CONTRACT AWARD INFORMATION – CONSULTANCY SERVICES

ESTABLISHMENT OF A CENTRAL REVENUE AUTHORITY (CRA) – GOVERNMENT OF BARBADOS

CONSULTANCY SERVICES FOR THE INTEGRATION OF DOMESTIC TAXES

1. **Summary of Scores:**

<table>
<thead>
<tr>
<th>Names of Shortlisted Consultants</th>
<th>Technical Scores</th>
<th>Financial</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Specific Experience (75)</td>
<td>Methodology (150)</td>
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<tr>
<td>Ecorys UK Limited</td>
<td>65</td>
<td>135</td>
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<tr>
<td>PricewaterhouseCoopers SRL</td>
<td>59</td>
<td>118</td>
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</tbody>
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2. **Name of Successful Consultant:** PricewaterhouseCoopers SRL

3. **Successful Proposal’s Price:** US$629,425.00

4. **Commencement Date of Contract:** December 10, 2012

5. **Duration of Contract:** Fifteen (15) non-continuous months

1 Averaged - Based on 5 evaluators
6. **Summary Scope of Contract:**

This consultancy will:

(i) Confirm the legal basis for integration and identify any amendments as needed;
(ii) Develop a transition strategy;
(iii) Assist in the selection of a single head for tax administration;
(iv) Develop an organization structure based on the functional model;
(v) Assess the current state of reform and modernization initiatives;
(vi) Assess the magnitude of any business process review needed;
(vii) Undertake business process reviews and make changes to processes;
(viii) Develop needed procedures;
(ix) Establish current state of risk-based decision making across the former organizations and develop CRA approach;
(x) Assess IT requirements (from the perspective of the business user) and move to address these in concert with the IT consultancy;
(xi) Review e-applications across the former departments and develop an e-strategy;
(xii) Identify critical gaps in tax administration and move to address them quickly;
(xiii) Develop an HR plan (in concert with HR) that identifies positions to be abolished and new positions needed;
(xiv) Develop a communications strategy; and
(xv) Assess training and capacity building needs.