESSING GROUP TO BE	SKN AGROPROCESSIN	29100-USDF	56,132.30	2012-08-15	2012-08-15
CTCS	651	TA TO ARCHIBALD'S METAL CRAFT IN THE	ARCHIBALD'S METAL C	29100-USDF	6,760.00	2011-07-19	2011-07-19
CTCS	651	TA TO ARLENE SKERRITT, CARLA DAVIS AND	ARLENE SKERRITT	29100-USDF	10,400.00	2011-09-19	2011-09-19
CTCS	651	TA TO FAYOLA SADDLER IN GRAPHIC ARTS AND	FAYOLA SADDLER	29100-USDF	11,329.00	2010-02-19	2010-03-01
CTCS	651	TA TO SKN AGRO-PROCESSING GROUP ON	SKN AGROPROCESSIN	29100-USDF	8,570.00	2011-07-08	2011-07-08

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CTCS	651	TA TO SKN HOTEL AND TOURISM ASS IN	SKN HOTEL AND TOUR	29100-USDF	14,795.00	2011-06-21	
CTCS	651	TECHNICAL ASSISTANCE TO DARLENE HODGE	DARLENE HODGE	29100-USDF	10,065.00	2010-04-07	2010-04-07
CTCS	651	TRAIN MS. MATTHEW IN CONSTRUCTION	VANESSA MATTHEW	29100-USDF	7,265.00	2010-06-29	2010-07-26
CTCS	651	TRAINING ATTACHMENT FOR TYREL-ANDREW	VINETT TYREL-ANDRE	29100-USDF	11,800.00	2010-01-04	2010-01-04
CTCS	651	TRAINING TO ADELINE WEBBE IN MOULD	ADELINE WEBBE	29100-USDF	9,990.00	2010-09-27	2010-09-30
CTCS	651	TWO WEEK NATIONAL WORKSHOP ON BASIC	CTCS - WORKSHOPS	29100-USDF	20,527.00	2010-09-27	2010-09-30
CTCS	651	WORKSHOP FOR DEPT OF AGRICULTURE NEVIS	DEPARTMENT OF AGR	29100-USDF	11,775.00	2010-02-17	2010-03-01
CTCS	651	WORKSHOP ON INTERMEDIATE LEATHER CRAFT	CTCS PROGRAMME	29100-USDF	35,305.00	2015-05-04	2015-05-04
EPA	EPA	PROJECT DESIGN ASSISTANCE - ST KITTS (EPA)	ERICA RAPIER	39801-EU-	9,063.00	2012-05-21	2014-02-06
EPA	EPA	ENHANCING THE NATIONAL QUALITY	EPA GOVT OF ST. KITTS	39801-EU-	198,791.00	2016-02-17	2016-05-03

CDB interventions approved before 2010

Grant	3665	OECS E-GOVERNMENT FOR REGIONAL INTEGRATION PROJECT (EGRIIP)	MULTI-SECTOR	29100-USDF	407,845.00	2010-12-09	407,191.00
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ST LUCIA

CDB interventions in St. Lucia approved between 2013-2018

Interventions in the priority sector 'Education'

Interventions in the priority sector 'Water and Sanitation'

PBL

CDB Interventions approved between 2013-2018							
Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	33/SFR-OR-STL	SIXTH WATER - VIEUX FORT WATER SUPPLY REDEVELOPMENT	Water and Sanitation	10000-EQUITY & RESERVES	1,675,000.00	2014-12-11	363,131.76
Loan			Water and Sanitation	13903 - EIB IV	12,000,000.00	2014-12-11	293,344.55
Loan			Water and Sanitation	29100-USDF	6,000,000.00	2014-12-11	50,614.64
Loan	34/SFR-OR-STL	SEVENTH WATER (JOHN COMPTON DAM REHABILITATION) PROJECT	Water and Sanitation	10000-EQUITY & RESERVES	1,547,000.00	2015-07-16	60,507.74
Loan			Water and Sanitation	13903 - EIB IV	8,928,000.00	2015-07-16	14,323.62
Loan			Water and Sanitation	19704-IDB-2798/BLRG	3,026,000.00	2015-07-16	
Loan			Water and Sanitation	39726-IDB-2798/BLRG	1,297,000.00	2015-07-16	
Loan	35/SFR-OR-STL	EIGHTH WATER (DENNERY NORTH WATER SUPPLY REDEVELOPMENT)	Water and Sanitation	10000-EQUITY & RESERVES	7,163,000.00	2016-05-16	15,382.72
Loan			Water and Sanitation	29100-USDF	4,065,000.00	2016-05-16	3,605,353.44
Loan	57/SFR-STL	NDM - IMMEDIATE RESPONSE - TORRENTIAL RAINFALL EVENT	Environment and Disaster Risk Reduction	29100-USDF	750,000.00	2014-03-13	750,000.00
Loan	58/SFR-STL	YOUTH EMPOWERMENT PROJECT	SOCIAL INFRASTRUCTURE AND SERVICES	29100-USDF	2,860,000.00	2016-10-13	
Loan	36/SFR-OR-STL	EDUCATION QUALITY IMPROVEMENT PROJECT	Education	10000-EQUITY & RESERVES	15,410,000.00	2016-10-13	46,281.69
Loan			Education	29100-USDF	8,000,000.00	2016-10-13	
Loan			Energy	13903 - EIB IV	6,000,000.00	2016-05-16	
Loan	PENDING	STREET LIGHT RETRIFITTING PROJECT	Energy	10000-EQUITY & RESERVES	4,603,000.00	2016-05-16	
Loan	PENDING	TA - IMPLEMENTATION WORKSHOPS (LABs)	Undefined	10000-EQUITY & RESERVES	2,463,605.00	2018-10-25	

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Loan	PENDING	TA - IMPLEMENTATION WORKSHOPS (LABs)	Undefined	29100-USDF	2,463,605.00	2018-10-25	
Grant	3725	NORTH-SOUTH LINK ROAD FEASIBILITY STUDY	TRANSPORT AND COMMUNICATION	29100-USDF	150,000.00	2013-05-20	150,000.00
Grant	3747	STRENGTHENING CAPACITY IN THE PUBLIC SECTOR FOR EVIDENCED-BASED DECISION- MAKING TO IMPROVE RESILIENCE TO CLIMATE CHANGE IMPACTS AND ENVIRONMENTAL RISKS IN ST. LUCIA	ENVIRONMENT AND DRR	29100-USDF	85,500.00	2013-12-12	80,653.12
Grant	3761	CONSULTANCY SERVICES - TORRENTIAL RAINFALL EVENT - ST. LUCIA	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2014-03-13	16,000.00
Grant	3775	EMERGENCY RELIEF - DECEMBER TROUGH SYSTEM (2013)	ENVIRONMENT AND DRR	29100-USDF	200,000.00	2014-03-13	35.00
Grant	3787	MAINSTREAMING GENDER EQUALITY IN ST. LUCIA'S NATIONAL SUSTAINABLE DEVELOPMENT PLAN	SOCIAL INFRASTRUCTURE AND SERVICES	29100-USDF	149,050.00	2014-10-03	
Grant	3793	JOHN COMPTON DAM REHABILITATION STUDY	WATER AND SANITATION	29100-USDF	150,000.00	2014-02-28	150,000.00
Grant	3813	SIXTH WATER VIEUX FORT WATER SUPPLY REDEVELOPMENT PROJECT	WATER AND SANITATION	29100-USDF	335,000.00	2014-12-11	232,335.09
Grant	3886	SEVENTH WATER (JOHN COMPTON DAM REHABILITATION) PROJECT	WATER AND SANITATION	29100-USDF	493,000.00	2015-07-16	
Grant	3914	DEVELOPMENT OF A SPATIAL PLAN FOR VIEUX-FORT DISTRICT	ENVIRONMENT AND DRR	29100-USDF	340,000.00	2016-03-09	
Grant	3969	SAINT LUCIA EDUCATION QUALITY IMPROVEMENT PROJECT	EDUCATION	29100-USDF	615,000.00	2016-10-13	
Grant			EDUCATION	33902-EIB CLIMATE ACTION	125,000.00	2016-10-13	
Grant	3976	YOUTH EMPOWERMENT PROJECT	SOCIAL	29100-USDF	800,000.00	2016-10-13	
Grant	3990	CONSULTANCY SERVICES TROPICAL STORM MATTHEW - ST. LUCIA	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2017-05-20	20,000.00
Grant	4051	EIGHTH WATER (DENNERY NORTH WATER SUPPLY REDEVELOPMENT) PROJECT	WATER AND SANITATION	29100-USDF	110,000.00	2016-05-16	

Intervention	PRN/Legal No.	Project Title	Client	Fund	Amount	Board Approval	Agreement Date
BNTF	73086	BNTF 8TH PROGRAMME ST LUCIA	BNTF - ST. LUCIA	39008-U.S.A. - B.N.T	1,373,356.00	2014-12-11	2015-03-18
BNTF	73086	SCOTTS PROJECT ENGINEERING SERVICE	SCOTT PROJECT ENG	39008-U.S.A. - B.N.T	25,347.88	2014-12-11	2015-08-06
BNTF	73090	BNTF NINTH PROGRAMME - ST. LUCIA	GOVERNMENT OF ST.	39008-U.S.A. - B.N.T	2,967,000.00	2017-03-16	2017-07-10
CTCS	651	NATIONAL TRAIN THE TRAINER WORKSH	CTCS - WORKSHOPS	29100-USDF	25,300.00	2013-03-27	2013-03-27
CTCS	651	NATIONAL WORKSHOP ON COMPUTERS	CTCS PROGRAMME	29100-USDF	16,900.00	2015-04-22	2015-04-22
CTCS	651	NATIONAL WORKSHOP ON MARKETING	CTCS - WORKSHOPS	29100-USDF	16,550.00	2013-10-01	2013-10-01
CTCS	651	NATIONAL WORKSHOPS ON COMPUTER	CTCS PROGRAMME	29100-USDF	14,680.00	2017-10-30	2017-10-30
CTCS	651	NATIONAL WORKSHOPS ON MANAGING	CTCS PROGRAMME	29100-USDF	12,030.00	2016-03-04	2016-03-04

CTCS	651	REVIEW AND APPRAISAL OF THE OPERAT	CTCS PROGRAMME	29100-USDF	14,894.00	2015-08-24	2015-08-24
CTCS	651	SENSITISATION SEMINAR AND WALK-	CTCS - WORKSHOPS	29100-USDF	33,941.00	2013-07-26	2013-07-26
CTCS	651	MANNEE'S BAKERY LTD.	CTCS PROGRAMME	29100-USDF	9,200.00	2016-10-21	2016-10-21
UKCIF	UKCIF	MILLENIUM HIGHWAY AND WEST COAST	UKCIF GOVT OF ST. LU	38010-UK DFID CIF	1,300,418.12	2017-11-28	2018-03-26
CSME	CSME	DEVELOPING ST. LUCIA'S SERVICES SECT	SLCSI CSME	39801-EU-STANDBY	271,866.00	2015-05-26	2015-11-27
EPA	EPA	ENHANCING ST. LUCIA'S TRADING ENVIRONMENT AND EXPORT CAPABILITIES	EPA - ST. LUCIA	39801-EU- STANDBY EPA&CSME	236,271.00	2015-05-26	2015-10-26

Interventions approved before 2013 reviewed as part of the PCVR exercise

Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	28/SFR-OR-STL	Economic Reconstruction Programme Re	Education		6,048,000.00	2003-03-06	5,792,000.00
Loan	53/SFR-STL	Basic Education Enhancement Project (B	Education	29100-USDF	12,000,000.00	2008-12-10	11,139,076.00

Interventions approved before 2013 relevant to the priority sectors

Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	53/SFR-STL	Basic Education Enhancement Project (B	Education	29100-USDF	12000000	2008-12-10	11396188.14
Loan	28/SFR-OR-STL	Economic Reconstruction Programme - R	Education	OCR, SFR	6,050,000	2003-03-06	11139076.53
Loan	30/SFR-OR-STL	POLICY BASED LOAN	Public Sector Management	10000-EQUITY & RE	18,000,000	2008-07-24	18000000
Loan	30/SFR-OR-STL	POLICY-BASED LOAN ADD. LOAN	Public Sector Management	10000-EQUITY & RE	9,000,000	2010-05-17	9000000

SVG

CDB interventions in St. Vincent and the Grenadines approved between 2008-2018

Interventions in the priority sector 'Environment and DRR'

Interventions in the priority sector 'Energy'

Interventions in the priority sector 'Transport and Communication'

Regional interventions and PBLs

CDB Interventions approved between 2008-2018							
Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	12/OR-STV	FINANCIAL SECTOR STABILISATION LOAN - DIVESTMENT OF COMMERCIAL BANK	Public Sector Management	10000-EQUITY & RESERVES	37,000,000.00	2010-07-22	37,000,000.00
Loan	13/OR-STV	FLEET MODERNISATION PROJECT - LIAT (1974) LTD	Transport and Communication	10000-EQUITY & RESERVES	7,500,000.00	2013-07-18	7,500,000.00
Loan	14/OR-STV	ENERGY EFFICIENCY MEASURES AND SOLAR PHOTOVOLTAIC PLANT	Energy	10000-EQUITY & RESERVES	2,177,000.00	2017-05-22	56,346.20
Loan			Energy	13904-EIB V (CALC11)	2,019,000.00	2017-05-22	14,420.37
Loan	15/OR-STV	EMERGENCY SUPPORT LOAN - LIAT (1974) LIMITED	Transport and Communication	10000-EQUITY & RESERVES	840,000.00	2017-12-14	840,000.00
Loan	15/SFR-OR-STV	STUDENT LOAN SCHEME 7TH LOAN	Financial, Business and Other Services	10000-EQUITY & RESERVES	8,000,000.00	2008-10-28	7,840,477.92
Loan			Financial, Business and Other Services	29100-USDF	2,000,000.00	2008-10-28	576,426.50
Loan	16/SFR-OR-STV	POLICY BASED LOAN	Public Sector Management	10000-EQUITY & RESERVES	16,000,000.00	2009-05-25	16,000,000.00
Loan			Public Sector Management	29100-USDF	9,000,000.00	2009-05-25	9,000,000.00
Loan	17/SFR-OR-STV	NDM - REHAB. AND RECONSTRUCTION - HURRICANE TOMAS/NORTH WINDWARD	Environment and DRR	10000-EQUITY & RESERVES	3,072,000.00	2011-07-18	1,244,681.08
Loan			Environment and DRR	29100-USDF	9,550,000.00	2011-07-18	6,897,396.25
Loan	18/SFR-OR-STV	FOURTH RD PROJECT - SOUTH LEEWARD H/WAY REHABILITATION AND UPGRADE	Transport and Communication	10000-EQUITY & RESERVES	6,522,000.00	2012-12-12	3,516,418.35
Loan			Transport and Communication	19704-IDB-2798/BL-RG	3,459,400.00	2012-12-12	3,446,343.32
Loan			Transport and Communication	29100-USDF	7,106,000.00	2012-12-12	3,830,664.08
Loan			Transport and Communication	39726-IDB-2798/BL-RG	1,482,600.00	2012-12-12	1,481,315.12
Loan	19/SFR-OR-STV	NDM - REHABILITATION AND RECONSTRUCTION (DECEMBER 2013 TROUGH EVENT)	Environment and DRR	10000-EQUITY & RESERVES	5,529,000.00	2014-07-17	2,979,953.14
Loan			Environment and DRR	29100-USDF	3,517,000.00	2014-07-17	1,790,812.11
Loan	59/SFR-STV	TA - PORT STUDY	UNDEFINED	29100-USDF	431,000.00	2008-12-10	429,781.89
Loan	60/SFR-STV	TA - SOUTH LEEWARD HIGHWAY REHABILITATION AND UPGRADE STUDY	Transport and Communication	29100-USDF	564,000.00	2009-05-25	564,000.00
Loan	61/SFR-STV	NDM - IMMEDIATE RESPONSE - HURRICANE TOMAS	Environment and DRR	29100-USDF	750,000.00	2011-03-17	332,034.03

Loan	62/SFR-STV	NDM - IMMEDIATE RESPONSE - TORRENTIAL RAINFALL EVENT	Environment and DRR	29100-USDF	750,000.00	2011-07-18	513,965.75
Loan	63/SFR-STV	TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING DEVELOPMENT	Education	29100-USDF	5,000,000.00	2011-12-08	2,426,366.77
Loan	64/SFR-STV	NDM - IMMEDIATE RESPONSE - TORRENTIAL RAINFALL EVENT	Environment and DRR	29100-USDF	750,000.00	2014-03-13	749,065.16
Loan	65/SFR-STV	NDM - DISASTER RISK REDUCTION AND CLIMATE CHANGE ADAPTATION	Environment and DRR	29100-USDF	11,200,000.00	2016-03-09	444,794.49
Loan	19/SFR-OR-STV (ADD.)	NDM - REHABILITATION AND RECONSTRUCTION	Environment and DRR	29100-USDF	3,464,000.00	2018-11-12	
Loan	19/SFR-OR-STV (ADD.)	NDM - REHABILITATION AND RECONSTRUCTION (DECEMBER 2013 TROUGH EVENT - ADD. LOAN)	Environment and DRR	10000-EQUITY & RESERVES	4,164,000.00	2018-11-12	
Loan	PENDING	NDM - DISASTER RISK REDUCTION AND CLIMATE CHANGE ADAPTATION - ADD. LOAN	Environment and DRR	10000-EQUITY & RESERVES	14,527,000.00	2018-07-26	
Grant	3551	PROPOSAL FOR DESIGNING A STRATEGIC PROGRAMME FOR CLIMATE RESILIENCE (SPCR) IN ST. VINCENT AND THE GRENADINES	ENVIRONMENT AND DRR	29100-USDF	35,889.00	2010-08-10	
Grant	3583	NATURAL DISASTER MANAGEMENT - IMMEDIATE RESPONSE - HURRICANE TOMAS	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2011-01-27	13,320.00
Grant	3587	DISASTER MANAGEMENT EMERGENCY RELIEF GRANT HURRICANE TOMAS - ST. VINCENT AND THE GRENADINES	ENVIRONMENT AND DRR	29100-USDF	200,000.00	2010-11-22	183,028.02
Grant	3605	NATIONAL POVERTY REDUCTION STRATEGY AND ACTION PLAN - ST. VINCENT AND THE GRENADINES	MULTI-SECTOR	29100-USDF	97,400.00	2011-07-07	56,511.06
Grant	3634	SUPPORT FOR ESTABLISHMENT OF AN EPA IMPLEMENTATION UNIT IN SVG	MULTI-SECTOR	38005-CART TRUST FUND	228,816.00	2011-04-05	218,190.26
Grant	3635	IRL (CONSULTANCY SERVICES) - TORRENTIAL RAINFALL EVENT	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2011-06-30	15,770.53
Grant	3666	OECS E-GOVERNMENT FOR REGIONAL INTEGRATION PROJECT (EGRIP)	MULTI-SECTOR	29100-USDF	546,225.00	2010-12-09	505,042.00
Grant	3712	FOURTH ROAD PROJECT - ST. VINCENT	TRANSPORT AND COMMUNICATION	29100-USDF	51,000.00	2012-12-12	
Grant	3769	SUPPORT FOR COMPLETION OF THE 2012 NATIONAL POPULATION AND HOUSING CENSUS	MULTI-SECTOR	29100-USDF	58,410.00	2014-07-04	35,000.00
Grant	3774	EMERGENCY RELIEF - DECEMBER TROUGH SYSTEM (2013)	ENVIRONMENT AND DRR	29100-USDF	200,000.00	2014-03-13	200,000.00
Grant	3784	CONSULTANCY SERVICES - TORRENTIAL RAIN - ST. VINCENT AND THE GRENADINES	ENVIRONMENT AND DRR	29100-USDF	20,000.00	2014-03-13	19,600.00
Grant	3796	NDM - REHABILITATION AND RECONSTRUCTION (DECEMBER 2013 EVENT) - ST. VINCENT AND THE GRENADINES	ENVIRONMENT AND DRR	29100-USDF	221,000.00	2014-07-17	163,082.83
Grant	3829	INSTITUTIONAL STRENGTHENING OF THE FINANCIAL SERVICES AUTHORITY (FSA)	FINANCIAL BUSINESS AND OTHER SERVICES	29100-USDF	114,000.00	2015-07-06	27,650.00
Grant	3855	ENERGY AUDITS FOR PUBLIC BUILDINGS - ST. VINCENT AND THE GRENADINES	ENERGY	38009-SEEC-DFID	48,500.00	2015-11-03	46,387.61
Grant	3867	ARROWROOT INDUSTRY MARKET, TECHNOLOGY AND FOOD SAFETY/QUALITY COMPLIANCE ASSESSMENT - SVG	AGRICULTURE AND RURAL DEVELOPMENT	29100-USDF	120,000.00	2015-12-05	110,380.00

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Grant	3900	NDM - DISASTER RISK REDUCTION AND CLIMATE CHANGE ADAPTATION	ENVIRONMENT AND DRR	29100-USDF	235,000.00	2016-03-09	
Grant	3913	TECHNICAL AND VOCATIONAL EDUCATION AND TRAINING DEVELOPMENT PROJECT: REVISION IN SCOPE AND ADDITIONAL LOAN AND GRANT - ST. VINCENT	EDUCATION	29100-USDF	330,000.00	2016-03-09	
Grant	3961	GEOHERMAL DRILLING PROJECT - ST. VINCENT AND THE GRENADINES	ENERGY	38009-SEEC-DFID	15,423,858.00	2016-05-16	1,431,720.94
Grant			ENERGY	39727-GRT/FM-15208-RG SEF			
Grant			ENERGY	39728-GRT/TC-15205-RG SEF			

Intervention	PRN/Legal No.	Project Title	Client	Fund	Amount	Board Approval	Agreement Date
CTCS	651	ASSIST SVGIC IN DEVELOPING PRODUCT AND PRICING MODELS FOR	ST VINCENT AND THE	29100-USDF	8285	2010-10-15	
CTCS	651	ATTACH M. TASH SVG TO FACE PLACE, JA	OASIS SPA AND WELL	29100-USDF	13849.98	2009-05-05	
CTCS	651	BASIC/ADVANCED CAKE-MAKING NDF/SVG	NAT DEVELOPMENT F	29100-USDF	5950.42	2008-06-04	
CTCS	651	CDB/NDF WORKSHOP ON SEWING MACHINE MAINTENANCE AND RE	NDF SVG	29100-USDF	7365	2010-06-29	
CTCS	651	DEVELOP A PRODUCT AND PRICING MODELS FOR THREE AGRO-PROD	ST VINCENT AND THE	29100-USDF	7335	2011-01-25	
CTCS	651	FOLLOW-UP WORKSHOP ON INTERMEDIATE POTTERY PRODUCTION	SVG TOURISM AUTHO	29100-USDF	10925	2011-09-15	
CTCS	651	FOUR-DAY WORKSHOP ON CUSTOMER SERVICE FOR OWNERS AND M	SVG TOURISM AUTHO	29100-USDF	17317	2011-09-15	
CTCS	651	LEATHER WORKSHOP, ST. VINCENT, NOVEMBER 23-DECEMBER 4, 20	NDF SVG	29100-USDF	6295	2008-05-23	
CTCS	651	NATIONAL WORKSHOP ON COMPUTERISED MANAGEMENT ACCOUNT	CTCS PROGRAMME	29100-USDF	16080.55	2015-03-27	
CTCS	651	NATIONAL WORKSHOP ON ENHANCING CUSTOMER SERVICE DELIVER	CTCS - WORKSHOPS	29100-USDF	20962	2012-10-04	
CTCS	651	NATIONAL WORKSHOP ON FINANCIAL MANAGEMENT TECHNIQUES F	CTCS - WORKSHOPS	29100-USDF	18938	2012-06-28	
CTCS	651	NATIONAL WORKSHOP ON MARKETING TECHNIQUES FOR SMALL HO	CTCS - WORKSHOPS	29100-USDF	21900	2013-10-01	
CTCS	651	NATIONAL WORKSHOPS ON MANAGING FOR DEVELOPMENT RESULT	CTCS PROGRAMME	29100-USDF	13440	2016-03-04	
CTCS	651	OPERATIONALISATION OF THE ST VINCENT AND THE GRENADINES YC	ST VINCENT AND THE	29100-USDF	20000	2009-06-15	
CTCS	651	TA TO CATILDA JAMES IN CAKE MAKING AND DECORATING	CATILDA JAMES	29100-USDF	8809	2009-09-10	
CTCS	651	TA TO CATILDA JAMES TO PRODUCE COOKED AND PRE-COOKED BRE	CATILDA JAMES	29100-USDF	12620	2011-06-28	
CTCS	651	TA TO KIMYA GLASGOW DESIGNS INC BY JOANNE RICHARDS	KIMYA GLASGOW DES	29100-USDF	3716.7	2009-07-01	
CTCS	651	TA TO MATIKA SHALLOW IN BODY MASSAGE THERAPY	OASIS SPA AND WELL	29100-USDF	5200	2009-10-02	
CTCS	651	TA TO MOUNTAIN TOP SPRINGS LIMITED, ST. VINCENT IN CONDUCTI	MOUNTAIN TOP SPRIN	29100-USDF	4780	2011-09-27	
CTCS	651	TA TO MS MONIQUE TASH OF OASIS SPA - TRAINING IN THAI MASSA	OASIS SPA & WELNES	29100-USDF	8286	2012-06-06	
CTCS	651	TA TO SKEETES BAKERY, ST. VINCENT	SKEETES BAKERY	29100-USDF	9045	2009-11-04	
CTCS	651	TA TO SUSAN SKEETE AND MICHELE ANTROBUS IN BREAD, CAKE AND	SKEETES BAKERY	29100-USDF	10624	2012-05-08	
CTCS	651	TA TO SVGIC IN DEVELOPING PRODUCT AND PRICING MODELS FOR	ST VINCENT AND THE	29100-USDF	7715	2011-07-13	
CTCS	651	TA TO TISS AGRO PRODUCTS TO CONDUCT A MARKET ASSESSMENT	TISS AGRO PRODUCT	29100-USDF	4780	2011-11-10	
CTCS	651	THREE-WEEK WORKSHOP ON BASIC POTTERY PRODUCTION	SVG TOURISM AUTHO	29100-USDF	14450	2010-08-18	
CTCS	651	TO ASSIST SVGIC IN CONDUCTING A TWO DAY WORKSHOP ON COS	ST VINCENT AND THE	29100-USDF	5215	2010-03-02	
CTCS	651	TRAINING ATTACH FOR KIMYA GLASGOW IN GARMENT DESIGN AND	KIMYA GLASGOW	29100-USDF	4722	2010-04-07	
CTCS	651	TRAINING ATTACHMENT TO KATHESHA CHADBAND IN MANICURE AI	KATHESHA CHADBAND	29100-USDF	8420	2010-01-29	
CTCS	651	TRAINING ATTACHMENT TO MONIQUE TASH OF OASIS SPA AND WEL	OASIS SPA & WELNES	29100-USDF	7883	2010-07-07	
CTCS	651	TRAINING ATTACHMENT TO SHARON HAYNES IN MANUFACTURE OF	SHARON HAYNES	29100-USDF	8420	2010-01-29	
CTCS	651	TWO-WEEK WORKSHOP TO NDF SVG ON SEWING MACHINE MAINTEN	NDF SVG	29100-USDF	7760	2011-07-19	
CTCS	651	WORKSHOPS FOR NDF SVG IN BASIC FOOD PREP AND ADVANCED CA	NDF SVG	29100-USDF	8717	2008-07-13	
BNTF	73040	AURIN BENNETT ARCHITECTS INC	AURIN BENNETT ARCH	39008-U.S.A. - B.N.T.F.	5,844.36	2010-02-25	2010-02-25
BNTF	73040	AURIN BENNETT ARCHITECTS INC. CA 39/STV	AURIN BENNETT ARCH	39008-U.S.A. - B.N.T.F.	16,252.92	2009-06-22	2009-06-22
BNTF	73040	CA 33/STV CDB/BNTF5 MOULTON MAYERS	MOULTON MAYERS A	39008-U.S.A. - B.N.T.F.	25,790.38	2008-04-24	2008-04-24
BNTF	73040	CA 34/STV CDB/BNTF5 BENNETT ARCHITECTS	AURIN BENNETT ARCH	39008-U.S.A. - B.N.T.F.	25,949.94	2008-05-21	2008-05-21
BNTF	73040	CA 35/STV CDB/BNTF5 A. BENNETT ARCHITECT	AURIN BENNETT ARCH	39008-U.S.A. - B.N.T.F.	5,000.00	2008-08-11	2008-08-11
BNTF	73040	CA 36/STV CDB BNTF5 GLEANS CONSTR & ENG	GLEANS CONSTR. & E	39008-U.S.A. - B.N.T.F.	19,891.64	2008-10-09	2008-10-09
BNTF	73040	CA 38/STV CDB/BNTF5 GLEANS	GLEANS CONSTR. & E	39008-U.S.A. - B.N.T.F.	5,593.90	2009-02-26	2009-02-26
BNTF	73040	CA37/STV CDB/BNTF5 GLEANS CONSTR & ENG	GLEANS CONSTR. & E	39008-U.S.A. - B.N.T.F.	34,390.89	2009-01-12	2009-01-12

BNTF	73040	EDRIC LEWIS TRADING AS EDRIC LEWIS	EDRIC LEWIS ASSOCIATES	39008-U.S.A. - B.N.T.F.	9,486.44	2009-12-31	2009-12-31
BNTF	73050	AURIN BENNETT ARCHITECTS INC CA 39/SVG	AURIN BENNETT ARCHITECTS	33504-CIDA/BNTF	16,252.92	2009-06-22	2009-06-22
BNTF	73050	AURIN BENNETT ARCHITECTS INC. CA 42/SVG	AURIN BENNETT ARCHITECTS	33504-CIDA/BNTF	5,844.38	2010-02-25	2010-02-25
BNTF	73050	CA 34/STV CIDA/BNTF5 BENNETT ARCHITECTS	AURIN BENNETT ARCHITECTS	33504-CIDA/BNTF	25,949.94	2008-05-21	2008-05-21
BNTF	73050	CA 36/SVG CIDA BNTF5 GLEANS CONSTR & ENG	GLEANS CONSTR. & ENGINEERING CO.	33504-CIDA/BNTF	19,891.64	2008-10-09	2008-10-09
BNTF	73050	CA33/STV CIDA/BNTF5 MOULTON MAYERS	MOULTON MAYERS ARCHITECTS	33504-CIDA/BNTF	25,790.38	2008-04-24	2008-04-24
BNTF	73050	CA37/SVG CIDA/BNTF5 GLEANS CONSTR & ENG	GLEANS CONSTR. & ENGINEERING CO.	33504-CIDA/BNTF	34,390.89	2009-01-12	2009-01-12
BNTF	73063	AURIN BENNETT ARCHITECTS INC. - BNTF6	AURIN BENNETT ARCHITECTS	39008-U.S.A. - B.N.T.F.	4,100.34	2008-07-24	2012-05-17
BNTF	73063	AURIN BENNETT ARCHITECTS INC. BNTF6	AURIN BENNETT ARCHITECTS	39008-U.S.A. - B.N.T.F.	74,908.16	2008-07-24	2010-10-19
BNTF	73063	BNTF IMPLEMENTING AGENCY	BNTF - ST. VINCENT	39008-U.S.A. - B.N.T.F.	50,000.00	2008-07-24	2016-01-22
BNTF	73063	CONSTRUCTION & PROPERTY DEVELOPMENT	CONSTRUCTION AND PROPERTY DEVELOPMENT	39008-U.S.A. - B.N.T.F.	8,720.18	2008-07-24	2011-11-17
BNTF	73063	CONSTRUCTION AND PROPERTY DEVELOPMENT	CONSTRUCTION AND PROPERTY DEVELOPMENT	39008-U.S.A. - B.N.T.F.	29,685.70	2008-07-24	2012-02-16
BNTF	73063	GA 23/ST.V BNTF 6TH PROGRAMME	BNTF - ST. VINCENT	39008-U.S.A. - B.N.T.F.	1,780,153.00	2008-10-30	2009-02-20
BNTF	73063	GLEANS CONSTRUCTION & ENGINEERING CO.	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N.T.F.	15,911.54	2008-07-24	2012-06-27
BNTF	73063	GLEANS CONSTRUCTION & ENGINEERING CO.	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N.T.F.	20,019.29	2008-07-24	2008-07-24
BNTF	73063	GLEANS CONSTRUCTION & ENGINEERING CO.	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N.T.F.	49,380.31	2008-07-24	2010-11-02
BNTF	73063008003	GLEANS CONSTRUCTION & ENGINEERING CO.	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N.T.F.	42,454.27	2008-07-24	2011-11-25
BNTF	73076	BNTF SEVENTH PROGRAMME - ST. VINCENT	BNTF - ST. VINCENT	39008-U.S.A. - B.N.T.F.	4,057,831.00	2012-10-23	2013-01-29
BNTF	73076	CA 55/SVG - GLEANS CONSTRUCTION & ENGINEERING CO.	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N.T.F.	16,446.00	2012-10-23	2015-09-30
BNTF	73076	CA 56/SVG - TVA CONSULTANTS LTD.	TVA CONSULTANTS LTD.	39008-U.S.A. - B.N.T.F.	67,960.00	2012-10-23	2015-09-30
BNTF	73076	CA 57/SVG - MOULTON MAYERS ARCHITECTS	MOULTON MAYERS ARCHITECTS	39008-U.S.A. - B.N.T.F.	74,469.00	2012-10-23	2015-09-30
BNTF	73076	CA 58/SVG - ABACUS INC.	ABACUS INC.	39008-U.S.A. - B.N.T.F.	176,950.00	2012-10-23	2015-11-12
BNTF	73076	CA 59/SVG - GLEANS CONSTRUCTION & ENGINEERING CO.	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N.T.F.	62,422.00	2012-10-23	2015-11-12
BNTF	73076	CA 60/SVG - MOULTON MAYERS ARCHITECTS	MOULTON MAYERS ARCHITECTS	39008-U.S.A. - B.N.T.F.	51,577.00	2012-10-23	2016-01-29
BNTF	73087	BNTF 8TH PROGRAMME ST VINCENT	BNTF - ST. VINCENT	39008-U.S.A. - B.N.T.F.	1,119,176.00	2014-12-11	2015-04-02
BNTF	73087	CA 61/SVG - GLEANS CONSTRUCTION & ENGINEERING CO.	GLEANS CONSTR. & ENGINEERING CO.	39008-U.S.A. - B.N.T.F.	27,463.00	2014-12-11	2016-09-23
BNTF	73087	CA 62/SVG - MOULTON MAYERS ARCHITECTS	MOULTON MAYERS ARCHITECTS	39008-U.S.A. - B.N.T.F.	67,092.00	2014-12-11	2016-06-20
BNTF	73087	CA 63/SVG - CONSULTING ENGINEERS	CONSULTING ENGINEERS	39008-U.S.A. - B.N.T.F.	30,600.00	2014-12-11	2016-06-27
BNTF	73087	CONSTRUCTION AND PROPERTY DEVELOPMENT	CONSTRUCTION AND PROPERTY DEVELOPMENT	39008-U.S.A. - B.N.T.F.	38,035.00	2014-12-11	2016-06-27
BNTF	73090	BNTF NINTH PROGRAMME - ST. VINCENT	GOVERNMENT OF ST. VINCENT	39008-U.S.A. - B.N.T.F.	2,945,000.00	2017-03-16	2017-07-05
CSME	CSME	ENHANCING THE CAPACITY OF SVG'S NATIONALS TO TAKE ADVANTAGE OF THE CARIFORUM	CSME ST. VINCENT	39801-EU-STANDBY EPA&CSME	212,520.00	2015-11-03	2016-03-09
ACP-EU	3900	NDM - DISASTER RISK REDUCTION AND CLIMATE CHANGE ADAPTATION	GOVERNMENT OF ST. VINCENT	39802-ACP-EU-CDB DRM	175,000.00	2016-03-09	
ACP-EU	4074	BUILDING RESILIENCE OF THE ELECTRICITY SECTOR INFRASTRUCTURE TO GEOPHYSICAL	ACP EU ST. VINCENT & THE GRENADINES	39802-ACP-EU-CDB DRM	728,822.62	2017-05-22	2017-07-20
SEEC	4021	ENERGY EFFICIENT MEASURES AND SOLAR PHOTOVOLTAIC PLANT - ST. VINCENT AND THE GRENADINES	EU SEEC ST. VINCENT & THE GRENADINES	39803-SEEC EU	622,402.00	2017-05-22	
SEEC	4021	ENERGY EFFICIENT MEASURES AND SOLAR PHOTOVOLTAIC PLANT - ST. VINCENT AND THE GRENADINES	UK SEEC ST. VINCENT & THE GRENADINES	38009-SEEC-DFID	411,137.12	2017-05-22	
UKCIF	UKCIF	PORT MODERNISATION PROJECT - KINGSTOWN, ST. VINCENT AND THE GRENADINES	UKCIF GOVT OF ST. VINCENT	38010-UK DFID CIF	3,194,517.50	2017-10-19	2018-01-19
CDRRF	1100	AND THE GRENADINES	UWI - Trinidad	39804 - EU - CDRRF	618,700.00	2017-09-02	2017-10-31
EPA	EPA	BUILDING EXPORT CAPACITY AND IMPROVING COMPETITIVENESS IN THE SERVICES SECTOR	EPA ST. VINCENT	39801-EU-STANDBY EPA&CSME	235,635.00	2015-11-23	2015-11-23

Interventions in key sectors before 2008

Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	08/OR-STV - ADD	3RD ROAD PROJECT - WINDWARD HWAY - ADD LOAN	Transport and Communication	10000-EQUITY & RESERVES	5,200,000.00	2007-10-11	5,186,446.04

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Loan	14/SFR-OR-STV	SUPPORT FOR LIAT LTD - GOSVG	Transport and Communication	10000-EQUITY & RESERVES	4,091,000.00	2007-07-26	4,091,000.00
Loan				39100-GEN. DEV.	1,363,000.00	2007-07-26	1,363,000.00

TCI

CDB interventions in TCI approved between 2015-2018

CDB Interventions approved between 2015-2018							
Type of intervention	PRN/Legal No.	Project Title	Sector	Fund	Amount	Board Approval Date	Amount Disbursed
Loan	03/OR-TCI	POLICY-BASED LOAN	Public Sector Management	10000-EQUITY & RESERVES	5,000,000.00	2015-12-10	5,000,000.00
Loan	4/OR-TCI	CLIMATE RESILIENT COASTAL PROTECTION AND MANAGEMENT	Environment and Disaster Risk Reduction	10000-EQUITY & RESERVES	441,000.00	2017-05-22	
Loan	Pending	TA - INTEGRATED SOLID WASTE MANAGEMENT	Environment and Disaster Risk Reduction	10000-EQUITY & RESERVES	672,500.00	2018-10-25	
Grant	003878	TRANSPORT INFRASTRUCTURE MASTER PLAN - TCI	TRANSPORT AND COMMUNICATION	33902-EIB CLIMATE ACTION	199,650.00	2015-12-10	

Intervention	PRN/Legal No.	Project Title	Client	Fund	Amount	Board Approval	Agreement Date
CTCS	651	COMPUTERISED JOB ESTIMATION TECHNIQUES WORKS	CTCS PROGRAMM	29100-USDF	\$ 22,495.00	2017-05-04	2017-05-04
CTCS	651	COMPUTERISED JOB ESTIMATION TECHNIQUES WORKS	CTCS PROGRAMM	29100-USDF	\$ 32,079.00	2017-05-04	2017-05-04
CTCS	651	NATIONAL WORKSHOPS ON MfDR FOR BUSINESS SUPP	CTCS - WORKSHO	29100-USDF	\$ 13,075.00	2016-11-18	2016-11-18

APPENDIX 10 CSP ALIGNMENT WITH 2010-14 AND 2015-19 CDB STRATEGIC PLANS

CSP'S ALIGNMENT WITH THE STRATEGIC PRIORITIES OF THE 2010-2014 STRATEGIC PLAN²⁶

CSP	PROMOTING BROAD-BASED ECONOMIC GROWTH AND INCLUSIVE SOCIAL DEVELOPMENT ²⁷	SUPPORTING ENVIRONMENTAL SUSTAINABILITY AND DRM ²⁸	PROMOTING GOOD GOVERNANCE ²⁹	FOSTERING RCI ³⁰	CROSS-CUTTING: GENDER EQUALITY	OBJECTIVES NOT REFLECTED IN 2010-2014 STRATEGIC PLAN
Antigua 2010-2014	Yes	Yes	Yes	No	No	No
Dominica 2010-2012 ³¹	Yes	Yes	Yes	No	Yes	No
Grenada 2009-2011 ³²						
Grenada 2014-2018 ³³	Yes	Yes	Yes	No	Yes	Yes
SKN 2013-2016	Yes	Yes	Yes	No	Yes	Citizen security is not defined as CDB's strategic priority in

²⁶ This review excluded objectives of the Strategic Plan that are exclusively CDB internal, i.e. "enhancing organisational efficiency and effectiveness".

²⁷ The Plan defines five focal sectors: 1) education and training; 2) agriculture and rural development; 3) economic and social infrastructure; 4) private sector development; 5) social protection. (See CDB 2010-2014 Strategic Plan, p.23ff).

²⁸ CDB assistance focuses on 1) improving the protection and sustainable management of natural resources and 2) climate change mitigation and adaptation in BMCs with initiatives in the areas of renewable energy and energy efficiency, building community resilience and climate change, financial support for adaptation, and research and partnerships. (See CDB 2010-2014 Strategic Plan, p.23ff).

²⁹ Good governance refers to support to capacity development and strengthening economic management and the promotion of social partnerships. (see CDB 2010-2014 Strategic Plan, p.23ff).

³⁰ CDB assistance focuses on strengthening the capacities of regional institutions and supporting the provision of regional public goods.

³¹ CSP makes reference to 2010-2014 CDB Strategic Plan.

³² This CSP was not assessed as it was developed under the 2005-2009 Strategic Plan.

³³ CSP does not mention CDB's Strategic Plans.

CSP	PROMOTING BROAD-BASED ECONOMIC GROWTH AND INCLUSIVE SOCIAL DEVELOPMENT ²⁷	SUPPORTING ENVIRONMENTAL SUSTAINABILITY AND DRM ²⁸	PROMOTING GOOD GOVERNANCE ²⁹	FOSTERING RCI ³⁰	CROSS-CUTTING: GENDER EQUALITY	OBJECTIVES NOT REFLECTED IN 2010-2014 STRATEGIC PLAN
						the country but mentions regional initiatives would address this thematic area.
St. Lucia 2013-2016	Yes	Yes	Yes	Regional partnerships mentioned as part of education-related objective	Yes	Yes Objective (d) improving youth outcomes: citizen security
SVG 2008-2011 ³⁴						
SVG 2014-2018 ³⁵	Yes	Yes	Yes	No	Yes	Yes Citizen security is mentioned within objective (b) (ii) in terms of reduction of gender-based violence
Anguilla 2010-2012	Yes	Yes	Yes	No	Yes	No

³⁴ This CSP was not assessed as it was developed under the 2005-2009 Strategic Plan.

³⁵ CSP references strategic priorities in CDB's 2010-2014 Strategic Plan.

CSP'S ALIGNMENT WITH THE STRATEGIC OBJECTIVES OF THE 2015-2019 STRATEGIC PLAN³⁶

	STRATEGIC OBJECTIVE 1: SUPPORTING INCLUSIVE AND SUSTAINABLE GROWTH AND DEVELOPMENT						STRATEGIC OBJECTIVE 2: PROMOTING GOOD GOVERNANCE					
CSP	ECONOMIC AND SOCIAL INFRASTRUCTURE	AGRICULTURE AND RURAL DEVELOPMENT	EDUCATION AND TRAINING	CITIZEN SECURITY	ENVIRONMENTAL SUSTAINABILITY, CLIMATE RESILIENCE AND DRM	PRIVATE SECTOR OPERATIONS AND DEVELOPMENT	ECONOMIC, FISCAL AND DEBT MANAGEMENT	MFDR APPROACH TO LONG-TERM PLANNING	EVIDENCE-BASED POLICYMAKING	PRIVATE SECTOR DEVELOPMENT, COMPETITIVENESS AND INNOVATION	CROSS-CUTTING: GENDER EQUALITY, RCI, ENERGY SECURITY	OBJECTIVES NOT REFLECTED IN 2015-19 STRATEGIC PLAN
Antigua 2015-2018	Yes	Yes	Yes	Defined as cross-cutting	Yes	Yes	Yes	Yes	Defined as cross-cutting	Yes	GE: yes; Energy security: yes RCI: no	No
SKN 2017-2021	Yes	No	Yes	Yes	Yes	Yes	Yes	No	Yes	Yes	GE: yes Energy security: yes RCI: indicative support as part of objective “increasing productivity, competitiveness and economic diversification”	As part of objective to enhance protection for the most vulnerable including GE and juvenile under reprimand, CDB suggests assisting with improving access to health services and to housing finance for low-

³⁶ This review will exclude objectives of the Strategic Plan focus on CDB internal reforms, i.e. strategic objective 3 “enhancing organisational efficiency and effectiveness continuing internal reforms”.

	STRATEGIC OBJECTIVE 1: SUPPORTING INCLUSIVE AND SUSTAINABLE GROWTH AND DEVELOPMENT						STRATEGIC OBJECTIVE 2: PROMOTING GOOD GOVERNANCE					
CSP	ECONOMIC AND SOCIAL INFRASTRUCTURE	AGRICULTURE AND RURAL DEVELOPMENT	EDUCATION AND TRAINING	CITIZEN SECURITY	ENVIRONMENTAL SUSTAINABILITY, CLIMATE RESILIENCE AND DRM	PRIVATE SECTOR OPERATIONS AND DEVELOPMENT	ECONOMIC, FISCAL AND DEBT MANAGEMENT	MFDR APPROACH TO LONG-TERM PLANNING	EVIDENCE-BASED POLICYMAKING	PRIVATE SECTOR DEVELOPMENT, COMPETITIVENESS AND INNOVATION	CROSS-CUTTING: GENDER EQUALITY, RCI, ENERGY SECURITY	OBJECTIVES NOT REFLECTED IN 2015-19 STRATEGIC PLAN
												income households.
Anguilla 2016-2020	Yes	Yes	No	No	Defined as cross-cutting	Yes	Yes	No	No	No	GE: defined as cross-cutting, Energy security: Yes RCI: No	No

APPENDIX 11 GENDER EQUALITY IN CSPS REVIEWED

CSP	GENDER MARKER RATING PROVIDED	GENDER ANALYSIS PROVIDED	GENDER AS PART OF THE STRATEGY (ACTIONS, OBJECTIVES, COMMITMENTS)	GENDER INCLUDED IN RESULTS FRAMEWORK	PROJECTS TARGETING GENDER DEFINED	SPECIFIC FUNDING ALLOCATIONS TO GENDER
Anguilla 2010-2012	No	Yes	Yes	Yes	Yes, TA to conduct a gender assessment.	No funding details provided for projects
Anguilla 2016-2020	Yes (GM)	Yes	Yes but vague	No	No	Funding allocations do not target GE
Antigua and Barbuda 2010-2014	No	Yes	No	No	No	Funding allocations do not target GE
Antigua and Barbuda 2015-2018	Yes (GM)	Yes	Yes	Yes	Yes, including sensitization training project for ministers and technical staff, CTCS study, and citizen security project in schools.	Area that covers GE activities is allocated USD 1mn (less than 1% of total indicative resource envelope)
St. Kitts and Nevis 2013-2016	No	Yes	Yes	Yes	Yes, TA to conduct Country Gender Assessment.	TA to conduct CGA is allocated USD 0.25 mn (0.5% of the total assistance programme)
St. Kitts and Nevis 2017-2021	Yes	Yes	Yes	Yes	Yes, TA to undertake national planning, formulation and review of Gender Policy and Action Plan.	No funding explicitly dedicated to GE in CSP, although identified in Aide Memoire.

APPENDIX 12 EDUCATION SECTOR EFFECTIVENESS

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Increase the number of skilled professionals through student loan scheme (SLS) administered by National Development Banks (NDBs) (or their equivalent)	Dominica ³⁷ Grenada ³⁸ SKN ³⁹	<p><u>Dominica:</u> Greater than planned number of students trained (Dominica)</p> <p><u>Grenada:</u> At December 2018, approximately 33% (60) of the planned loans had been awarded. Half of the students have completed their studies. 60% of student loans go to women. NDB does not conduct tracer studies thus has no information on the number that were employed within one year of graduation, the extent to which trained individuals enhance Grenada's human resource capacities, nor any analysis on the use and effects of student loans on men and women.</p> <p><u>SKN:</u> there were 57 loans made to student beneficiaries</p>	<p><u>Dominica:</u> Priority list too broad.</p> <p><u>Grenada:</u> The student loans are available to students who have sufficient collateral. The project also includes a dedicated student loan fund for disadvantaged (\$500K); however, this has not been utilized to date. GDB reports that it is awaiting GoGr advice on the criteria to govern the use of the funds. The NDB reports that loans to the disadvantaged are very risky, and wants such loans to be kept off its balance sheet to minimize its exposure. The scheme did not have any requirements to consider gender or vulnerability in decision-making.</p> <p><u>SKN:</u> Output and outcome targets not met. The NDB scheme was not competitive with what was offered by the private sector, which permitted students to provide loan guarantees. The CDB loan was cancelled. The SLS was not driven by the MoE and was not intended to address MoE priorities.</p>	<p><u>Dominica:</u> Reported low percentage of students studying abroad returning to countries. Government is now offering incentives to encourage students to return (40% on principal repayment as incentive for international students to return).</p> <p><u>Grenada:</u> 70% of the loans were awarded for studies outside of the Caribbean region. Stakeholders report that, in their experience, a high percentage of students who study abroad do not return to Grenada.</p> <p><u>SKN:</u> Sustainability not known. However, 75% of the loans supported extra regional training.</p>

³⁷ 8th and 9th Consolidated Lines of Credit

³⁸ XXX. This LOC was categorized as part of CDB financial services portfolio, not the education portfolio.

³⁹ Student Loan National Bank

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SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Infrastructure development	A&B ⁴⁰ Grenada ⁴¹ SKN ⁴² St. Lucia ⁴³ Dominica ⁴⁴	<p><u>A&B</u>: Eight schools were built in an earlier phase and reported to be still in operation.</p> <p><u>Grenada</u>: 3 (out of 5 targeted) secondary schools were reconstructed and refurbished</p> <p><u>SKN</u>: 9 schools were built. A new wing was created in 8 of the 9 secondary schools to support basic education reform. Computer labs and science labs upgraded</p> <p><u>Dominica</u>: upgrading works for 7 secondary schools completed by May 2012.</p>	<p><u>A&B</u>: Significant delays with the planned expansion of three schools due to community consultation issues, changes in government, project design limitations and effects of Hurricane Irma on Barbuda.</p> <p><u>Grenada</u>: Very long delays (7-9 years) in school reconstruction and refurbishment; design issues</p> <p><u>St Lucia</u>: Fewer schools built than planned due to hurricane-related issues.</p>	<p><u>Grenada</u>: Lack of maintenance of school buildings; inappropriateness of some construction materials used leading to early deterioration; Cost/challenges in replacing parts sourced from Asia.</p> <p><u>St. Lucia</u>: Lack of maintenance of school buildings, and lack of ownership of maintenance policy and plans.</p>

⁴⁰ Basic Education Programme 1 and 2

⁴¹ Economic Reconstruction Project and Schools Rehabilitation Projects I and II

⁴² Basic Education Project,

⁴³ Education Reform Program Project and Basic Education Enhancement project

⁴⁴ Education Enhancement Project.

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Human Resources Development in the Education sector	A&B ⁴⁵ Dominica ⁴⁶ SKN ⁴⁷ St Lucia ⁴⁸	<p><u>A&B:</u> Two-week Summer Institute program for teachers established and running since 2014 in Grenada. Reported to be assisting ECD, primary and secondary level teachers, reported to provide relevant content and good quality of instruction</p> <p><u>Dominica:</u> Targeted increase in graduate teachers partially met (Primary: 65% actual vs. 70% targeted; Secondary 43.8% actual vs. 55% targeted)</p> <p><u>SKN:</u> Teachers Resource Centre established and still exists</p> <p><u>St. Lucia:</u> Target for teachers completing in-service training exceeded by 7%</p>	<p><u>A&B:</u> Plans to train teachers to vet assessors for the CVQ instruction not realized due to shortage of funds – may be funded in a new phase of CDB project.</p> <p><u>Dominica:</u> Targeted number of trained teachers in primary and secondary education not met due to redeployment of Grade 2 teachers, which negatively impacted the performance of students in Grade 2 national assessment. The planned expansion of the teacher education programme never materialised.</p>	<u>A&B:</u> Concerns about the longer-term viability of the summer institute which has relied heavily on CDB support

⁴⁵ Basic Education Programme I

⁴⁶ Enhanced Education Project

⁴⁷ Basic Education

⁴⁸ Basic Education Enhancement Project

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Institutional capacity building	A&B ⁴⁹ Dominica ⁵⁰ Grenada ⁵¹ SKN ⁵²	<p><u>A&B:</u> Three of 4 consultancies (to assist planning for the development of the education sector in the areas of TVET, teacher training program and curriculum development) were completed</p> <p><u>Dominica:</u> 8 percent targeted increase in CSECTVET subjects met by 2014.</p> <p><u>Grenada:</u> Increase in TVET studies partially met and appropriate age cohort attaining TVET Level I Proficiency has been exceeded.</p> <p><u>SKN:</u> Curriculum unit established and still exists; education planner position was created and still exists.</p>	<p><u>A&B:</u> Despite importance and perceived value, consultancy recommendations have not been acted upon due to MoE capacity constraints.</p> <p><u>Dominica:</u> Education in repetition rate at Kindergarten (Grade K) and target increase in trained teachers in primary and secondary education not met.</p> <p><u>SKN:</u> TVET project is over one year behind schedule due to SKN challenges in recruiting staff to manage the project within its financial resources</p>	<p><u>A&B:</u> MoE reports not having the internal capacity to utilize the consultancy recommendations and is seeking external support.</p> <p><u>Dominica:</u> Absence of a National Training Agency which is critical to the full implementation of CVQs. Anticipated challenges in satisfying CVQ requirements for equipment and tools if students and trainees are to be certified. These requirements will exert pressure on MOE to maintain minimum standards in institutions where CVQ programmes are offered.</p> <p><u>SKN:</u> In anticipation of potential maintenance issues, the project has monitoring built in until 2027 with the hope that this will address potential sustainability concerns.</p>

⁴⁹ Basic Education Projects I and II

⁵⁰ Education Enhancement Education Project

⁵¹ Schools Rehabilitation and Reconstruction Project

⁵² TVET Enhancement Project

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
	A&B ⁵³ SL SKN	<u>All countries:</u> The Abustar MIS was developed in all three countries.	<u>All countries:</u> Abustar management information system established but discontinued as it was expensive to maintain, did not permit direct manipulation by users, and limitations with contractor support in the region. Many schools are instead using their own systems	Not sustained.
	Grenada	Grenada: Consultancy targets for MIS, diagnostics for Special Education and school supervision not met. Limited implementation of the recommendations of the SPEED evaluation. The evaluation had been intended to help the government determine future objectives and interventions to develop the education sector.		<u>Grenada:</u> MoE capacity and leadership challenges (high turnover of PSs)

⁵³ Support for an Education Management information system (Abustar) in all three countries

APPENDIX 13 WATER AND SANITATION SECTOR EFFECTIVENESS

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Infrastructure to support water service delivery	Dominica ⁵⁴ SKN ⁵⁵ St Lucia ⁵⁶	<p><u>SKN</u>: 99% of household coverage achieved and stakeholders report 7.3% reduction in non-revenue water as a result of increases in the quality and size of water pipes and increased water storage capacity.</p> <p><u>St Lucia</u>: PCVR reports that project improved service coverage (but specific data not available). Reported improvement in water quality reliability The Grace water treatment plant at Vieux Fort, raw-water transmission pipeline at Hill 20, and equipment at the sewage pump stations in Castries were installed after some delay.</p> <p><u>Dominica</u>: project still being implemented. No results reported to date.</p>	<p><u>Dominica</u>: Reconstruction, rehabilitation and establishment newly constructed water infrastructure at project sites delayed due to impact of hurricanes and need for redesign.</p> <p><u>St. Lucia</u>: Bulk meters were not installed as intended. Unaccounted for Water (UFW) was not reduced as key equipment needed to support improvements were procured but not installed. Universal metering was not achieved as only 7,121 meters (59% of amount required) were installed.</p>	<p><u>SKN</u>: CDB enhanced project resilience by recommending a certain type of pipe (material) and where it was placed. BMC stakeholders report that the project design addressed water distribution but not supply needs. According to independent study, Nevis lacks resources to sustain 3-day water emergency.</p> <p><u>St. Lucia</u>: Meters supplied were of inferior quality and technology selected for Grace water treatment plant may lead to higher operating and maintenance costs than comparable alternatives.</p>
Institutional capacity building and strengthening to support service delivery	Dominica SKN St. Lucia Regional	<p><u>SKN (Nevis)</u>: A water resources management unit has been established, employing one manager.</p> <p><u>Regional</u>: Water sector study⁵⁷ (ACP-EU) - climate change adaptation and methodology and tools. Consultants finished their work (4 case studies: SKN,</p>	<p><u>SKN (Nevis)</u>: The envisioned transition of the Nevis Water department into a financially viable entity was not realised due to delays by Nevis administration to decide on most appropriate way forward. Planned consultancies (water audit, tariff study) have not</p>	<p><u>Dominica</u>: Engineer capacity is limited, due to limited availability of required skills and salary ranges. Maintenance is anticipated to be a challenge. Low water tariffs restrict the viability of DOWASCO.</p> <p><u>SKN</u>: The Nevis water department lacks information</p>

⁵⁴ Third Water Supply Project. Water Area 1. Network Upgrade

⁵⁵ Nevis Water Supply Enhancement Project

⁵⁶ Fifth Water Supply Project. All subsequent projects in St Lucia (6,7,8) are still under implementation and delayed.

⁵⁷ Project title: "ACP-EU- CDB national disaster risk management programme planning for the integration of climate resilience in the water sector in the BMCs of the CDB" Approval: March 2016 Budget: USD 703,395

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
		<p>Grenada, Dominica, Antigua). Developed a toolkit for policy makers and planners.</p> <p><u>Dominica</u>: enhanced capacity of DOWASCO to deliver better service to consumers within WA has been delayed due to the design changes that were necessary for the installation of the transmission lines after the impact of successive hurricanes and floods during the implementation period.</p>	<p>taken place as planned. There are insufficient resources remaining in the project to support these planned studies. Plans to provide a transition consultant to SKN did not happen given the context described above.</p> <p><u>St Lucia</u>: The study to inform improvements in operational efficiency was completed but the recommendations not implemented.</p>	<p>about revenues/costs so is unable to assess if water supply is being managed responsibly and charges are appropriate. Water revenues flow directly into general government revenues; water expenses are merged with other costs. Meter readings not done consistently: the department has a limited budget to install residential meters and limited manpower to conduct meter readings. Despite recent increase in tariffs (by 30%), it is not evident that the water department has sufficient resources for maintenance, repair and exploration.</p> <p><u>St; Lucia</u>: WASCO was assessed to be insolvent. Its institutional capacity has deteriorated due to failure to implement recommendations arising from the studies conducted under the project; high staff turnover and declining staff morale.</p>
Human resources development	Regional SKN	<p><u>Regional</u>: Training of Trainers (ACP-EU)⁵⁸ - training on policy making and planning related to the integration of climate resilience in the water sector as well as a second Training of Trainers workshop with key stakeholders (PS, chief technical officers, high level).</p>	<p><u>SKN</u>: Several staff trained but left employment. Stakeholders indicate that the established unit needs additional capacities and training</p>	

⁵⁸ Project Title: “Training of Trainers Workshop for the Integration of Climate Resilience in the Water Sector” Approval: December 2017 Budget: USD149,330

OECS CLUSTER EVALUATION - APPENDICES

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Strengthening the legislative and institutional framework for the management of water resources	SKN St Lucia	<p><u>St. Lucia:</u> Reported improvements to the legal and regulatory framework - Water Supply and Sewerage Act No. 14 of 2006 was enacted on May 15, 2006. The regulations to legitimise the appropriate regulatory institutions and arrangements were gazetted in December 2008 and the Regulator was established in January 2009.</p> <p><u>SKN:</u> Legislation is not amended yet.</p>		
Public education	SKN	<p><u>SKN:</u> Water conservation communications plan developed.</p>	<p><u>SKN:</u> Anticipated effects on water conservation by public not realistic given limited project resources for this activity, therefore not realized.</p>	<p><u>SKN:</u> Lack of public and possibly government awareness/commitment re: conservation of water (government not charged for water – no incentive to conserve); general population's behaviour change around water conservation is lacking (only when drought sets in do people pay attention).</p>

APPENDIX 14 ENERGY SECTOR EFFECTIVENESS

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Infrastructure support for service delivery	Anguilla ⁵⁹ A&B ⁶⁰ SKN ⁶¹ SVG ⁶²	<p><u>Anguilla</u>: Planned outcomes (solar panels) were realized before the impact of the Hurricane. The adoption of renewable energy contributed to a positive image of the island and generated an appetite to explore RE options</p> <p><u>A&B</u>: About 60% of project is completed; 50% of 14,000 Led streetlights have been installed. Expected savings: 7000kwh/day. Consumer costs will not change. Reported savings generated for utility company to date is USD3mn.</p> <p><u>SKN</u>: Street and flood light retrofitting project is still under implementation-too early to assess outcomes.</p> <p><u>SVG</u>: Street light element most advanced but too early to assess outcome.</p>	<p><u>Anguilla</u>: The plant became inoperable in September 2017 because of destruction caused by Hurricane Irma. The utility expects to construct and commission the new plant by the end of 2019.</p> <p><u>SKN</u> complaints about the 'reach' (distribution) of the light of the new lightbulbs, which presents some potential safety and security issues. Difficulty to access and change lights in some densely populated areas contributed to some delays in implementation. Design-disposal of mercury not thought through in sufficient detail.</p> <p><u>SKN</u>: Project was delayed by 17 months behind forecast at appraisal given limited capacities.</p> <p><u>SVG</u>: Disposal of sodium bulbs identified as a concern. Electricity supply Act outdated and being reviewed at the moment. No regulatory body at present.</p>	<p><u>A&B</u>: Mercury waste disposal concerns addressed during project with creativity but mechanism needs to be developed for future. Antigua Public Utilities Authority (APUA) has a warranty on lamps and defects, and replacement lamps available in Barbados. Energy savings can pay for replacements. APUA staff can carry out the work and local contractor is present.</p> <p><u>SKN</u>: Persistent challenge: need for central control system for light management and energy conservation, especially for floodlights (not included in project budget). Energy consumption by government described as "wasteful"</p> <p>Waste disposal - consultant developed an environmental plan (crush - ship off). In touch with engineer in Antigua - exchange of experiences</p> <p><u>SVG</u>: EE projects require culture change; people have to follow new procedures, someone has to monitor. Requires champions to ensure investment results in actual savings. Need disposal mechanism for sodium bulbs and need for skills and eqpt to eventually replace bulbs now being put in.</p>

⁵⁹ Sixth Power project

⁶⁰ Street Light Retrofitting project

⁶¹ Street and Floodlight project

⁶² Energy Efficiency Measures and Solar Photovoltaic Plant

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Institutional capacity building and strengthening to support service delivery	Anguilla ⁶³ SKN (Nevis) ⁶⁴ and St Kitts ⁶⁵	<p><u>Anguilla</u>: Energy audit (which identified potential EE and/or RE interventions in audited buildings) was successfully completed; reports are intended to inform the energy investment plan (March 2019).</p> <p><u>SKN (Nevis)</u>: Energy audit completed.</p> <p><u>SKN (St Kitts)</u> Electricity Department became corporatized in 2011. SKELEC is a private company but 100% of shares are owned by the government. Currently have 140 staff. Since Corporatization, reported that energy supply is more consistent. Management team set up as part of the corporatisation helped hire people that are capable - improvement in management.</p>	<p><u>Anguilla</u>: Financial resource constraints to address recommendations of the energy audit.</p> <p><u>SKN (Nevis)</u>: Capacity constraints seem to be one of the main sources of delays for addressing the energy audit recommendations.</p> <p><u>SVG</u>⁶⁶: The completion of the energy audits for the 20 government buildings was significantly delayed, resulting in the date for submission of loan application being set back to late March 2017. The drafting of the MOU was a prolonged process. There was a lack of clarity regarding the process for recruitment of the Project Coordinator which excluded VINLEC. Finally, up to the time of the MTE, information on the SEEC resided with only one senior officer in the Ministry of Finance, Economic Planning, Sustainable Development and Information Technology which contributed to some procurement delays.</p>	<p><u>Anguilla and SKN</u>: Unclear that the government has resources to implement the recommendations of the energy audit.</p> <p><u>Anguilla</u>: Divestment of ANGLEC shares: still outstanding, waiting for the cost of service and tariff study to be completed as well as a review of the regulatory framework to be realized (CDB TA). Interviews suggest there is limited dialogue between GOA and ANGLEC and some trepidation by staff about the implications of privatizing the utility on fear of staff layoffs and tariffs for customers. Uncertainty was identified as one of the biggest challenges of ANGLEC– affects prospect for new projects/investments due to hesitations regarding the transition of ownership.</p> <p><u>SKN (St. Kitts)</u> SKELEC has large amount of debt that was passed on from previous electricity department (no idea where it comes from). 2013/2014 accounts currently audited.</p>
Strengthening the legislative and institutional framework for the	SKN Anguilla	<u>SKN</u> : CDB reports that it is supporting the country to put a national regulatory framework in place.		

⁶³ Energy Audits for Public Facilities – Anguilla

⁶⁴ Energy Audits for Public Buildings and Water Pumping (SEEC Grant)

⁶⁵ Corporatisation - Electricity Department of St. Kitts

⁶⁶ Source: SEEC 2018 Mid Term Review p.26

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
management of energy		<u>Anguilla</u> : Changes to renewable energy regulations are still in progress.		
Financing for geothermal exploration	SVG ⁶⁷	<u>SVG</u> : Civil works completed to facilitate drilling. Drilling to commence in April 2019 and be completed by 2020. Ownership now government (49%) and partner (51%). Risk sharing has changed: partner not taking drilling risk but utility risk instead. A partner is still being sought. GOSVG has accepted the report and pursuing development of geothermal capacity.		

⁶⁷ Geothermal Drilling Project

APPENDIX 15 TRANSPORTATION SECTOR EFFECTIVENESS

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Infrastructure support	A&B ^{68,69} SVG ⁷⁰	<p><u>A&B</u>: Still under implementation. CDB data shows 13% of approved funds for the Second Road Rehabilitation project disbursed.</p> <p><u>A&B (UKCIF)</u>: Still under implementation (utility work is mostly complete).</p> <p><u>SVG</u>: The Leeward highway has been completed, and stakeholders report significant savings in travel time and improved safety along the Leeward section between Kingstown and Layou.</p>	<p><u>A&B</u>: UKCIF: challenge is building in climate resilience in the road construction, which was initially one of the conditions of the grant.</p> <p>Burying all components meant high costs, which the project budget could not absorb. All utilities will be buried (internet/fiber-optic cables, telecom, electricity circuits). Also concerns about design (size of the drains and culverts); the A&B has to absorb the costs for culverts. The land acquisition issue was not thought through in project design. Compensation for land loss remains contentious issue.</p> <p><u>SVG</u>: There was extensive damage to the link roads, which are being repaired. Unspent balance being programmed. Pedestrian space, road signage, provision of bus stops are still a concern for stakeholders and being addressed before the project is completed.</p>	<p><u>A&B</u>: Need to consistently integrate climate resilience and disaster mitigation into the design of infrastructure projects. The Second Roads project: incorporated sustainability measures due to recommendations and the persistence of consultant –further sensitization needed. Concerns raised about lack of common standards across government re sustainability of roads (25 vs 50 years). Some concerns raised about MoW's ability to maintain the roads. Engineers need to be aware of the feasibility study findings: 1) no proper drainage; 2) foundation used for the roads is inappropriate (road base: porous).</p> <p><u>SVG</u>: In the long term, the risk of adequate maintenance will be high due to fiscal constraints. BRAGSA, the government body responsible for building and road maintenance in SVG operates from government subventions. The government has financial constraints.</p>

⁶⁸ Second Road Infrastructure Rehabilitation Project

⁶⁹ Road Infrastructure Rehabilitation (UKCIF)

⁷⁰ Fourth Rd Project – South Leeward H/Way Rehabilitation and Upgrade

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Institutional capacity building and strengthening to support service delivery	A&B	<p><u>A&B:</u> the UKCIF Gender sensitization consultant developed the Gender Equality Guidelines for Implementing Infrastructural Projects and a training manual for the guidelines (first in A&B) based on results of fact-finding mission. There was a training workshop and a one-day training of trainers consultancy which advocated for more gender-sensitivity, but there is no indication how this will be implemented.</p> <p>It was noted that “the Contractors Association was there and responded really well to the training – the Association as a whole plus the individual construction workers.”</p> <p>The project also created a Community Liaison Officer whose purpose is to engage stakeholders. The project has potential to contribute to government capacity in Materials Lab. Finally, the project was designed to increase MoW management capacity, which is currently lacking in the PIMU (anchored in the Ministry of Works).</p>	<p><u>A&B:</u> The GE guidelines have not been followed up with specific measures to ensure implementation. The project implementing unit is involving some MoW junior engineers in project management, with the view of building their skills. However, interviewed managers report that it is challenging to secure such engineers from the MoW due to its capacity constraints.</p>	<p><u>A&B:</u> Absence of sustainability strategy for Gender Equality Guidelines in infrastructure. Limited ownership from MoW and training opportunities are deemed insufficient by stakeholders in BMC (no budget allocation). “CDB didn’t think through this properly. So right now the guidelines have lost their momentum”.</p>

APPENDIX 16 FINANCIAL SERVICES EFFECTIVENESS

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Legal and regulatory frameworks	OECS (ECCB)	<p><u>Revisions made to the ECCU Banking Act (2015)</u> which provide for: (i) the issuance and revocation of licences by the Central Bank rather than the respective Ministers of Finance; (ii) more frequent on-site examinations; (iii) pre-emptive measures to deal with problem banks; (iv) enhanced resolution frameworks; (v) appropriate levels of capitalisation for banks and credit institutions; (vi) clear criteria for the persons who can be appointed as directors and managers of banks; and (vii) strengthened regulatory powers that will permit the Central Bank to impose penalties and fines in the event of violations of its prudential standards including restricting further lending and prohibiting the payment of bonuses and dividends (see Appendix 2.2, Key Legislative Amendments to the ECCU Banking Act). In addition, the 1983 ECCB Agreement Act was amended to address deficiencies and strengthen the powers of the Central Bank. In November 2015, an insolvent bank in Antigua was successfully resolved. The foreign branch banks in the ECCU have also restructured, implementing programmes and measures to reduce NPLs and enhance their viability.</p>		

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Institutional capacity building and development	OECS ECCB	<p><u>Enhancement in ECCB supervision and regulation related to capital deficiencies:</u></p> <p>ECCB's efforts have broadened to: (i) enforcing compliance with corrective action within those remaining banks in the system that are under-capitalised but viable; (ii) building capacity and preparing for the implementation of Basel II; and (iii) devising strategies to consolidate the banking sector, diversify the financial sector and accelerate the creation of a single financial space. Other complementary on-going reforms include the drafting of regional foreclosure legislation to allow for more efficient management of collateral by financial institutions, preparatory initiatives to set up a regional Credit Bureau and a Deposit Insurance Fund; and the setup of an Eastern Caribbean Appraisal Institute. These reforms are being supported by extensive technical assistance (TA) that is being jointly provided by the IFIs and donor partners.</p>		
Institutional development	OECS (ECCB)	The creation of the Eastern Caribbean Asset Management Company (ECAMC), which became operational in 2017.		

APPENDIX 17 DISASTER RISK MANAGEMENT EFFECTIVENESS

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
POST-DISASTER ASSISTANCE				
Support BMC's debt repayment to CDB	Anguilla Antigua and Barbuda	<u>Anguilla</u> : Loan fully disbursed. No information on results. <u>Antigua and Barbuda</u> : Loan fully disbursed. No information on results.	No challenges recorded	n/a
Provide immediate relief and restoration of critical infrastructure (IRLs)	Antigua and Barbuda Dominica SVG Anguilla	<u>Antigua and Barbuda</u> : Debris removal still ongoing. <u>Dominica</u> : IRLs fully disbursed. Information on results is limited. 2011 IRL helped the clean-up of debris, clearing of roads, de-silting of the river channels and the restoration of access along critical road links. <u>SVG</u> : Cleaning and clearing of 2.1km of roads. Clearing of various culverts. Early re-establishment of social and economic activities was achieved. Social and economic activities restored in various communities in North Windward, and Marriaqua. Advanced disbursement levels recorded for other IRLs, without information on results. <u>Anguilla</u> : No information available	No challenges recorded	<u>SVG</u> : Increased risk of flooding and damage to assets from future TS/hurricane events due to lack of programme for continuous monitoring of drains and culverts and lack of regular maintenance.
Rehabilitate basic infrastructure (roads, electricity) (RRLs)	Antigua and Barbuda Anguilla Dominica SVG	<u>Dominica</u> : Hillside excavation in Laudate substantially complete; Reported that approx. 98% of customers' access to electricity restored (except for remote areas and	<u>Antigua and Barbuda</u> : Delays caused by government request to reallocate CDB resources as other donor funds became available. Miscommunication	n/a

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
		<p>cases of legal challenges), with a 20% gap of customers who have been unable to take up access.</p> <p><u>Antigua and Barbuda</u>: Project still under implementation.</p> <p><u>Anguilla</u>: 98% of electricity network re-established. 90% of customers are reconnected</p> <p><u>SVG</u>: RRLs still under implementation. Some preliminary results under the Hurricane Tomas RRL, including the establishment of two community centres.</p>	<p>with local population, which resisted reconstruction efforts.</p> <p><u>SVG</u>: Delays with consultancies; limited project management capacities; challenges with design quality and planning; challenges with contractor; delays caused by re-scoping; delays caused by reoccurring natural disasters.</p>	
Emergency Response Grants`	Antigua and Barbuda Dominica SVG Anguilla	No information on results	n/a	n/a
PROACTIVE DISASTER MITIGATION				
Institutional strengthening and capacity building for DRM and climate change response	SVG	<p>No information on the proposal for designing a strategic programme for climate resilience.</p> <p>Volcano-ready communities project and the disaster risk reduction and climate change adaptation project are still under implementation.</p>	Delays with consultancies for volcano-ready communities project.	n/a
Membership in the Caribbean Catastrophe Risk Insurance Facility	Anguilla Antigua and Barbuda	n/a	<u>Antigua and Barbuda</u> : Some public misconception about the coverage of the insurance policy.	Both countries sustained their payment into the CCRIF.
ASSISTANCE TARGETTING ENVIRONMENTAL SUSTAINABILITY				

OECS CLUSTER EVALUATION - APPENDICES

SUPPORT PROVIDED	COUNTRIES	PROGRESS	CHALLENGES	SUSTAINABILITY
Strengthen BMCs' governance of land	Dominica Anguilla	<p><u>Anguilla:</u> Project still under implementation. Legislative initiatives due to go to public consultation in spring.</p> <p><u>Dominica:</u> National land use policy was developed and approved by Cabinet. Land use plan was not adopted. Extensive consultations with stakeholders increased awareness. Increased attention to DRR in the policy post Hurricane Erika</p>		<p><u>Dominica:</u> Lack of implementation of approved policy.</p>

APPENDIX 18 PROPOSED REVISIONS AND IMPLEMENTATION STRATEGIES FOR CDB'S PROCUREMENT GUIDELINES⁷¹

Proposed revisions

(a) Applicability: policy-based operations, investments in equity and the provision of guarantees are excluded from the scope of the Procurement Framework and private sector operations are permitted to employ commercial practices acceptable to CDB, excluding them from the public sector provisions of the Procurement Framework.

(b) Eligibility: the new Procurement Framework:

(i) makes explicit what classifies an entity as coming from an eligible CDB member country;

(ii) makes the treatment of sub-contractors and sub-consultants consistent so they can come from non-member countries so long as most of the contract value accrues to eligible country interests;

(iii) permits state owned or controlled firms to come from any eligible country so long as they meet the criteria detailed in the Procedures;

(iv) removes all restrictions on the source and origin of goods given the challenges of procuring eligible goods from a relatively limited pool of member countries and the international nature of modern supply chains; and

(v) details exceptions to the above, including removing all eligibility restrictions for private sector operations, which aligns with CDB's Private Sector Development Policy and Strategy.

(c) Procurement Planning and Contract Management: There is greater emphasis of these areas to ensure value for money is achieved throughout the full procurement cycle. Procurement planning shall involve the preparation of procurement plans but also for high risk or sensitive procurements the development of more detailed procurement strategies. The Procedures also promote the use of contract management plans and the establishment of key performance indicators to track the progress of high value and sensitive procurements.

(d) Leveraging Technology: BMCs are encouraged to utilise e-procurement modalities to realise greater procurement efficiencies, where CDB is satisfied with the proposed approach and system to be used. This includes the use of new e-approaches such as reverse e-auctions.

(e) Sustainable Procurement: The option is provided for BMCs to undertake sustainable procurement, which considers economic, social and environmental issues in determining value for money.

(f) Contracting of Regional and International Organisations: There is a greater scope for Recipients to contract regional and international organisations where they have relevant expertise and experience.

(g) Alternative Procurement Arrangements (APAs): APAs are possible where CDB:

⁷¹ Source: (CDB, 2019) Discussion Paper: Procurement Policy and Procedures for Projects Financed by CDB Paper Bd 21/74 Add. 6 and Paper Bd 27/70 Add. 3 pp.ii-iv

(i) delegates procurement responsibility, in joint co-financing scenarios, to other MDBs, bilateral donors or similar organisations, which follow procurement policies and procedures that are broadly harmonised with CDB's Procurement Framework; or where

(ii) approves the use of the procurement policies, procedures and operations of the agency executing procurement on behalf of the Recipient, rather than CDB's Procurement Framework. Such APAs shall be subject to accreditation by CDB, informed by an assessment of the procuring entity.

(h) Public Private Partnerships (PPPs): The existing procedures are overly restrictive in relation to procurement related to PPPs and thus the requirements have been made more flexible. Recipients are required to select a private partner using the most appropriate procurement approach consistent with CDB's Core Procurement Principles and as further elaborated in the Procedures.

(i) Procurement Complaints: Recognising the importance of the private sector having recourse to making procurement complaints, a more structured and transparent system has been developed, clearly stating the roles and responsibilities of the Recipient, the complainant and CDB.

Proposed Implementation Strategies

Following CDB's BOD approval in June 2019, CDB plans to formally launch the new Procurement Framework on October 1, 2019. This will allow sufficient time to prepare for the launch of the Procurement Framework. Specific implementation considerations include:

(a) Capacity Building of CDB Staff and Consultants: Training will be provided to all relevant CDB staff and consultants on the new Procurement Framework before it goes live and a longer-term certification programme will be developed to accredit staff who undertake procurement oversight.

(b) Technical Support and Capacity Building for BMCs: It is recognised that there are substantial procurement capacity challenges in many BMCs that stymie project implementation. In response, CDB has rolled out several initiatives, including its own face-to-face and e-learning procurement courses, as well as establishing a regional procurement centre to train public procurement officials. CDB will develop a dedicated training plan, which will include building on the existing CDB procurement e-learning platform, to further capacity for the successful operationalisation of the new Procurement Framework.

(c) Outreach to the Private Sector and Civil Society: Efforts will be made to build on CDB's existing private sector outreach programme to inform suppliers, contractors and consultants of the details of the new Procurement Framework, through procurement fairs and engagement with relevant private sector associations. CDB shall also seek to engage with relevant civil society organisations so they are aware of the changes and how they can monitor procurement processes and outcomes.

(d) Cultural Changes Related to CDB Procurement Oversight: The implementation of the new Procurement Framework presents an opportunity to re-orientate prior reviews to focus mostly on adding high value and high risk procurements, which will also free up CDB staff time to provide technical support and capacity building to BMCs.

(e) Financing: Additional financing will be sought for some implementation activities, including the development of guidance notes, the revision of CDB procurement e-learning modules and the implementation of a training programme.

(f) Monitoring and Review of Implementation Progress: It is proposed an implementation progress report be presented to senior management one and three year after the launch of the Procurement Framework and that an independent evaluation of the new Procurement Framework is undertaken after five years of its utilisation.

APPENDIX 19 SUMMARY OF COMMON SUSTAINABILITY CHALLENGES AND EXAMPLES OF MITIGATING STRATEGIES⁷²

PROJECT PHASE	COMMON CHALLENGES	EXAMPLES OF MITIGATING STRATEGIES
Project design	<p><u>Political support/stakeholder ownership</u></p> <ul style="list-style-type: none"> • In SKN, public and possibly government awareness/commitment re: conservation of water is modest (government not charged for water – no incentive to conserve). • In SVG, EE projects require culture change. • In A&B, regarding the Gender Equality Guidelines in infrastructure, there is limited ownership on Ministry of Works and training opportunities are deemed insufficient by stakeholders (no budget allocation) with implications for the utility of guidelines. <p><u>Stakeholder participation in design process</u></p> <ul style="list-style-type: none"> • In Grenada, there were MoE capacity and leadership challenges (high turnover of PSs) which affected key stakeholder involvement. <p><u>Appropriateness of solutions</u></p> <ul style="list-style-type: none"> • In Grenada, construction materials used in school construction were inappropriate, contributing to early deterioration; challenges were also reported in replacing parts sourced from Asia. • In St. Lucia, water meters supplied were of inferior quality and technology selected for Grace water treatment plant may lead to higher operating and maintenance costs than comparable alternatives. • In SKN, anticipated change in water conservation habits by public were not realistic given limited project resources allocated for this activity. • In street lighting projects there were some oversights in design related to the disposal mechanism for sodium bulbs and mercury. <p><u>Stakeholder satisfaction</u></p> <ul style="list-style-type: none"> • Abustar management information system established but discontinued as it was expensive to maintain, did not permit direct manipulation by users, and there was limited contractor support in the region. <p><u>Attention to sustainability planning:</u></p>	<p><u>Political support/stakeholder ownership.</u></p> <p>In the case of the PBLs in Anguilla, A&B, Grenada and SVG, stakeholders reported strong support, ownership and engagement in the design process.</p> <p><u>Appropriateness of solutions</u></p> <ul style="list-style-type: none"> • In SKN, CDB enhanced the project resilience by recommending a certain type of pipe (material) and where it was placed. • In street lighting projects, ongoing consultation with and among BMC stakeholders enabled lessons to be learned, and timely solutions to be identified and implemented. • In A&B, the power utility secured a warranty on lamps and defects and replacement lamps available in Barbados. Energy savings can pay for replacements. Antigua Public Utilities Authority staff can carry out the work and local contractor is present. • In St. Lucia, with a view to building resilient, green affordable housing, the SLDB identified 11 areas of crown lands where it could build resilient communities rather than try to reconstruct others in flood prone areas. Building housing on higher ground and less flood prone areas, expected to reduce vulnerability to natural hazards. <p><u>Attention to sustainability planning</u></p>

⁷² This analysis is based on observations found in Appendices 11 to 17.

PROJECT PHASE	COMMON CHALLENGES	EXAMPLES OF MITIGATING STRATEGIES
	<ul style="list-style-type: none"> • In Dominica, Grenada and SKN, implementing agencies reported that the majority of student loans supported studies outside of the Caribbean region and that a low percentage of students studying outside of the region returned to their countries following their studies. • In all countries where schools were built, maintenance budgets did not exist or were insufficient for school upkeep. Reported inappropriateness of equipment and design which contributed to maintenance issues. Reported insufficient consultation with the stakeholders, which resulted in design and operational challenges. CDB is currently planning to train a key group of persons to train others, and considering establishing such training in national teacher colleges. • The longer-term viability of the summer teacher training institute in A&B is in doubt as it relied heavily on CDB support for operational costs. • In A&B, the project design did not include a sustainability strategy for Gender Equality Guidelines in infrastructure. <p><u>Adequate time and resources for capacity development and "soft" issues</u></p> <ul style="list-style-type: none"> • Support for culture change – related to gender practices in the MoW (A&B), energy (SVG) or water conservation (SKN) take more time and resources than was envisaged in project design 	<ul style="list-style-type: none"> • In Dominica, the government is now offering incentives to encourage students to return (40% on principal repayment of student loans as incentive for international students). • Some school infrastructure projects had maintenance plans (STL),⁷³ monitoring (SKN) and budgets (SVG) built into the project designs. • In STL, the government is financing the teachers training institute.
Project implementation	<p><u>Adequate funds allocated to M&E</u></p> <p>In the education sector in Grenada, there is a lack of M&E officers to track indicators. Even though the project unit does some supervision, they are not clear whether they are following a monitoring framework. (“Even Finance PCU had no M&E officer.”)</p> <p><u>Flexible procedures that allow timely changes to project design</u></p> <ul style="list-style-type: none"> • In Anguilla following the 2017 hurricane, CDB responded very flexibly and promptly to GoA to alter the design of a project to enable the country to respond to some immediate needs to restore electricity in the country. <p><u>Agencies able to fulfil implementation and oversight roles and responsibilities</u></p> <ul style="list-style-type: none"> • Stakeholders report risks to sustainability if VINVLEC staff do not have the skills and equipment to replace high pressure sodium bulbs. There is also a need for a maintenance plan in place. 	<p><u>Participating stakeholders skilled in M&E</u></p> <ul style="list-style-type: none"> • In A&B, the Department of Environment had just recently hired an M&E officer, (<i>“Having an M&E person, this is exceptional, because department is very project-focused; need exists due to engagement with intl actors”</i>). The unit is reported to conduct regular field visits and produces quarterly monitoring reports • In the majority of BMCs, PPAM/ PCM programme was mentioned as a known and appreciated skills development opportunity in project management, M&E, etc. • In SVG, VINLEC is buying monitoring equipment to track the performance of LED bulbs, including energy savings.

⁷³ While the maintenance plan exists, it is reported that there is a lack of government ownership for the plan in St. Lucia.

PROJECT PHASE	COMMON CHALLENGES	EXAMPLES OF MITIGATING STRATEGIES
Post completion arrangements	<p><u>Local agencies with demonstrated capacity</u></p> <ul style="list-style-type: none"> • In Dominica, engineer capacity in the water utility is limited due to limited availability of required skills and salary ranges. • In A&B, some concerns were raised about MoW's ability to maintain the roads. Engineers need to be aware of the feasibility study findings: 1) no proper drainage; 2) foundation used for the roads is inappropriate (road base: porous). <p><u>Local agencies with demonstrated financial resources</u></p> <ul style="list-style-type: none"> • In Nevis, despite a recent increase in tariffs (by 30%), it is not evident that the water department has sufficient revenue for maintenance, repair and exploration. • In St. Lucia, WASCO was assessed to be insolvent. Its institutional capacity has deteriorated due to failure to implement study recommendations. • In Anguilla and SKN, it is not clear if the governments have resources to implement the recommendations of energy audits. • In St. Kitts, the electricity utility has a large amount of debt that was passed on from the previous electricity department. • In SVG, the risk of inadequate maintenance is be high due to fiscal constraints in BRAGSA, the government body responsible for building and road maintenance which relies on government subsidies. <p><u>Good vertical and horizontal inter-agency linkages</u></p> <ul style="list-style-type: none"> • The absence of a National Training Agency affects the full implementation of CVQs in Dominica. <p><u>Enabling policy and regulatory environment and governance arrangements</u></p> <ul style="list-style-type: none"> • In Dominica, tariff charges restrict the viability of DOWASCO with impacts on maintenance of the water infrastructure. • The envisioned transition of the Nevis Water department into a financially viable entity was not realised due to delays by Nevis administration to decide on most appropriate way forward. • In Anguilla the divestment of ANGLEC shares is still outstanding. The government is waiting for the cost of service and tariff study to be completed as well as a review of the regulatory framework to be realised. 	